

YIT – Focus on creating solid foundation for future growth

Berenberg European Conference | December 2014 Timo Lehtinen, CFO



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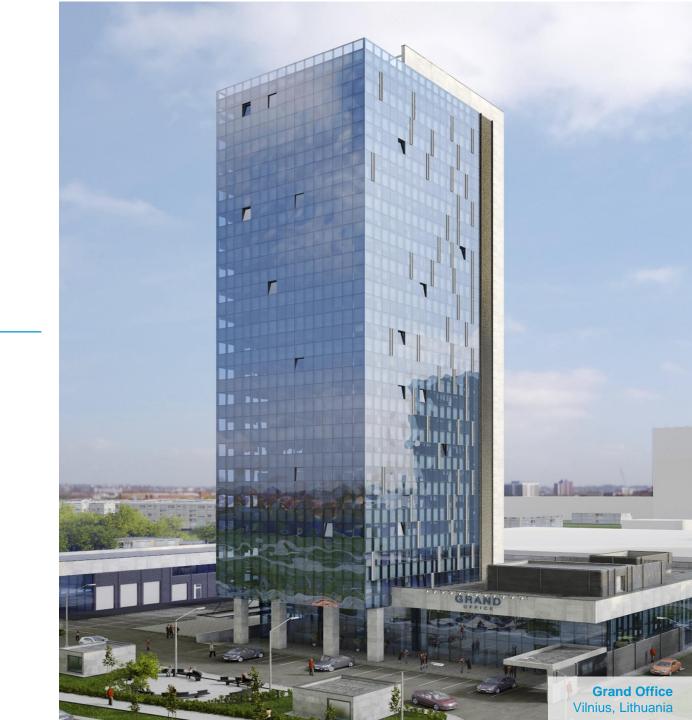
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YIT in brief

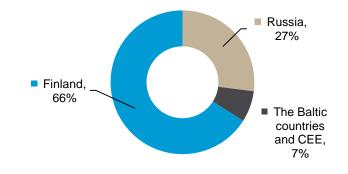


YIT Group in brief

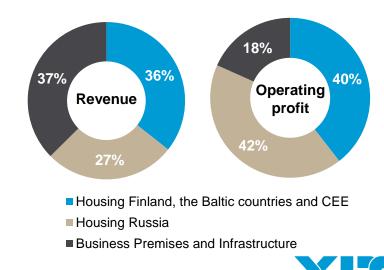
- Residential development, business premises and infrastructure
 - Focus on self-developed projects
- Operations in 7 countries
- Revenue EUR 1.9 billion in 2013
- Operating profit EUR 153 million in 2013
- More than 6,000 employees
- Share quoted on NASDAQ OMX Helsinki (Large cap, Industrials)
- Over 44,000 shareholders at the end of October 2014



