### **Financial statements release 2021**

Markku Moilanen – President and CEO



TRIPLAWORKERY EAST, HELSINKI,

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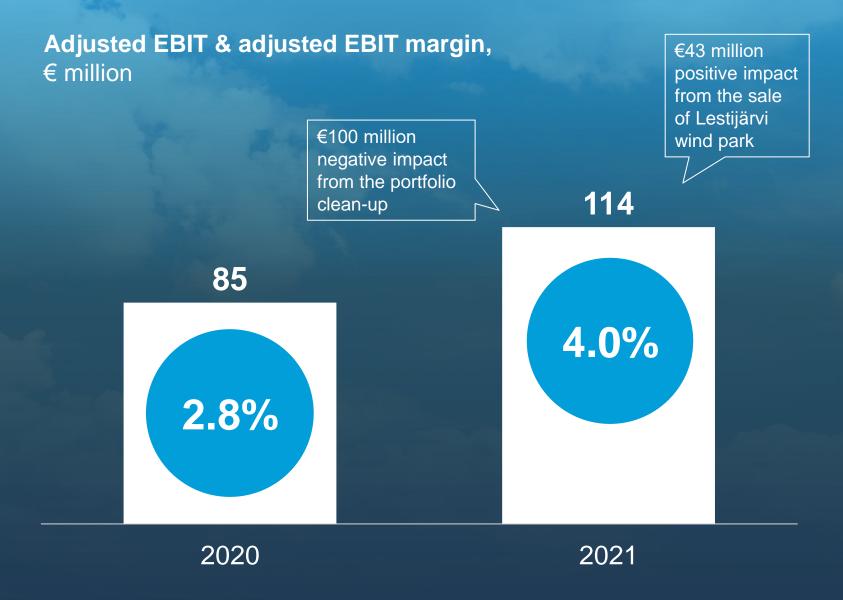
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## 2021 – a year of change

We took decisive actions to become more resilient in operational performance We improved our profitability and strengthened our balance sheet We launched our new strategy to leverage our strengths

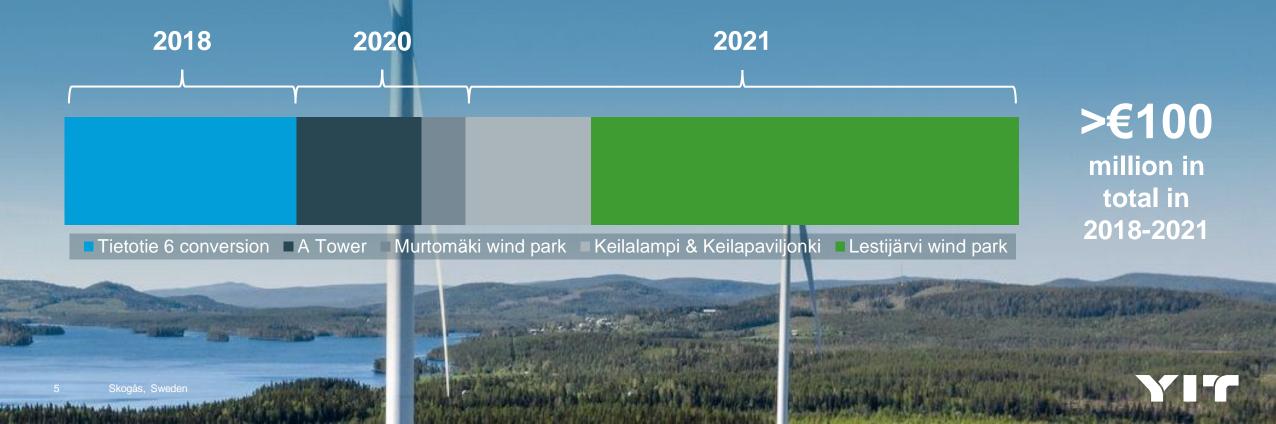




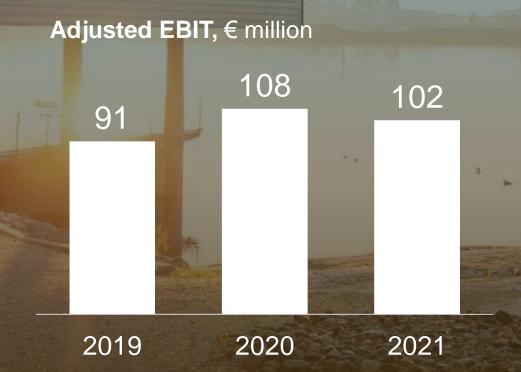
Profitability improved; project portfolio cleanup finalised

