

YIT – Well-managed, profitable growth from emerging markets with Western Corporate Governance

Handelsbanken Russia Seminar I May 22, 2014 Timo Lehtinen, CFO



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YIT's Russian operations in brief



YIT Group in brief

- Residential development, business premises and infrastructure
 - Focus on own-developed projects
- Operations in 7 countries
- Revenue EUR 1.9 billion in 2013
- Operating profit EUR 153 million in 2013
- More than 6,000 employees
- Share quoted on NASDAQ OMX Helsinki (Large cap, Industrials)
- Over 45,000 shareholders at the end of April 2014



Revenue by geographical area 2013



Revenue and operating profit by business area 2013





More than 50 years' experience in Russia





Kostomuksha Industrial Complex, Republic of Karelia 1977



The State Tretyakov Gallery, Moscow 1984



Ardalin Oil Field Facilities, Timan-Pechora 1995



Toreza 44 Residential Building, St. Petersburg 2008



Residential Building in Verhnaya Pyshma, Sverdlovsk Oblast, Yekaterinburg, Russia 2014



Housing Russia: Residential development in 7 locations

Focus of operations

- Blocks of flats, terraced houses
 - Self-developed projects
 - Focus increasingly on large area development, executed in phases
- After-sales services and maintenance for housing

Housing Russia in figures (2013)					
Revenue	EUR 49.0 million				
Operating profit	EUR 70.2 million				
Plot reserves*	EUR 320.1 million				
Employees	1,986				
Residential start-ups	5,099				
Apartments under construction (12/2013)	10,780				

Russia Tyumen St. Petersburg Yekaterinburg Kazan Moscow & Moscow Oblast Rostov-on-Don

*Includes Gorelovo industrial park





Operating environment and market position

Oriental residential area



Fundamental need for new housing in Russia



Key demand drivers

- Internal migration to growth centres
- Increase in number of households due to decreasing family-sizes
- Low living space per person and poor quality of existing buildings
- Increasing share of middle class with improved purchasing power
- Political support for housing development
- Developing mortgage market



Source: Federal State Statistics Service

Construction business is not a politically sensitive sector in Russia



Source: Kari Liuhto (2007), Turku School of Economics

YIT is the largest foreign residential developer in Russia





Operating environment in Q1/2014 in Russia

- Weakening of the ruble boosted housing sales
- Residential prices remained stable on average

Prices of new apartments,

RUB/EUR exchange rate

Index (2009=100) 180 160 140 120 100 80 60 40 1/2009 10/201012/2011 7/2012 2/2013 9/2013 3/2014 Moscow Yekaterinburg Rostov-on-Don Kazan St. Petersburg

- Mortgage interest rates have remained stable
- Consumers' access to financing has remained good

Mortgage stock and average interest rate, (RUB billion, %)



Sources: Reuters, YIT and Bank of Russia



Business model

3



Business model – Self-developed housing





Risk management in plot acquisitions

- Thorough legal due diligence is crucial in plot acquisitions
 - Approximately 1.5% of investigated plots are acquired
 - Careful DD shortens development time considerably
- YIT has clear process for due diligence in plot acquisitions
- Plot DD team consists of business unit representatives and country level lawyers





Four segments' shares of YIT housing volume



Rifei, Yekaterinburg



Parus, Rostov-on-Don



Aksioma, Moscow



Smolniy, St.Petersburg

Economy+



Comfort













YIT's actions to market drivers

- Internal migration
- Increase in number of households
- Increasing share of middle class
- Low living space per capita
- Poor quality of existing buildings
- Specific development requirements by 2020
- Energy consumption and efficiency requirements
- Political support for housing and mortgage market development
- Life is going online
- Sales moves from office to Internet

- Large area development
- Cross-regional sales
- Efficient flats to meet the demand
- New concepts
- Utilizing group-wide knowhow in developing energy efficient houses
- Building relationships with local authorities and banks
- Developing new, cost-efficient solutions
- "Safe-house"- concept
- Home portal concept



Large area development offers flexibility and efficiency in production



Novo-Orlovski, St. Petersburg

- Total area of ~570,000 sq. m.
- More than 10,000 apartments
- Started in December 2013
- Construction in 7 blocks and several phases including social infrastructure

Benefits of large are development

- Opportunities for area marketing and branding
 - Better living environment
- Flexibility in area design and volume management
- Standardization and optimization of design solutions
 - Reduction in construction costs
- Construction in phases
 - Permitting process influences less
 - Easier human resource management
 - Efficiency in cash flow management



New concepts according to demand



Low-rise development

Short period from construction start up to hand over, 3-4 months

Less complex process with authorities

Cheaper construction cost per sq. m.