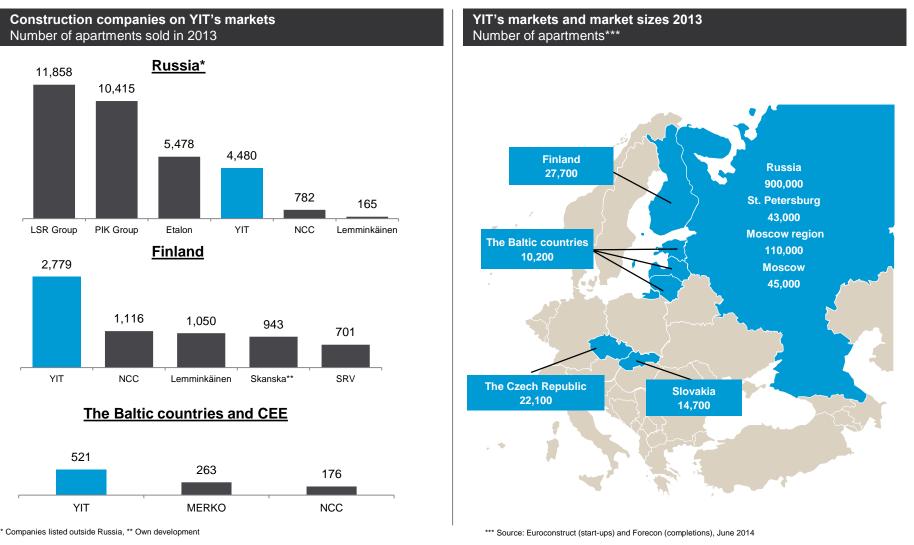
Revenue by geographical area 2013



Revenue and operating profit by business area 2013



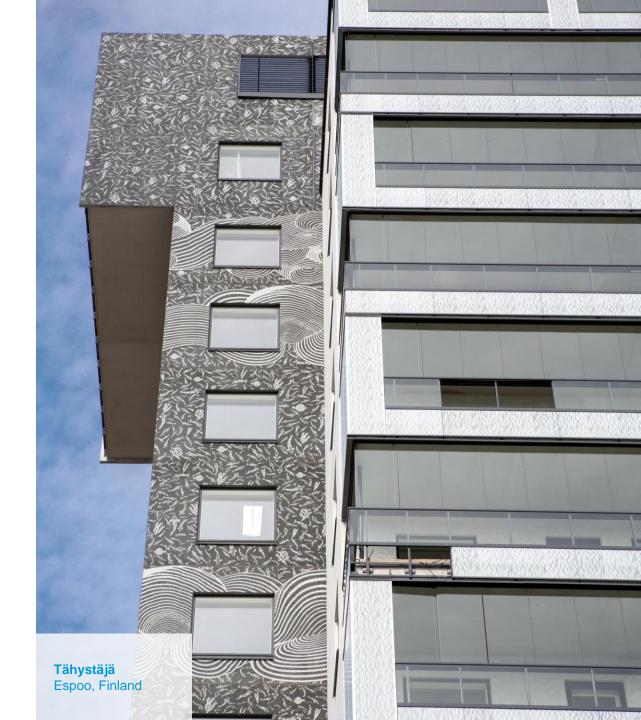
Strong market position in all markets in Housing Market leader in Finland, largest foreign residential developer in Russia







Strategy



Strategy for 2015-2017: Solid foundation for future growth



Wider financial operating space

- Releasing capital by normalizing inventory and improving capital turnover
- Increasing utilization of partnerships



Ensuring competitiveness and differentiation

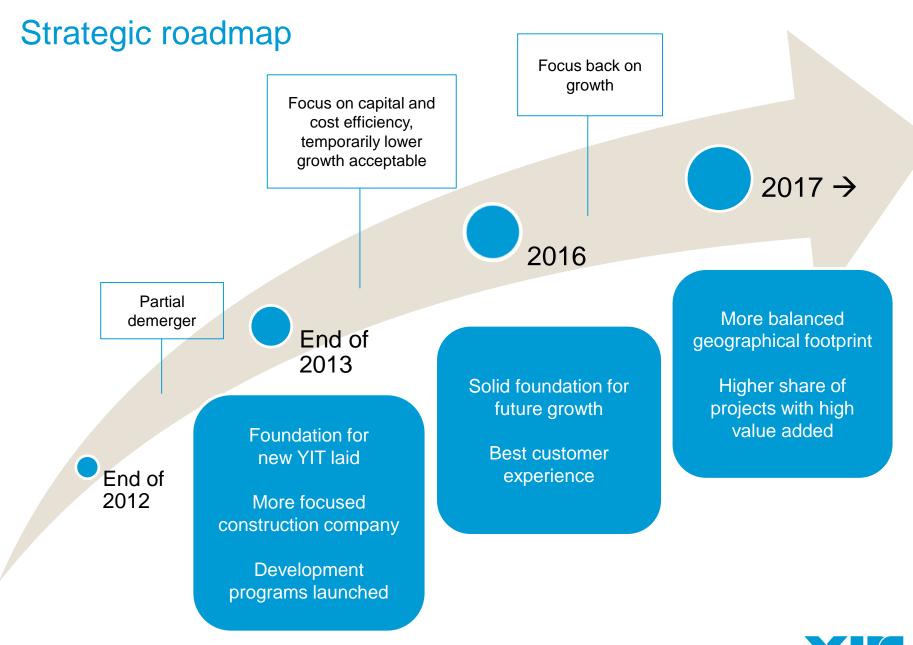
- Affordable and attractive product
- Excellent customer experience



Growth from self-developed and high value added projects

- · Operating environment guides the volume and geographical focus of start-ups in Housing
- Co-operation projects and special expertise in Business Premises and Infrastructure
- The weight of Central Eastern Europe will be increased





Financial targets

	Long term targets	Status in 2013
Revenue growth	5 - 10% annually on average	-5.1%
Return on investment	20%	10.3%
Cash flow	Operating cash flow after investments sufficient for dividend payout and reduction of debt	EUR -87.9 million
Equity ratio	40%	37.8%
Dividend	Dividend payout 40 to 60% of net profit for the period	50.7%

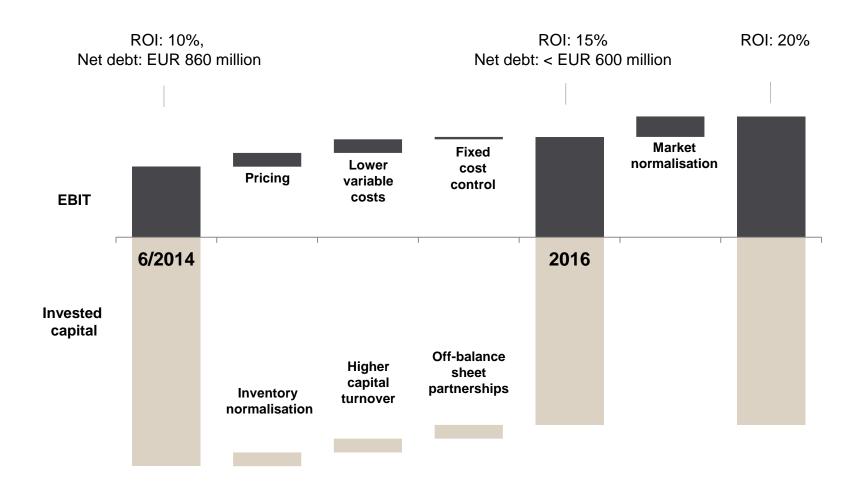
	Targets for 2015 – 2016		
Revenue growth	0 - 5% annually		
Return on investment	15%		
Net debt (IFRS) Under EUR 600 million			