# Development business provides us with significant earnings potential

#### **Development portfolio projects**, € million



## Housing FIN & CEE: Excellent performance



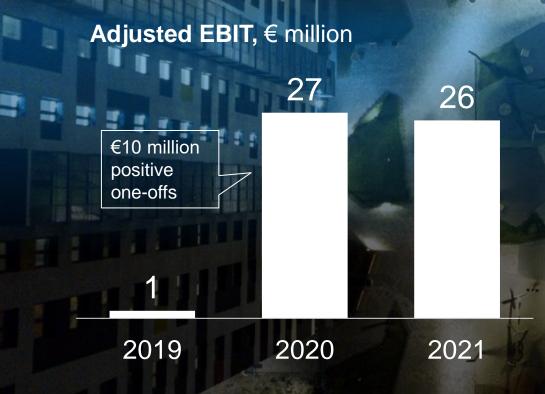
- Improved margins
- Favourable sales mix
- Strong markets
- High customer satisfaction
- Ready to grow in selected
   regions



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## Housing Russia: A very good year

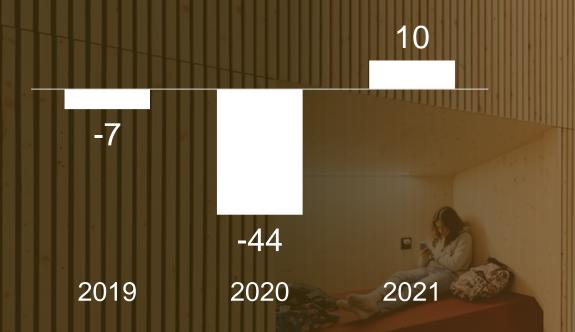


- Operational performance improved
- Strategic option review
   ongoing
- Potential to release capital



## **Business Premises: Turnaround bore fruit**

#### Adjusted EBIT, € million



- Successful turnaround
- Rigorous project selection led to a healthy order book
- Order book strengthened
- Project management practices revamped



#### Adjusted EBIT, € million

13

2020

€43 million positive impact from the sale of Lestijärvi wind park

2021

 Project portfolio cleaned up
 Rigorous project selection and tendering practices implemented

 Majority of underlying portfolio healthy

2019

15



## **Partnership Properties: Business model reshuffled**

#### Adjusted EBIT, € million



- **Business model reshuffled** • to a new Property **Development segment**
- Assets and projects reassessed
- Service business no longer in focus
- Development project pipeline attractive



## We have already taken significant steps in our priority areas...

#### FOCUS

- We are much more selective in projects
- We are evaluating strategic options in Russia
- We have streamlined our business portfolio

#### PRODUCTIVITY

- We have executed a thorough analysis of our project portfolio
- We have established new strict and clear processes and practices
- We have implemented a new agile and empowering operating model

#### ESG

- We are committing to SBTi
- We launched Green Finance Framework
- We improved our safety performance

>6% 4,0% EBIT 2,8% >6% 2020 2021 2025 68% <50% GEARING 30% <50% 2020 2021 2025 DIVIDEND 0,16 0,14 Stable growth 2020 2021\* 2025

\*proposal to the AGM



1

Financial performance stabilised and improved in 2021

Konepaja, Helsinki, Finland

## 2021 in numbers

Order book strengthened to

>€4

(3.5)

Adjusted EBIT increased to €114 million (85)

