



#### Contents

- 1 YIT in a nutshell
- 2 YIT's strategy 2019-2021
- 3 Group development in Q1/2019
- 4 Segment reviews
- 5 Financial position and key ratios
- 6 Outlook and guidance
- 7 Appendices

All 2018 figures are pro forma, please see slide 29 for additional information. Figures in brackets refer to comparison period unless otherwise stated.



## YIT in a nutshell



## YIT in brief

**February 1, 2018** 

YIT and Lemminkäinen merged

10,000

employees

3.8 billion

EUR, pro forma revenue for 2018

Tender-

based

operating countries

Geographic revenue split, 2018



Paving



Infrastructure projects



Business premises



Partnership properties



Housing

**SCANDINAVIA** 

9% of total revenue Nº of personnel: 757





#### **FINLAND**

70% of total revenue Nº of personnel: 5,034













#### **RUSSIA**

9% of total revenue Nº of personnel: 1,740









#### **CEE COUNTRIES**

4% of total revenue Nº of personnel: 290







#### BALTIC COUNTRIES

8% of total revenue Nº of personnel: 1,249









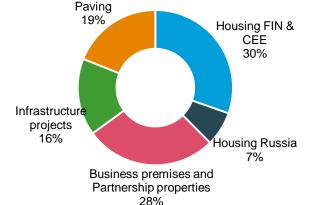




Urban

ILLUSTRATIVE REVENUE PER BUSINESS AND SEGMENT IN 2018\*, %

Non-cyclical businesses 24%



<sup>\*</sup> Illustrative estimates do not take into account for example Group figures so the illustrative information should not be viewed as pro forma information.



## We offer the whole package























PARTNERSHIP PROPERTIES

Revenue: 1.2 bn€ Adjusted operating profit: 103 M€

Development and construction of apartments and entire living areas, living services, for consumers and investors

Mainly self-developed but also contracting

Revenue: 300 M€ Adjusted operating profit: -33 M€

Development and construction of apartments and entire living areas, living services, for consumers and investors

Mainly self-developed but also contracting

Revenue: 1 bn€ Adjusted operating profit: 68 M€

Tailored office, retail, logistics, production, health and care premises, renovation services

Self-developed and contracting

Revenue: 600 M€ Adjusted operating profit: -8 M€

Transportation infrastructure, industrial construction, water supply and power plants, excavation and reinforcement works

Contracting

Revenue: 700 M€ Adjusted operating profit: 3 M€

Paving, production of mineral aggregates, stabilisation, crushing, water-proofing, road maintenance

Contracting

Equity investments/ commitments: 164 M€ Adjusted operating profit: 27 M€

Financing and partial ownership of projects together with partners

Ownership of project in:

Business premises, Housing Finland and CEE, Infrastructure projects



## The merger of YIT and Lemminkäinen, February 1<sup>st</sup> 2018 Merger rationale

- 1 Strong platform for growth
- 2 | Synergies and improved competitiveness
- 3 | Improved financial position and reduced risk profile
- 4 Enhanced investment case

- Target to become a leader in urban development
- More balanced business portfolio (housing, business premises, infrastructure projects, paving and partnership properties)
- Wider geographical presence in several economic regions
- Good references and wide pool of professional people
- Potential for profitability improvement
- Wider opportunities for specialisation and scale
- Counter cyclicality of businesses and geographies
- Lower financing costs
- Lower dependency on investment demand
- Significant market value, good liquidity of the share
- Balanced and improved risk profile
- Growing dividend expectation





## Reasons to invest - Good outlook for 2019

### Strong order backlog ~EUR 4.6 billion

 Diverse portfolio of businesses, over 60% of pro forma revenue in 2018 from non-housing segments

## **2** Potential for result improvement

- Synergy impact expected to be 45-50M€ by the end of 2020
- Three underperforming segments in 2018 actions taken starting to show improvement
- Recognition of the remaining 38.75% of Mall Of Tripla's revenue and EBIT (total value 600M€) as well as fair valuation, rental income and potential capital gains
- Wide plot portfolio (4 million sqm) and large project pipeline (EUR 4 billion)
- 4 Strong market position in all main markets





YIT's strategy 2019–2021



## Megatrends driving growth and productivity



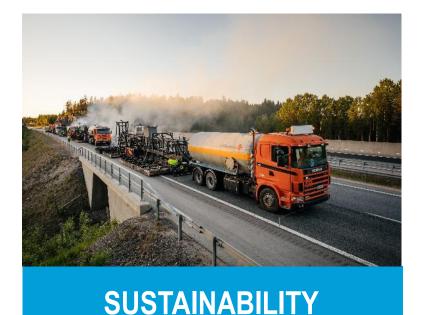
### **URBANISATION**

- Urban development
- Public transportation connections
- Complex projects



**DIGITALISATION** 

- Customer experience
- Higher productivity
- Utilisation of data



- Circular and sharing economy
- Resource efficiency
- Re-vitalisation of urban areas



## YIT Strategy 2019–2021 – Performance through cycles

Profitable and financially stable YIT

#### STRATEGIC PRIORITIES

#### **URBAN DEVELOPMENT**

Focus in self-developed, longer value chain and negotiation based projects

#### **NON-CYCLICAL BUSINESSES**

Annual EBIT EUR >100 million from non-cyclical businesses from 2019 on



#### CORNERSTONES OF SUCCESS

#### TOP PERFORMANCE

- Synergies EUR 40–50 million
- · Focus on productivity improvement

#### CAPITAL EFFICIENCY

- · Leaner operating model in Russia
- · Annual free cashflow EUR +150 million

#### **SUCCESS WITH CUSTOMERS AND PARTNERS**

- Improving customer experience and NPS
- · Deeper partnerships, higher value, more speed