Segment figures (POC)

- In the short term, the focus will be on improving capital efficiency and cost-effectiveness rather than growth
- The setting of the short-term targets takes into account the weakened macroeconomic outlook
- The development of business functions will continue according to the long-term targets
- Group-wide competitiveness program supports strategic goals



Capital release and the new competitiveness program support reaching the targets



ROI target according to segment reporting (POC), net debt target according to IFRS Chart illustrative

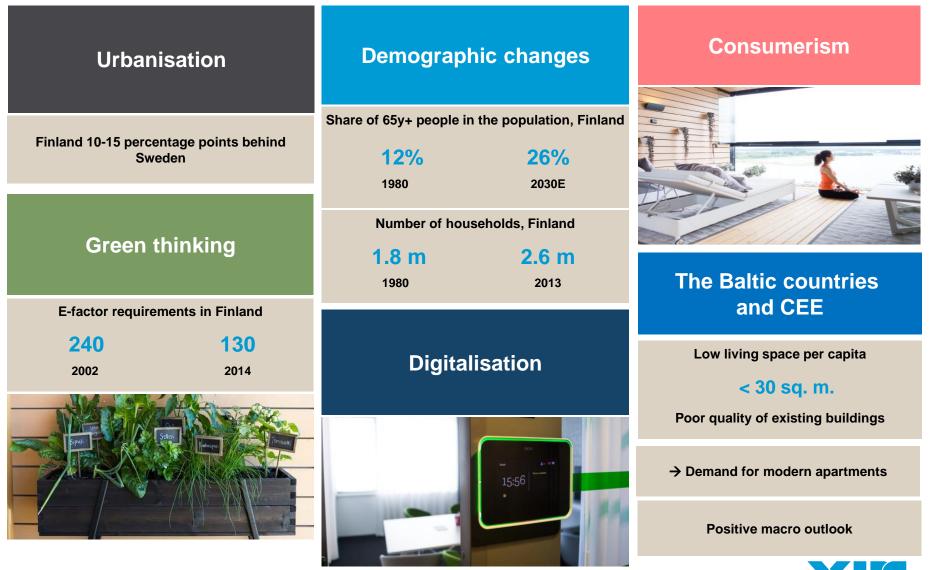




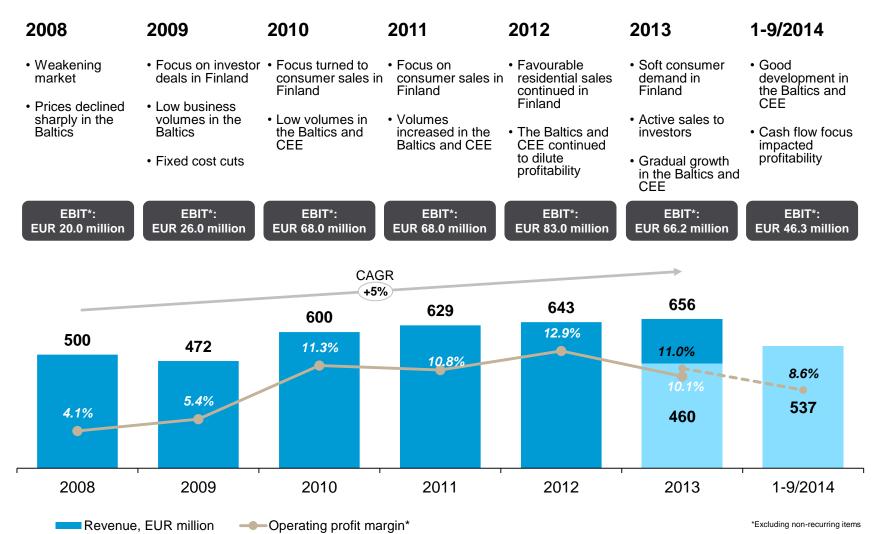
Housing Finland, the Baltic countries and CEE



Market trends and drivers in Housing Finland, the Baltic countries and CEE



Housing Finland, the Baltic countries and CEE

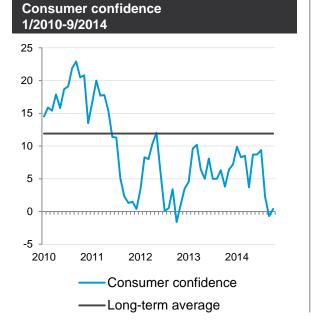


Note: The historical figures for 2008-2012 are calculated for illustrative purposes and are not completely comparable with YIT's segment structure. The main difference is in the division of fixed costs, which in the historical figures are weighted according to revenue and in the official figures are more accurately allocated according to each segments estimated true share of the fixed costs.