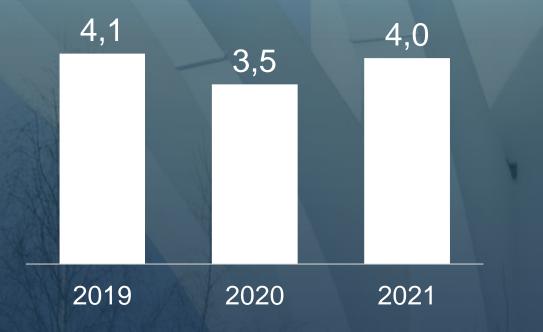
Operating cash flow was strong €288 million (336)

Net debt decreased to €303 million (628)



## Strong order book, revenue decreased due to selectiveness



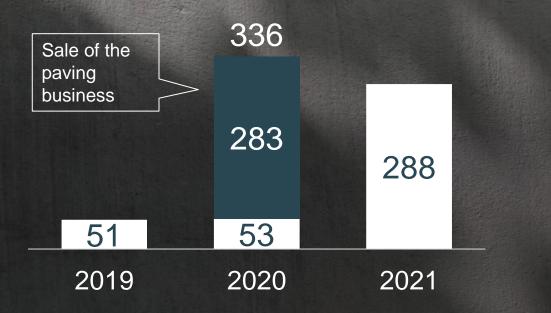


Revenue, € billion



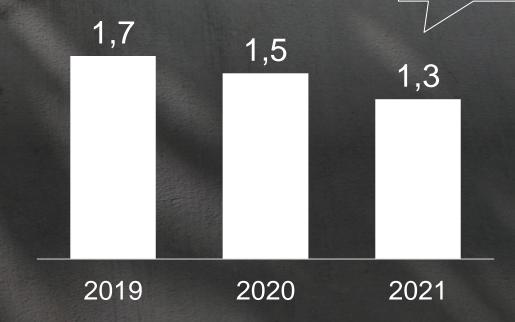
## Very strong cash flow in 2021

Operating cash flow after investments, € million



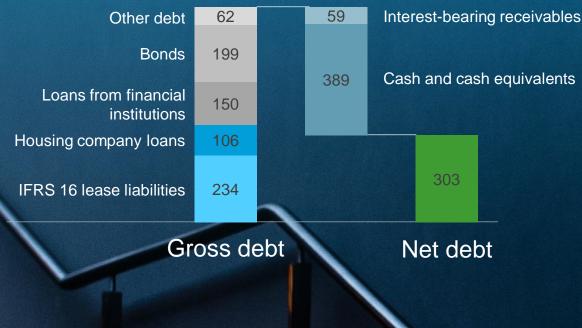
Capital employed, € billion

Lower level of apartments under construction, less investments in plots



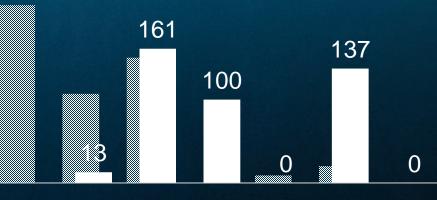
# Our debt structure leads to a low financial risk profile

## Distribution of interest-bearing debt, € million



Maturity structure of interest-bearing debt<sup>1</sup>, € million

■ 31 Dec 20 ■ 31 Dec 21



2021 2022 2023 2024 2025 2026 2027-

<sup>1</sup> Excluding housing company loans related to unsold apartments, €106 million and lease liabilities, €234 million. The hybrid bond, €100 million, is recorded as part of equity and therefore excluded from this paragraph.

# We expect our profitability to improve in 2022

Konepaja, Helsinki, Finland

## Market outlook looks positive in short term

	Housing market	Real estate market	Infra- structure market
Finland			
Russia			
Baltic countries	$\rightarrow$		
Central European countries			
Sweden			
Q4/2021 market environment Good Normal We	Q1/2022 marl	The second second second	Weakening

