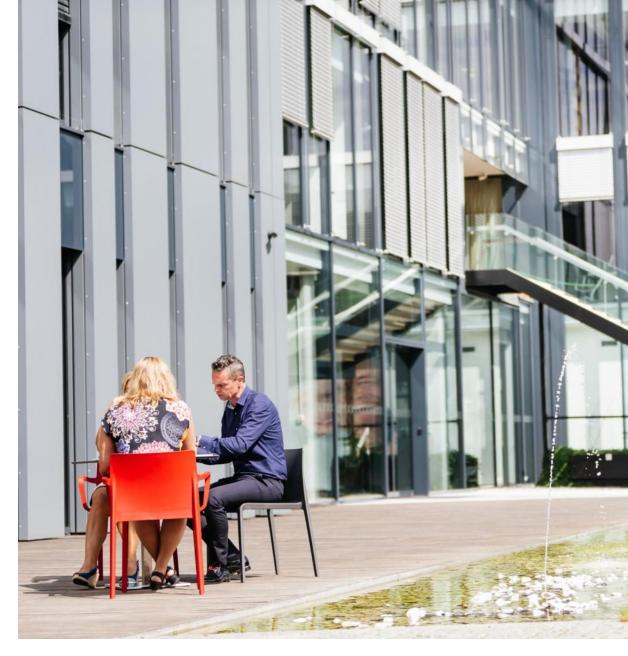


# Financials update and Partnership Properties segment

Esa Neuvonen, CFO Capital Markets Day 2017 September 28, 2017



# Financials update





#### Reflections of the first year as CFO



## Potential for growth and renewal

- Excellent capability to create new projects
- Emerging partnerships as a route

## Concrete commercial innovations

- Smartti well received in the market, inspires the adoption of new ways of thinking
- Mall of Tripla full of innovations to be further utilised

# A good foundation for growth laid over the past years

- Good progress in reducing debt and increasing cash flow and profitability, capital efficiency structures adopted
- Strategy, project development capability, production efficiency, partnerships
- Strong capability for urban development

# Housing Finland and CEE Financials update

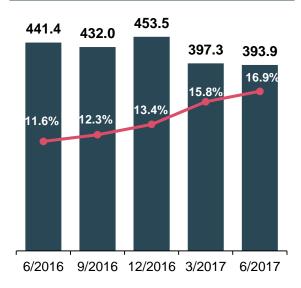
- Success in improving sales mix
- Improved profitability
  - · Changes in product offering
  - Increased share of the CEE countries
  - Fewer discounts given

Revenue, EUR million Change Q2/2016 – Q2/2017: 8% **Adjusted operating profit**, EUR million, % Change Q2/2016 – Q2/2017: 25%







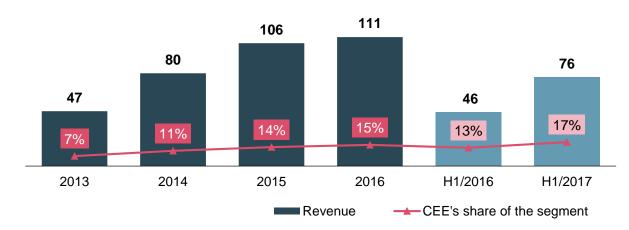


All figures according to segment reporting (POC).

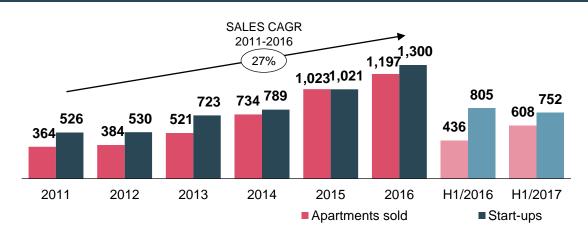


# Housing CEE Financials update

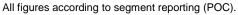
#### Revenue, EUR million, the CEE countries' share of the segment's revenue, %