YIT

Housing: Operating environment in Finland in Q3/2014

 Consumers continued to be cautious, but investors remained active

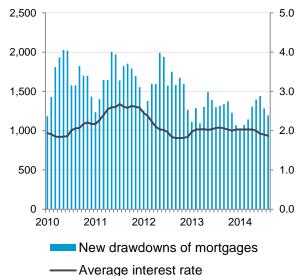


- Polarisation of residential prices between the capital region and other parts of Finland continued
- Good demand for small, affordable apartments



- Mortgage interest rates stayed on a low level and margins continued to decrease slightly
- The volume of new housing loans decreased

New drawdowns of mortgages and average interest rate, (EUR million, %)



Sources: Statistics Finland and Bank of Finland

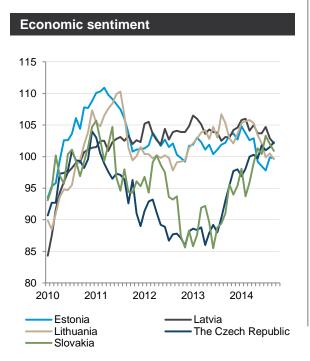


Housing: Operating environment in the Baltic countries and Central Eastern Europe (CEE) in Q3/2014

- Positive development in the macro economy has supported the residential market
- Geopolitical tensions have weakened the consumer confidence
- Residential prices have increased slightly

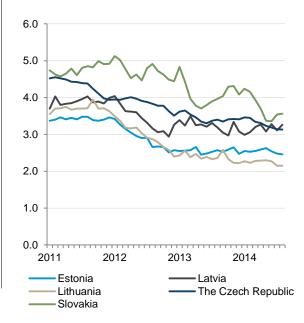
Consumer confidence

- Interest rates of mortgages have remained on a low level
- Consumers' access to financing has remained good



⁵ 0 -5 -10 -15 -20 -25 -30 -35 -40 -45 -50 2010 2011 2012 2013 2014 Estonia Latvia Lithuania The Czech Republic Slovakia





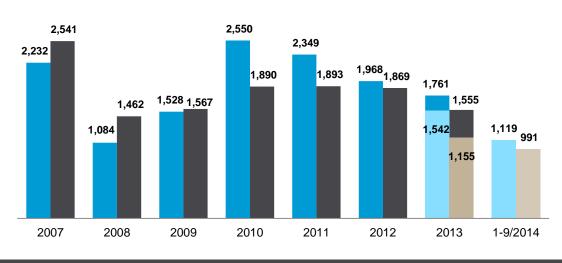
Sources: European Commission and National Central Banks



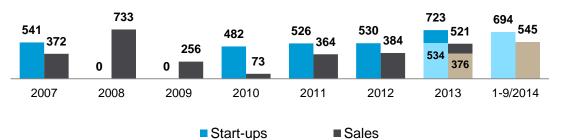
Start-ups increased in the Baltic countries and CEE

- In Finland, start-ups in balance with sales
- Increase in number of investor financed projects in Finland starting 2013
- Strong growth in the Baltic countries and CEE in 1-9/2014
 - Sold units +45% y/y
 - Start-ups increased