# Number of completions expected to decrease in 2022

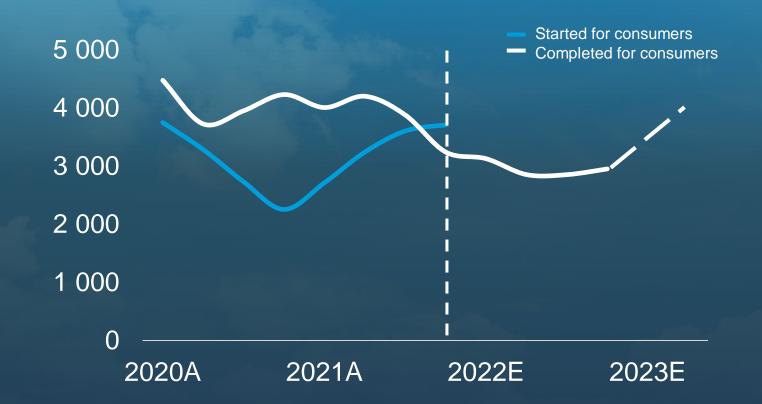
Estimated completions of consumer apartment projects under construction, units



In addition, revenue from apartments under construction recognised over time (POC):

- 2,051 units for investors
  - 3,537 units in Russia

Apartment completions to remain low in 2022 but increase in 2023 Consumer apartment start-ups and completions, Finland and Central Europe, rolling 12 months, units



YIT

**Our 2022** Group adjusted operating profit expected to be higher than in 2021 (EUR 114 million)

#### Housing FIN & CEE

- Completions of consumer apartments to decrease
   Housing Russia
- Solid underlying performance to continue
- Earnings impacted by lower number of ongoing projects
   Business Premises
- Performance continues to improve

#### Infrastructure

- Will gradually improve
- Still impacted by certain legacy low-margin projects

#### **Property Development**

Project pipeline healthy and attractive



## Foundation is set, it is time to execute

We are more resilient in operational performance We improved our profitability and strengthened our balance sheet in 2021 We are set to deliver predictable, marketleading results

## Additional information

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#### YIT'S FINANCIAL REPORTING AND AGM IN 2022

Annual Report 2021 week 8 Annual General Meeting 17 March Interim report Q1/2022 Half-year report 2022

Interim report Q3/2022

29 April 28 July 27 October

MAISTRA

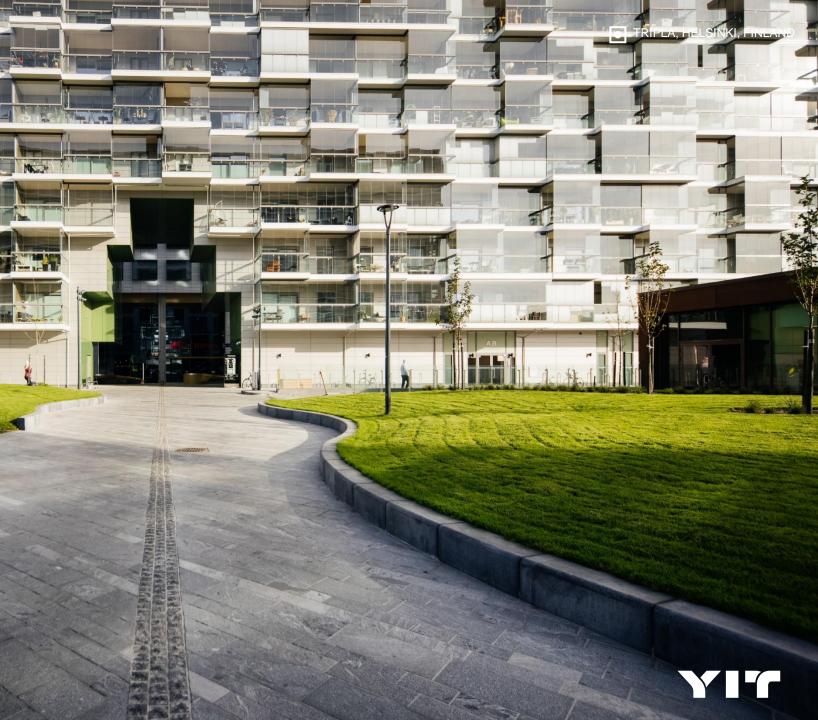
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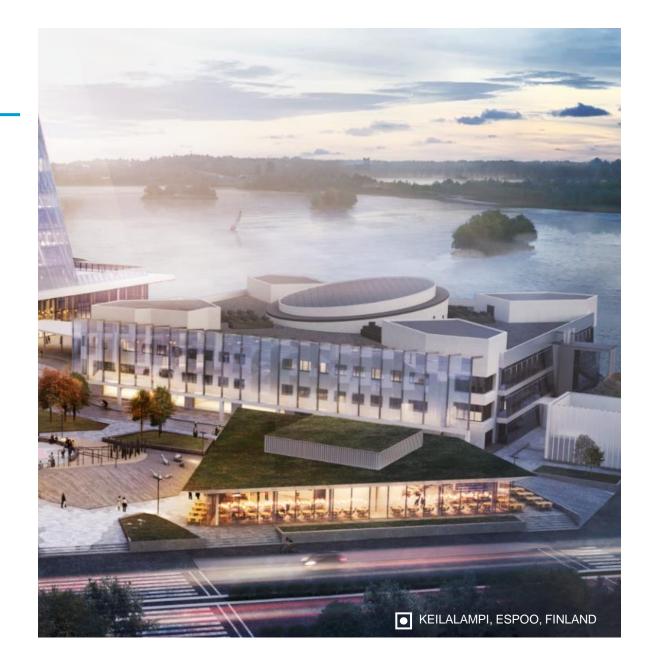
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## Appendices