Flexibility in heating solutions



Miniapartments

Functional apartments

Excellent space solutions

For young families and elderly people



Safe Home

Reliable and secure building operation

Access control systems

Safe playgrounds



Home Portal

Modern online-portal for living for more than 15,000 apartment owners in Russia

Features of the portal are tailored to the specific area



YIT's competitive edges in Russia

- Over 50 years' experience in Russia
- Strong, reliable brand and solid market position
 - Customers trust YIT
 - Largest foreign developer in Russia
- Superior project management skills in complex projects
- Strong plot portfolio and own sales network
- Design management and concepts
- Knowhow different kinds of projects ranging from small special works to large area development projects





Group know how utilized for superior energy efficiency







In general YIT promotes an attitude of energy savings



- Energy-efficient lighting in common areas
- Good insulation in external walls
- Insulation of windows is better than required
- Thermostatic radiator valves
- Water conservation techniques
- Energy consumption more than 20% lower than in standard buildings in Russia



10,1

Aksioma residential complex Moscow, Russia



Financial performance



Housing Russia

2008	2009	2010	2011	2012	2013	
 Prices declined, especially in H2 Profitability hit as volumes declined 	 Housing prices stabilising in H2 Fixed cost cuts 	 Slight increases in residential prices 	 Prices increased (regional differences) 	 Prices increasing and good residential sales Margins improving 	 Stable residential prices Sales volume continued to develop positively 	
EBIT*: EUR 26.0 million	EBIT*: EUR 1.0 million	EBIT*: EUR 41.0 million	EBIT*: EUR 54.0 million	EBIT*: EUR 72.0 million	EBIT*: EUR 70.2 million	
CAGR +5%						
372 7.1%	307	413 9.4%	393 13.8%	463 15.5%	496	
2008	0.4% 2009 e, EUR million	2010 Operating profit margin	2011 * *Excludir	2012 ng non-recurring items	2013	

Note: The historical figures for 2008-2012 are calculated for illustrative purposes and are not completely comparable with YIT's segment structure. The main difference is in the division of fixed costs, which in the historical figures are weighted according to revenue and in the official figures are more accurately allocated according to each segments estimated true share of the fixed costs.



Strong growth in start-ups and sales

Start-ups and sold apartments, pcs



Start-ups

Sold apartments



Portfolio is geographically balanced





Vekaterinburg, Kazan, Rostov-on-Don, Moscow city, Tyumen



Moscow Oblast

St. Petersburg

Growing share of mortgages in YIT's sales

- Mortgages widen the customer base and have positive impact on the timing of cash flow
- YIT's customers have had access to housing loans with favorable terms and conditions due to YIT's extensive bank cooperation
- YIT's strong reputation makes it a trustworthy partner for both banks and customers

Share of mortgage financed sales in Russia 2009 - Q1/2014, %





Housing Russia in Q1: Revenue increased

- Strong growth in sales volume continues
- Increased share of sales in St. Petersburg with higher average prices in Q1/2014
- Revenue grew by 33% y-o-y at comparable exchange rates in Q1/2014



All figures according to segment reporting (POC)



Housing Russia in Q1: EBIT and ROI remained stable

- Profitability was impacted by modest price development and lower completion rate of sold apartments in Q1/2014
- ROI remained stable





Looking ahead and conclusions **Residential area in Dom Oborony**



Impacts of the Ukrainian crisis for YIT

- Weakening of the ruble supported residential sales in March, sales on a normal level in April
- Customers' access to financing has remained good and mortgage interest rates have remained stable
- The weakening of the ruble decreases YIT's euro-denominated revenue, profit, balance sheet and equity (no impact on profitability)
- Hedging costs for Russian investments have risen as the interest rate difference has increased
- Impacts of further sanctions are unpredictable
- Prolongation and potential escalation of the Ukrainian crisis would probably have a negative effect on YIT's business operations





Market outlook 2014

Housing Russia

- Housing construction is estimated to increase in 2014, but at a slower pace than in previous years (VTT Technical Research Centre of Finland, December 2013)
- YIT expects housing prices to be stable in 2014 and mortgage rates to stay on the level of 2013
- GDP growth estimates have been cut recently; ruble has weakened against the euro
- Prolongation and potential escalation of the Ukrainian crisis would probably have a negative effect on YIT's business operations





Concluding remarks

Growth from self-developed projects in residential development

YIT's most profitable business area. Room for further improvement

Strong market position as well as long experience thanks to excellent risk management and execution

Long-term growth drivers of the housing market are intact

Ukraine crisis has increased uncertainty recently



Unique growth opportunities from emerging markets with Western corporate governance





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