Consumer start-ups and sales in Finland*, units



Start-ups and sales in the Baltic countries and CEE, units









Housing Russia



Market trends and drivers in Housing Russia

Larger middle class

Migration

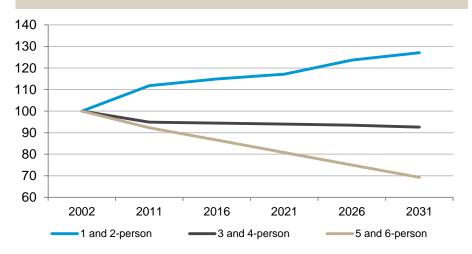


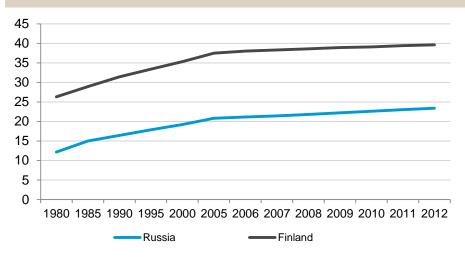
Developing mortgage market

Political support for housing development

Growing number of households

Number of households in Russia by household size, index



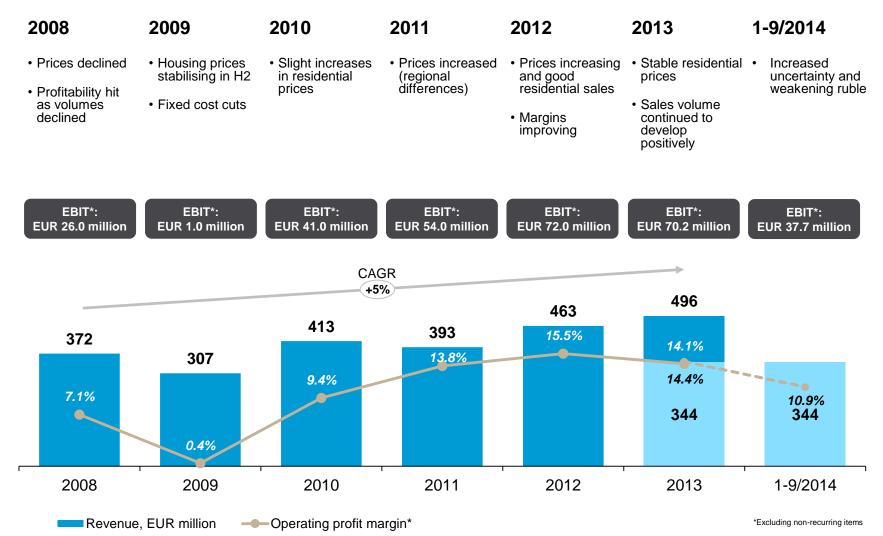


Low living space per person

Availability of housing per capita, sq. m. in 2012



Housing Russia



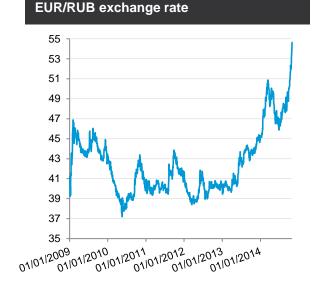
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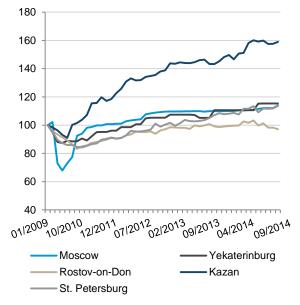
Housing: Operating environment in Russia in Q3/2014

 The ruble weakened again sharply



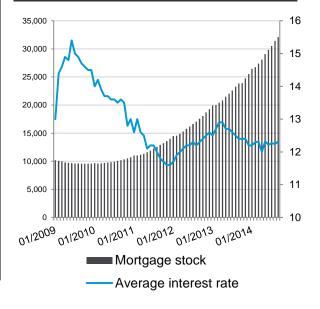
 Residential prices remained stable on average

Prices of new apartments, Index (2009=100)



- The mortgage stock has continued to grow
- Mortgage interest rates
 have increased slightly

Mortgage stock and average interest rate, (RUB billion, %)