## Appendices

- I. Key figures
- II. Housing sales and start-ups
- III. Housing completion estimates
- IV. Share ownership
- V. Debt structure
- VI. Investment portfolio



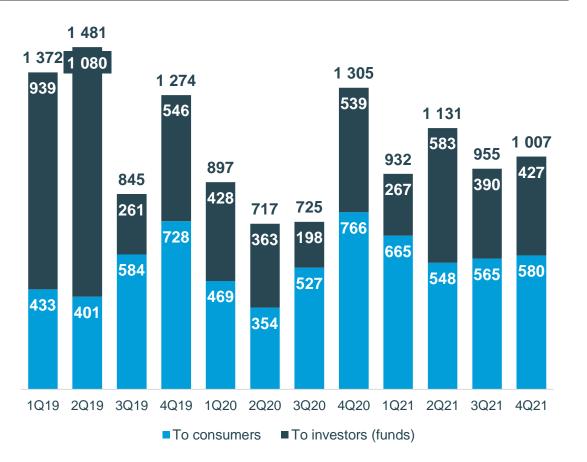


## I. Key figures

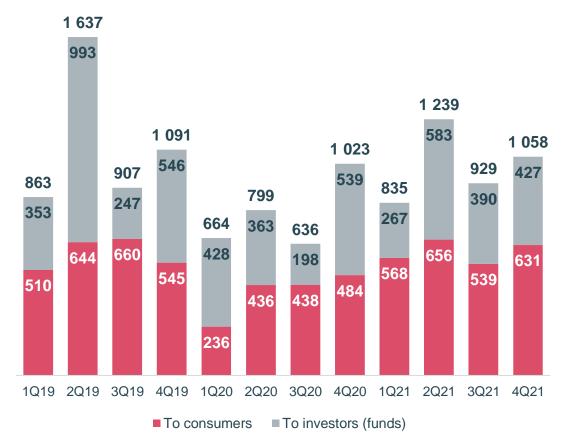
€ million	10-12/21	10-12/20	1-12/21	1-12/20
Revenue	929	975	2,856	3,069
Operating profit	20	55	65	35
Operating profit margin, %	2.1	5.6	2.3	1.1
Adjusted operating profit	45	56	114	85
Adjusted operating profit margin, %	4.8	5.7	4.0	2.8
Result before taxes	13	46	35	-6
Result for the period, continuing operations	-4	36	7	-8
Result for the period, including discontinued operations	-8	39	4	27
Earnings per share, EUR	-0.04	0.19	0.00	0.13
Operating cash flow after investments	133	146	288	336
Net interest-bearing debt	303	628	303	628
Gearing ratio, %	30	68	30	68
Equity ratio, %	40	33	40	33
Return on capital employed, % (ROCE, rolling 12 months)	8.1	5.2	8.1	5.2
Order book	4,042	3,528	4,042	3,528
Combined lost time injury frequency (LTIF, rolling 12 months)	8.9	9.6	8.9	9.6
Customer satisfaction rate (NPS)	52	51	52	51