#### Apartment sales and start-ups, units



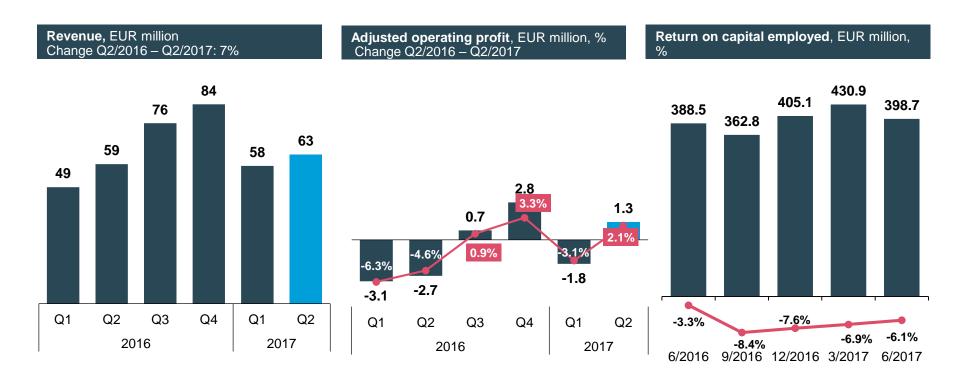
- Good development in revenue in Q2/2017
- EBIT-% above the Housing Finland and CEE segment's average since 2015
- Growth in residential sales volume every year since 2010
  - In H1/2017, unit sales grew by 39% y-o-y
  - In 2016, unit sales grew by 17% y-o-y
- The number of start-ups decreased by 7% in H1/2017 due to slow permitting processes
- Residential prices in a growing trend on average





# Housing Russia Financials update

- Weak sales, H1/2017 revenue decreased by 9% at comparable fx
- · Improved gross margins had a positive effect on profitability
- Expected Q3 sales still lagging below the last year's level



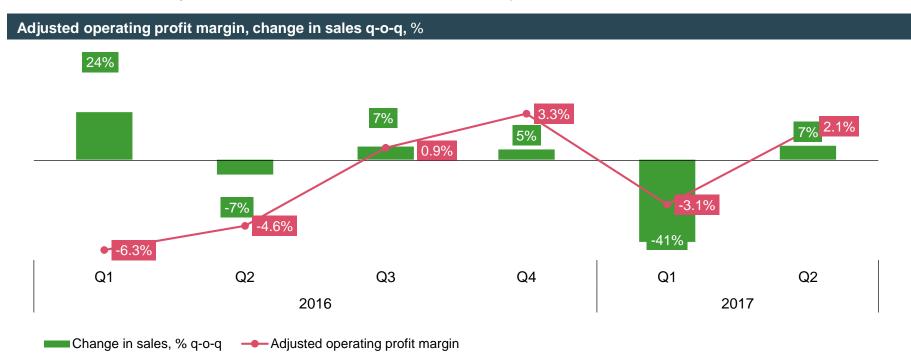
All figures according to segment reporting (POC).



#### Housing Russia

#### Gross margin on an improving trend

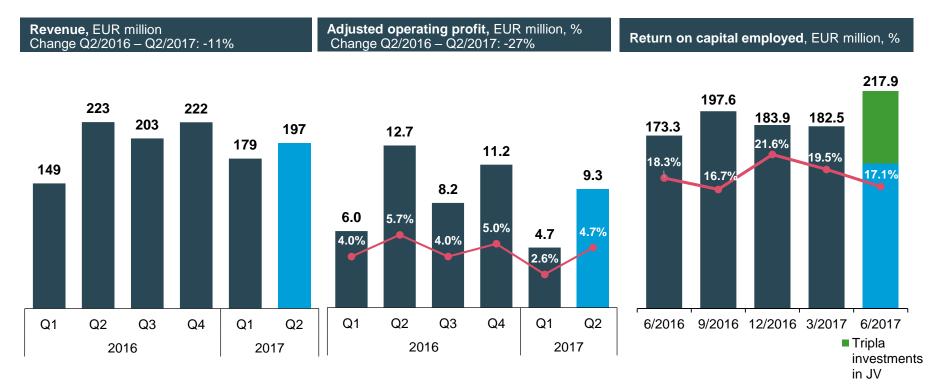
- Offering adjusted to market conditions, improves gross margins
- Production started before the 2014 crisis to be completed in the end of this year
- Price lists have remained unchanged, consumers still waiting
- Sales still clearly behind the 2016 levels but some improvement seen in Q3





## Business Premises and Infrastructure Financials update

- Profitability back on a satisfactory level
- Tight competition over projects in the beginning of the year
- Increase in capital employed due to investments in the Tripla project
  - EUR 72.4 million Tripla investments in JV at the end of H1/2017

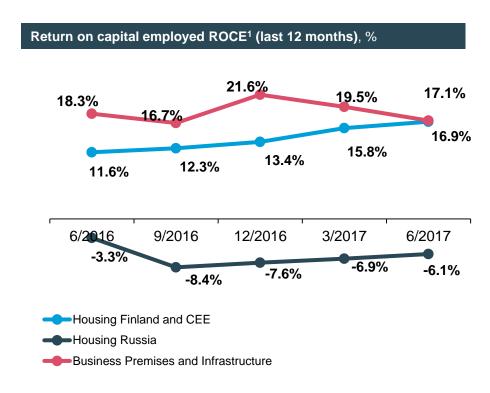


All figures according to segment reporting (POC).