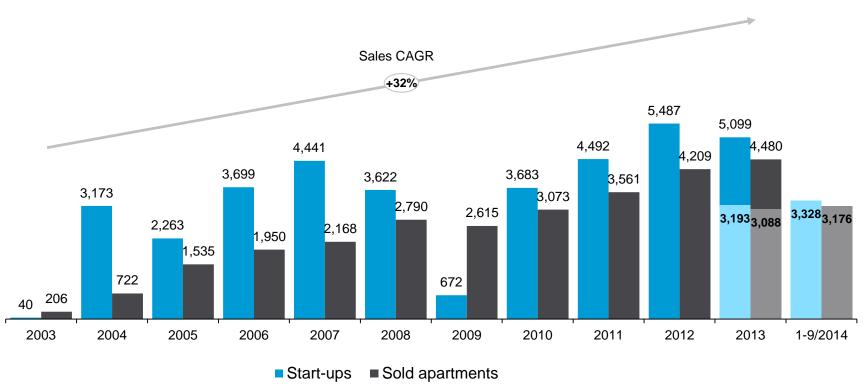


Sources: Reuters, YIT and Bank of Russia

Strict regional allocation and maintaining critical mass

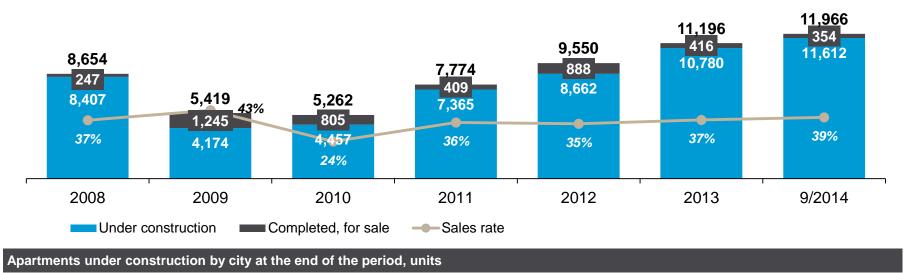
• Start-ups are balanced with sales

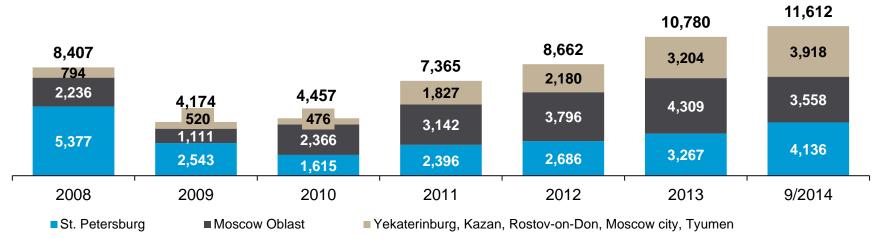




Portfolio is geographically balanced









Plans for alternate scenarios in Russia

	Normalized situation	Continuing uncertainty	Escalation of crisis	Large-scale conflict
Plot acquisitions	Increase plot acquisitions	Continue strategic plot acquisitions	Only critical plot acquisitions	Stop plot acquisitions
Start-ups	Increase start-ups according to growth target	Continue strategic start- ups	Only critical start-ups	Stop start-ups
Construction	As planned	As planned	As planned	Slowdown, however filling contractual obligations, stop projects with no sales
Pricing	Dynamic pricing	Dynamic pricing	Accelerate sales with pricing	Accelerate sales with pricing
Costs	Pursue improved project profitability	Pursue improved project profitability	Renegotiate subcontracts, reduce fixed costs	Restructuring and major adjustments of size of operations

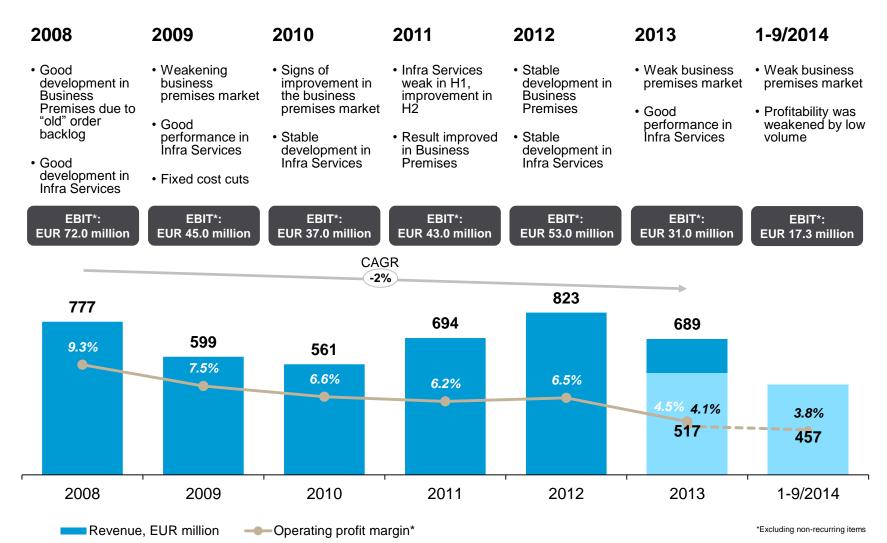


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Business Premises and Infrastructure



Business Premises and Infrastructure



Note: The historical figures for 2008-2012 are calculated for illustrative purposes and are not completely comparable with YIT's segment structure. The main difference is in the division of fixed costs, which in the historical figures are weighted according to revenue and in the official figures are more accurately allocated according to each segments estimated true share of the fixed costs.

Business Premises and Infrastructure: Operating environment in Q3/2014

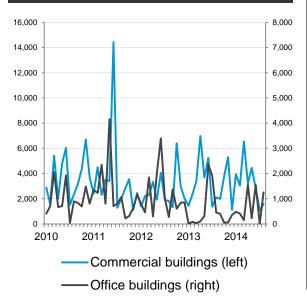
- Office and commercial markets remained weak, opportunities in care and industrial sectors
- Market for contracting stable

Confidence indicators in Finland

30.0 20.0 10.0 0.0 -10.0 -20.0 -30.0 -40.0 2010 2011 2012 2013 2014 Manufacturing Construction Retail trade Services

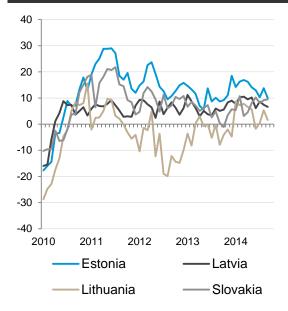
- End-users cautious in the office and retail sectors
- Investor interest on a good level in prime locations, but weak elsewhere
- Activity focused on the secondary market

Granted building permits in Finland, thousand m³



 Positive macro outlook continues to support the business premises market in the Baltic countries and Slovakia

Retail trade confidence in the Baltic countries and Slovakia



Sources: EK Confederation of Finnish Industries, Statistics Finland and European Commission