## II. Sales and start-ups 2019-2021

#### SOLD APARTMENTS, units



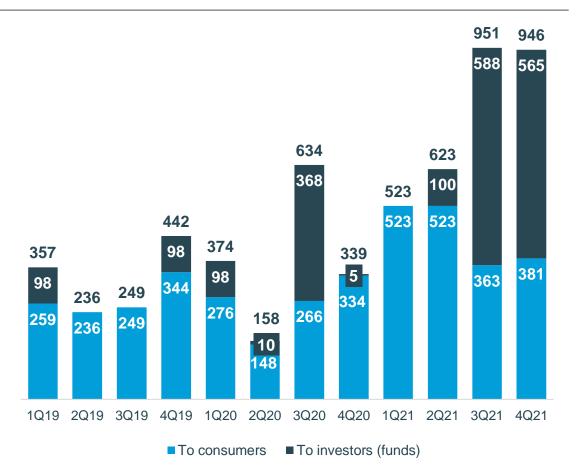
#### **APARTMENT START-UPS**, units



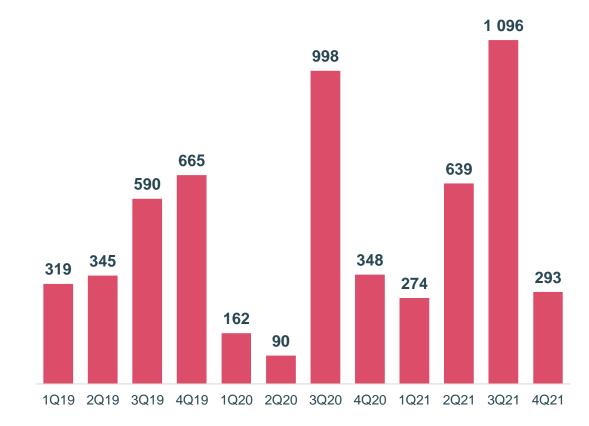


## II. Sales and start-ups 2019-2021

#### SOLD APARTMENTS, units



**APARTMENT START-UPS**, units

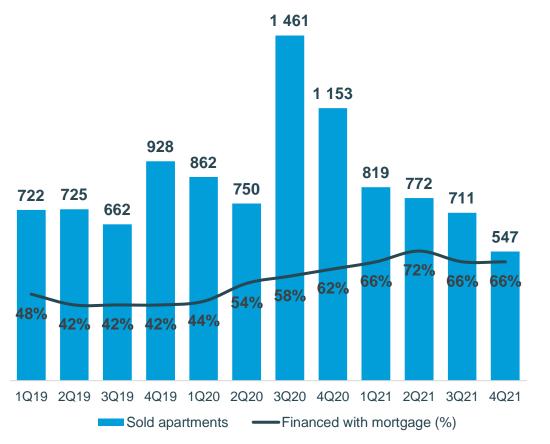


To consumers

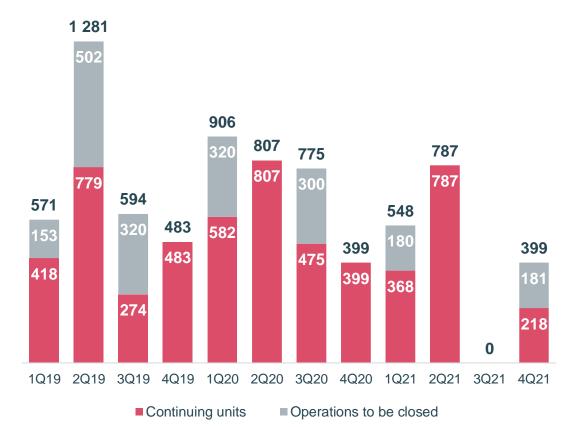
Financial statements bulletin 2021

## II. Sales and start-ups 2019-2021

#### SOLD APARTMENTS, units



#### **APARTMENT START-UPS**, units



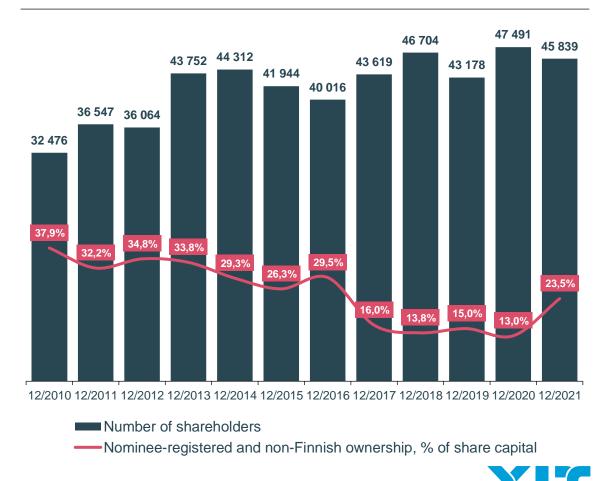


## IV. Share ownership\*, 31 December 2021

#### **MAJOR SHAREHOLDERS**

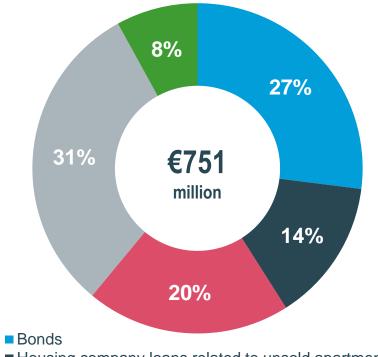
SHAREHOLDERS	SHARES	% OF SHARE CAPITAL	
1. Tercero Invest AB	25,360,000	12.01	
2. Varma Mutual Pension Insurance Company	15,945,975	7.55	
3. PNT Group Oy	15,296,799	7.25	