#### ROCE on a good level in Finland and in the CEE countries

- In Business Premises and Infrastructure, ROCE burdened e.g. by Tripla JV investments
  - Illustrative ROCE excluding Tripla JV investments would be 21.0% in Q2/2017
- In Housing Finland and CEE, ROCE has increased throughout the past 12 months to 16.9%
- Target to release approximately RUB 6 billion capital in Russia by the end of 2018, vs. Q2/2016 (RUB 28 billion → RUB 22 billion)
  - Excluding the write-down in Q3/2016, ROCE would be 0.7% in Q2/2017



All figures according to segment reporting (POC).

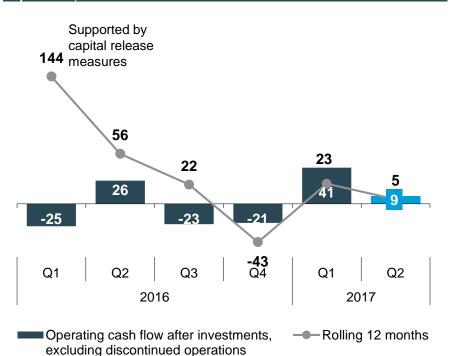
<sup>1</sup>As of the beginning of 2017, in order to clarify its financial figures terminology, YIT starts to use the terms Capital Employed and Return on Capital Employed (ROCE) for segment reporting instead of previously used Operative Invested Capital and Return on Operative Invested Capital (ROI). The formulas for these financial figures remain untouched

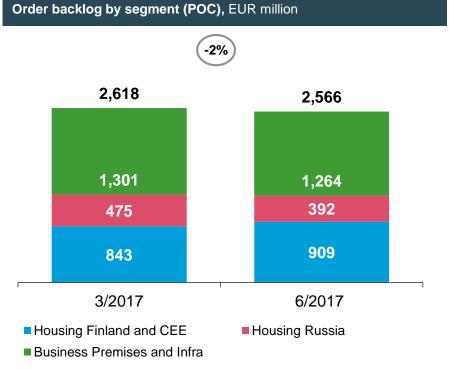


#### Group figures

- Cash flow positive on the target level
- Order backlog still strong
  - 58% sold at the end of H1/2017
  - Good foundation for the future

#### Operating cash flow after investments, excluding discontinued operations. EUR million







#### Status regarding financial targets

Long-term financial target	Target level	Status 6/2017	
Revenue growth	5–10% annually on average	1–6/2017: 13% (11% at comparable exchange rates)	
Return on investment	15%	5.6% (8.1% excluding the write-down)	
Operating cash flow after investments <sup>1</sup>	Sufficient for dividend payout	1–6/2017: EUR 49.7 million	
Equity ratio	40%	34.6%	
Dividend payout	40 to 60% of net profit for the period	2016: 373.3% (95.3%) <sup>2</sup>	

<sup>&</sup>lt;sup>1</sup>Excluding discontinued operations <sup>2</sup>Calculated with adjusted EPS All figures according to segment reporting (POC)

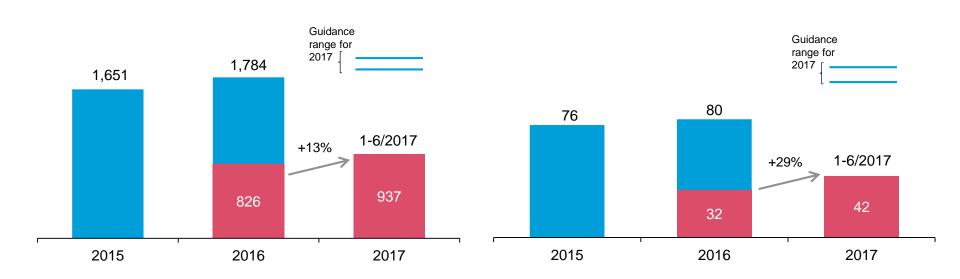


#### Guidance for 2017 unchanged (segment reporting, POC)

- The Group revenue is estimated to grow by 5–12%
- The adjusted operating profit<sup>1</sup> is estimated to be in the range of EUR 105–115 million

Group revenue, EUR million

Adjusted operating profit, EUR million<sup>1</sup>



All figures according to segment reporting (POC).