Opportunities for YIT

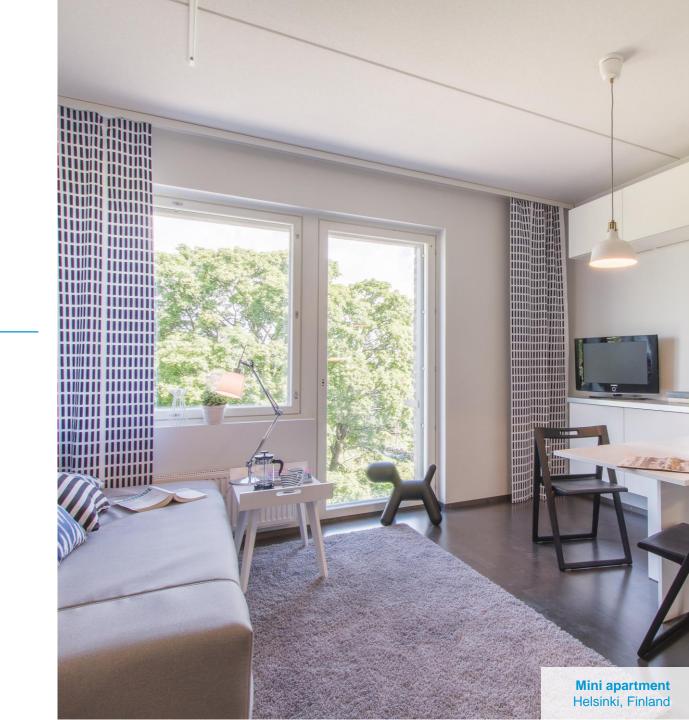
- Need to adapt to changing operating environment
 - Traditional segments suffering from weak macro in Finland, keep position in office, retail, logistics
 - More co-operation models (PPP's and alliances)

Growth opportunities



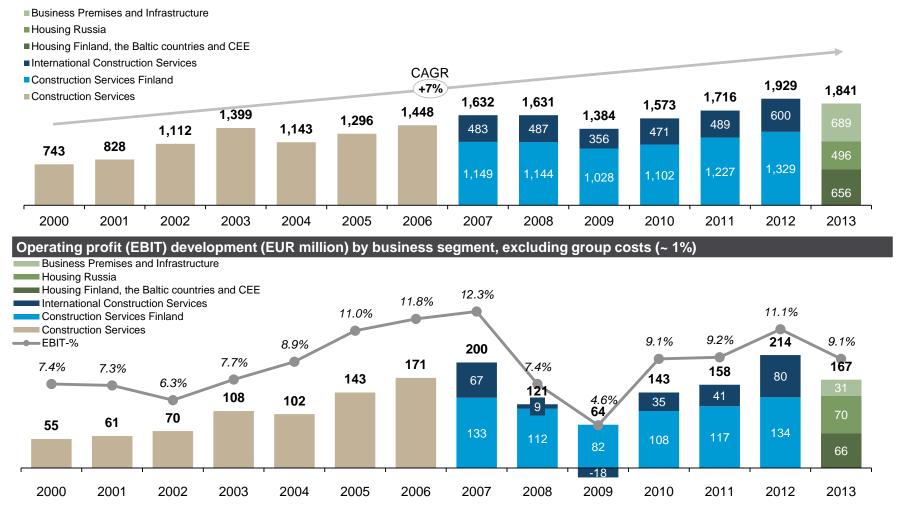
Key financials

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Revenue growth and healthy profitability through economic cycles

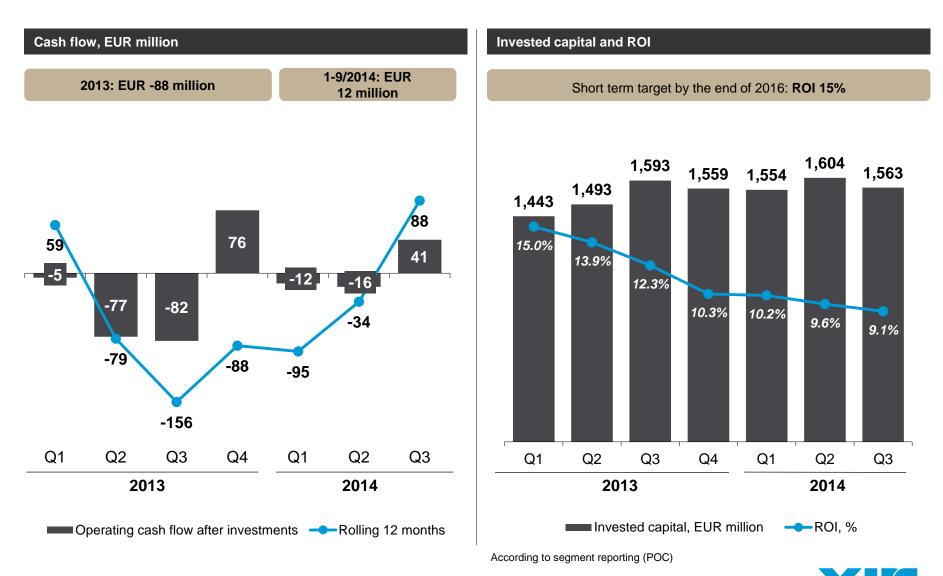
Revenue development (EUR million) by business segment