4. Conficap Oy	8,886,302	4.21	
5. Pentti Heikki Oskari Estate	8,146,215	3.86	
6. Ilmarinen Mutual Pension Insurance Company	5,210,000	2.47	
7. Forstén Noora Eva Johanna	5,115,529	2.42	
8. Elo Mutual Pension Insurance Company	4,034,577	1.91	
9. Herlin Antti	3,445,180	1.63	
10. Pentti Lauri Olli Samuel	3,398,845	1.61	
Ten largest total	94,839.422	44.93	
Nominee registered shares	23,833,893	11.29	
Other shareholders	92,426,538	43.78	
Total	211,099,853	100.00	

#### NUMBER OF SHAREHOLDERS AND SHARE OF NOMINEE-REGISTERED AND NON-FINNISH OWNERSHIP



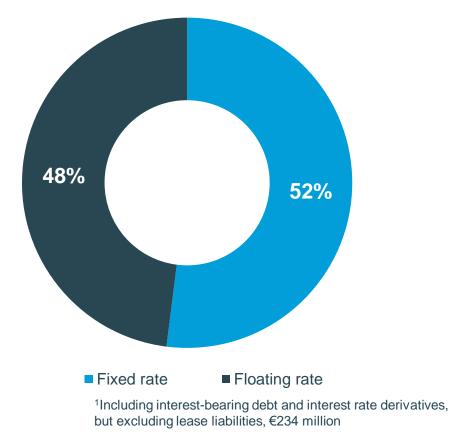
## V. Debt structure, 31 December 2021

#### **DISTRIBUTION OF INTEREST-BEARING DEBT**



- Housing company loans related to unsold apartments
- Loans from financial institutions
- Lease liabilities
- Other interest-bearing debt
  - Financial statements bulletin 2021