¹The adjusted operating profit does not include material reorganisation costs, impairment or other items affecting comparability

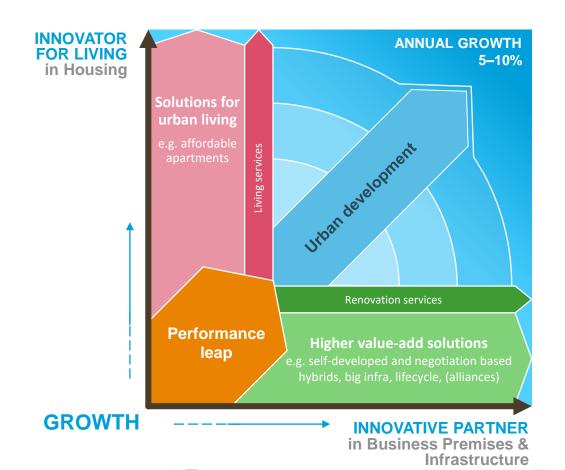


# Partnership Properties





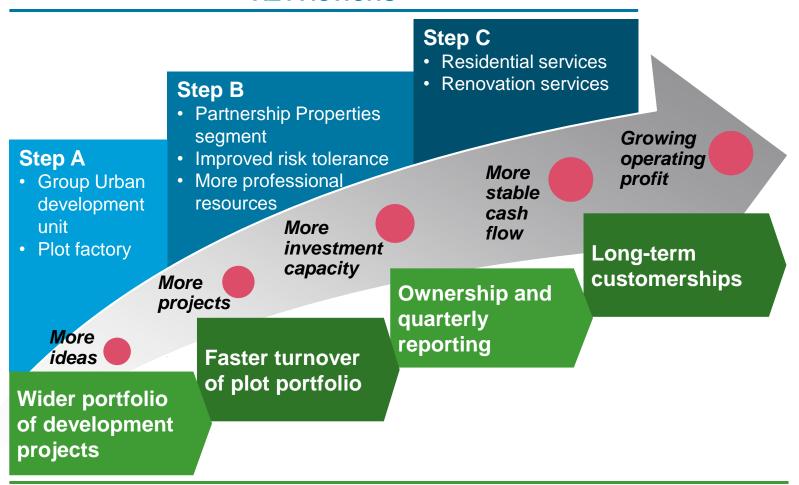
#### Urban development boosting the balanced growth





#### More out of urban development

#### **KEY ACTIONS**







#### Targets of the new business area

1 Improve group's growth capability

Participation in sizeable urban developments

Substantial investment capacity through partnerships

Improve visibility on true value of existing assets

Sufficient information of assets

Clarified earnings model

Fair value of assets

Create portfolio of stable cash flows

Diversified real-estate and urban area portfolio

Long-term customer relationships and living services

#### **Targets**

Total investment capacity from EUR 1,000 million (3/2017) to over EUR 2,000 million (12/2020)

Including YIT's and partners' equity and debt in joint ventures
Of which YIT's equity share to increase from
EUR 170 to 300–400 million

All investments in mega projects done with partners

Only equity share in YIT's balance sheet



#### Roles of the new segment

Segment involved only in large and/or long-term development projects financed with partners

#### **Key roles**

- Investment case preparation
- Legal structuring
- Funding
- Asset valuation (external valuation to create transparency)
- Care on assets during the ownership period
- Divestment preparation

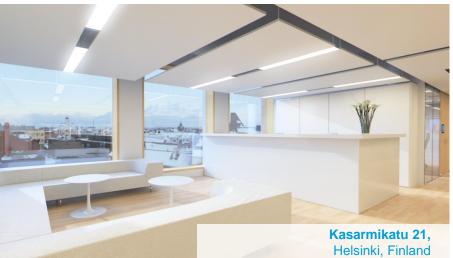
#### Through internal partnerships

- Project development and construction
- Leasing & divestment
- Customer care
- Renovations

#### Through external partnerships

Maintenance and facility management







#### Examples of created projects in different asset classes

#### Mall of Tripla

- Value: EUR ~600 million
- Unique concept
- Unique location
- 40 million visitors\* annually



\*Estimation /IT | 18 | Capital Markets Day 2017

#### E18 Hamina-Vaalimaa Highway

- PPP-project with Meridiam
- EUR 220 million investment
- 20 years maintenance contract with Finnish Transportation agency



#### Tietotie renovation

- · Detail design ongoing
- Long-term contract under negotiation
- Good location in Otaniemi Campus, 100 m from metro entrance





# YIT's unique position in urban development turns challenges into opportunities



#### Challenges

#### For a real estate investor

- Limited number of cases
- Investment structure: no possibilities to influence
- Poor visibility in opportunities