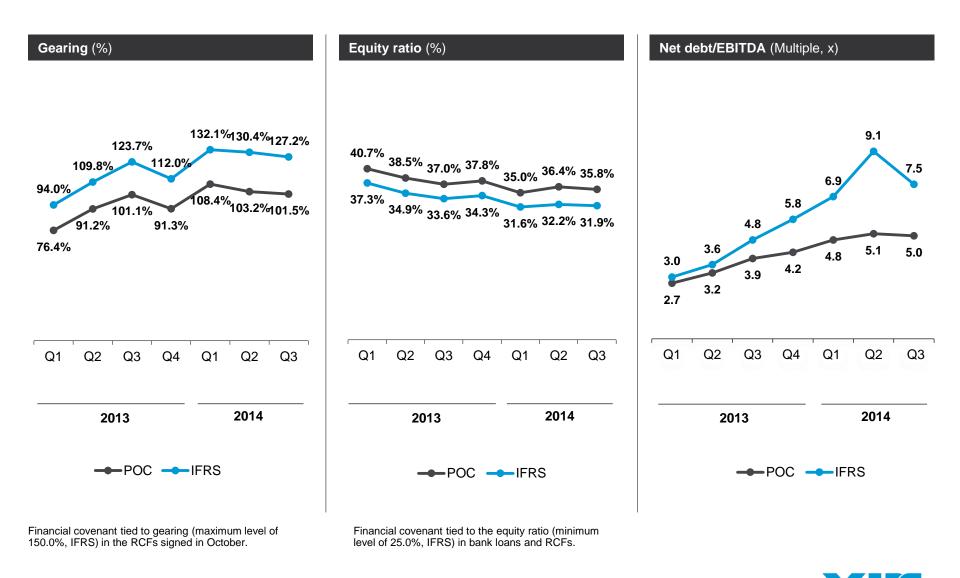
Note: Segment level figures (POC), i.e. sum of Construction Services related segment figures in YIT financial reporting and thus excluding effect of other items.



Cash flow after investments and dividends targeted to be positive in 2014



Gearing has decreased slightly



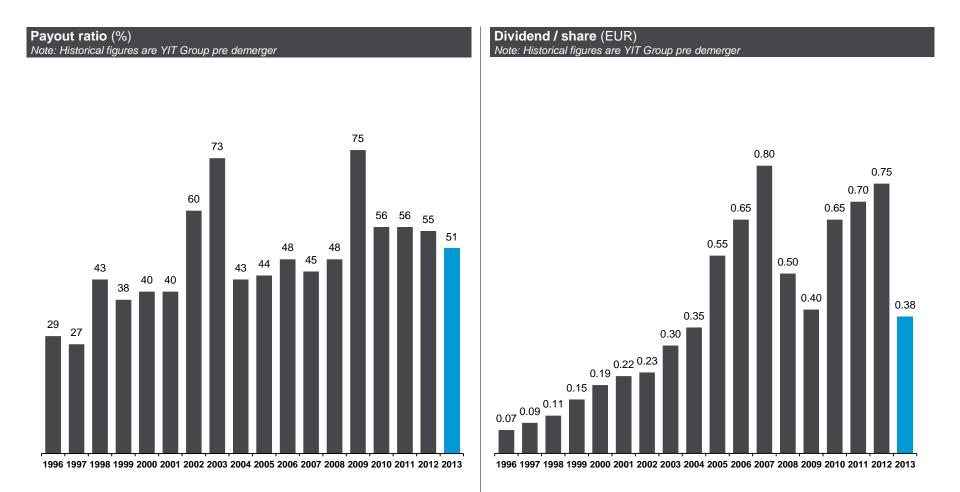
Positive progress in capital release

• The Ukrainian crisis has increased cautiousness of Western investors in Russia which has slowed down the sales of slow-moving assets

Target for capital release	Actions in Q3/2014	Cumulative progress since 9/2013	
Reducing the inventory of unsold completed apartments in Finland >EUR 50 million	 Active sales to investors covering a wide variety of apartments 	 No net progress so far 	
Selling self-developed business premises projects in Finland (currently under construction) EUR 80 million	 Sale of the shopping centre of Tikkurila Commercial Centre Dixi in Vantaa 	 Sales value of over EUR 70 million (not fully visible in revenue and cash flow yet) 	
Slow-moving assets >EUR 150 million	 Several smaller deals in Russia, sale of the Grand Office business premises located in Vilnius 	 EUR 44 million sold or agreed (not fully visible in revenue and cash flow yet) 	
New off-balance sheet partnership models in plot acquisitions >EUR 100 million	No deals in Q3/2014	 The value of plots financed by external partner EUR 34 million 	



A solid dividend payout



Strategic target: Dividend payout 40-60% of net result





Concluding remarks



Concluding remarks

Current focus on cash flow and capital efficiency

Strong market position and long experience from Finland and Russia

Solid track record in profitability and execution through economic cycles

Growth from self-developed and co-operation projects

Firm dividend payer

Solid corporate governance



Opportunities for future growth through unique market position





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