#### INTEREST RATE DISTRIBUTION OF **INTEREST-BEARING DEBT**<sup>1</sup>



## VI. Investment portfolio highlights and estimated timelines

COMPLETED AND ONGOING							YIT'S OWNERSHIP	YIT'S EQUITY	FAIR VALUATION STARTED
Equity investments								COMMITMENT	OTATLE
Tripla Mall Ky							38.75%	117 M€	4Q19
Associated companies and join	t ventures								
Tieyhtiö Vaalimaa Oy (PPP project)							20%	5 M€³	3Q191
Regenero Oy (Keilaniemi area)							50%	16 M€	-
ÅB Lunastustontti I Ky (plot fund)							20%	15 M€	-
YCE Housing I Ky (project development fund)							40%	3 M€	-
ÅB Kodit Ky (real estate fund)							40%	3 M€	4Q19 <sup>2</sup>
FinCap Asunnot Oy (real estate fund)							49%	11 M€	4Q19 <sup>2</sup>
OP Vuokrakoti Ky (real estate fund)							40%	27 M€	-
Kumppanuuskoulut Oy (PPP project)							20%	7 M€	
SIA "LiveOn" (real estate fund)							30%	17 M€	
OPPORTUNITIES									
Vallila Campus									
Maistraatinportti 1									
Maria 01									
Helsinki Garden									
202	2 2023 2	024 2025	2026	2027	2028	2029 20	030		
Planning and zoning period Estimated construction		or Partnership p				tential exit perio			
33 Financial statements bulletin 2021		<sup>1</sup> Eair valu	ation of a loan re	ceivable <sup>2</sup> Cc	moleted inves	tment properties r	neasured at fair value. <sup>3</sup> Inclu	ides also shareholder loa	

<sup>1</sup> Fair valuation of a loan receivable, <sup>2</sup>Completed investment properties measured at fair value, <sup>3</sup> Includes also shareholder loans

Our mission was to stabilise our performance We established new strict and clear processes and practices

We renewed our entire operating model

We executed a thorough analysis of our project portfolio



The aim of our new strategy is to leverage our strengths and deliver predictable results Redefined and clarified **business model** with clear focus

Execution through **3 strategic priorities** 

Solid path to reach **EBIT of 6%** 



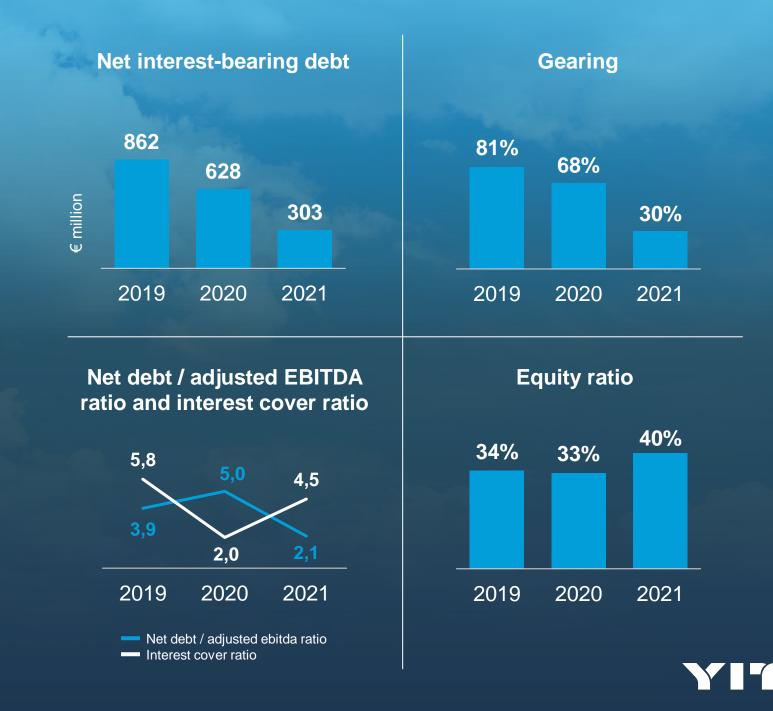
in 2020, higher development costs Underlying operational -10 114 performance improved 54 Margin reduction 85 partly offset by the sale of Lestijärvi Stable €10 million operational positive onelevel achieved offs in 2020 Housing Housing **Business** Infra-Other 2020 Partner-2021 FIN& RUS ship Premises structure CEE Properties

Adjusted EBIT bridge per segment, € million

Margin reductions and write-downs weighted results in all segments Ramp-up after

COVID-19 slowdown

## Our strong balance sheet gives us room for manoeuvre



## We have built a solid foundation for the future

Our order book is strong and healthy Our EBIT margin is improving in line with our strategic targets

Our strong balance sheet gives us room for manoeuvre



Together we can do it.