### For a traditional construction company

- Investor and funding structure for each case
- Relationship to customer's end
- Product and service loop

#### **Opportunity for YIT**

- Unique position in outperforming project development capability
- Aim to create a long-term partner structure with investors
- ✓ Opportunity to...
  - enjoy monthly rental income streams
  - create an optimal structure from investor perspective
  - create direct relationships with end-users
  - create an active service development structure

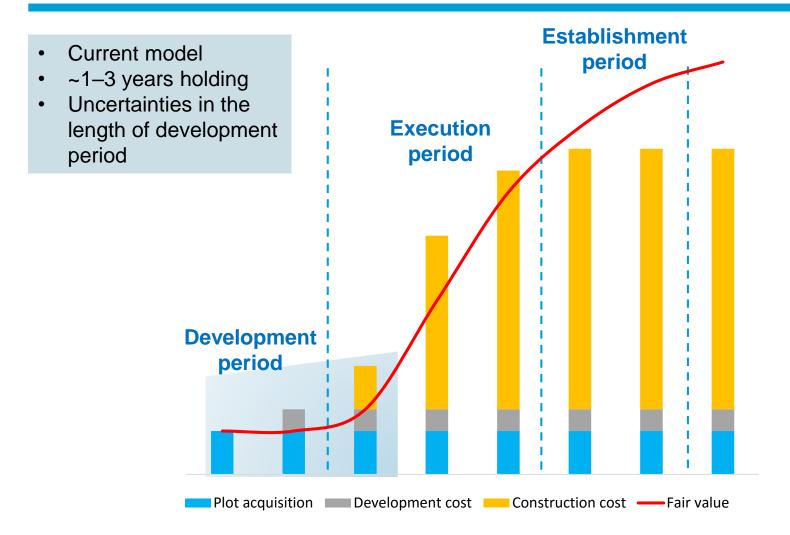


#### Portfolio types and characteristics



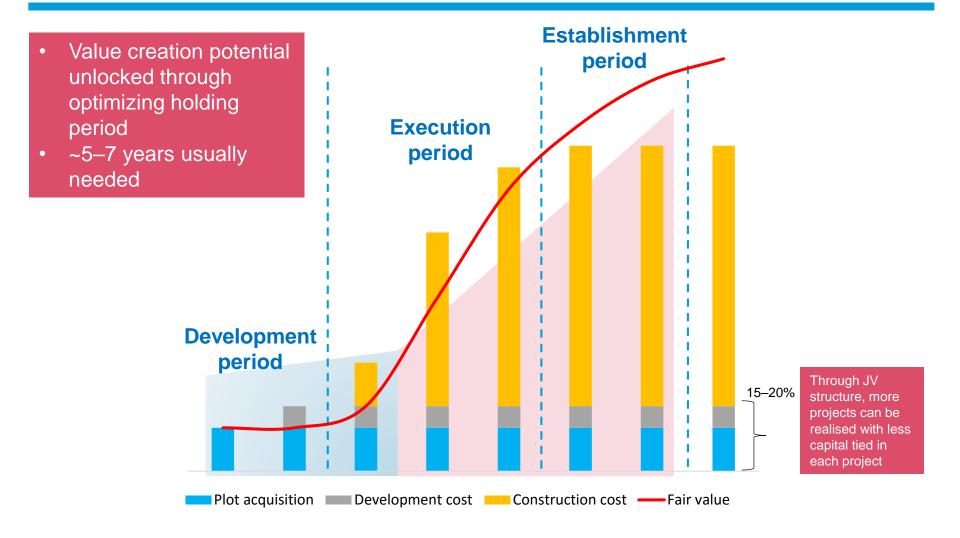


#### How value creation is increased through ownership





#### YIT's role extended from development to establishment





#### Case Tripla: Targeted impact of Partnership Properties



# Current view on reporting of the new segment – starting from Q1 2018



#### **Assets**

- Initial assets include Mall of Tripla, HaVa E18, Tietotie property, YCE Housing I fund and selected land plot funds
- Details and key figures on assets will be provided
- Information on development pipeline will be provided

#### **Valuation**

- Land and buildings owned by JVs and funds fair valued when construction is completed and rental income producing. Assets under development and construction are at cost on balance sheet
- Valued by YIT, an external opinion provided regularly by distinguished external appraiser
- Valuation of assets done at joint venture level by YIT, possibly valuation reports are published in Annual Report

#### Income statement effect

- Fair value changes reported through consolidation of JVs and funds
- Eliminated project margins (of own JV-investment) reported indirectly through consolidation of JVs and funds



#### Benefits of the new segment and changes in business model





# Together we can do it.

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