#### **HAPPY PEOPLE**

- · Common culture, open and involving way to lead
- Most preferred employer in the field



## YIT Strategy 2019–2021 – Performance through cycles

Profitable and financially stable YIT

#### STRATEGIC PRIORITIES

**URBAN DEVELOPMENT 2018** 

Revenue EUR 1,855 million Adjusted EBIT EUR 146 million

**NON-CYCLICAL BUSINESSES 2018** 

Revenue EUR 921 million Adjusted EBIT EUR 35 million

TENDER-BASED CONTRACTING 2018

Revenue EUR 1,037 million Adjusted EBIT EUR -21 million



#### **CORNERSTONES OF SUCCESS**

TOP PERFORMANCE

**EUR 19 million of realised synergies** during 2018

CAPITAL EFFICIENCY

Capital employed EUR 319 million in Russia on 12/2018 (397)

SUCCESS WITH CUSTOMERS AND PARTNERS

52% Net Promoter Score in 2018

HAPPY PEOPLE

Exit rate (own request) 3.8% in 2018



## Examples of urban development projects

#### **ONGOING PROJECTS**



#### **FUTURE PROJECTS**





#### PLANNED PROJECTS







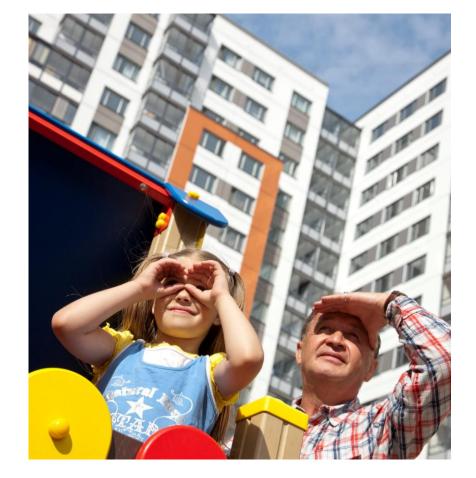






## Strategic financial targets 2019–2021

Financial target	Long-term target level
ROCE-%	>12%
Gearing	30–50%
Dividend per share	Growing annually





## Implementation by strategic development programmes

#### **GREEN GROWTH** Value from sustainability Sustainability-driven growth **CUSTOMER FOCUS** and profit Sales and customer excellence **During 2019: Clarify current** impact and ambition level Revenue growth among **PERFORMANCE** private customers **Improved NPS Ensure synergies and improve** Improved project margins productivity Synergies 40-50Me **Impact** Implementation of GRIP management system Clearly shorter lead times, segment-level targets **COMPANY CULTURE**



**4–10** years

1–3 years

Roadshow presentation, May 2019

#### **KEY ELEMENTS OF YIT CULTURE**

#### **VALUES**

#### **RESPECT**

- We care about our customers and personnel
- We look for environmentally sustainable solutions

#### COOPERATION

- We are open and share knowledge
- We involve and partner to succeed

#### **CREATIVITY**

- We trust and build a positive spirit
- We empower people to innovate and challenge

#### **PASSION**

- We aim high with quality, expertise and results
- We work ethically and keep our promises



#### **LEADERSHIP PRINCIPLES**

- Act as one YIT team
- Lead by example

- Welcome change and new ideas
- Be available, listen and ask

 Celebrate success and learn from mistakes

#### MANAGEMENT PHILOSOPHY

Management By Key Results, MBKR

# 3

# Group development in Q1/2019



## Q1 in brief

Paving's and
Housing
Russia's
result
improvements

Synergies realised faster than estimated

Good cash flow considering seasonality

Strong order backlog

+19.6

EUR million combined adjusted operating profit improvement

25

EUR million realised cumulative synergies by the end of Q1/2019

-3

EUR million operating cash flow after investments (-153) 4,556

EUR million order backlog on 31 March (31 Dec 18: 4,434)

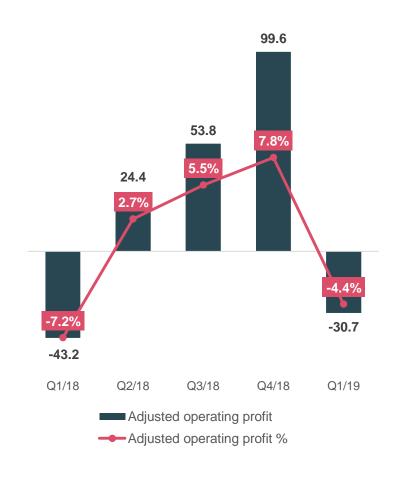


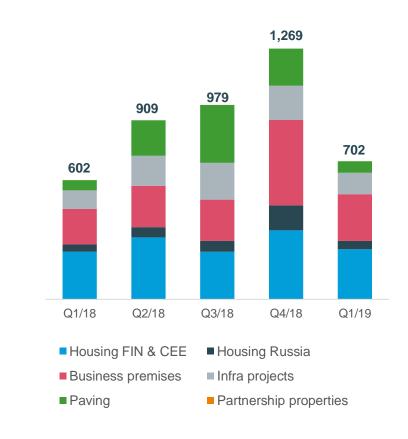
## Positive development in key figures

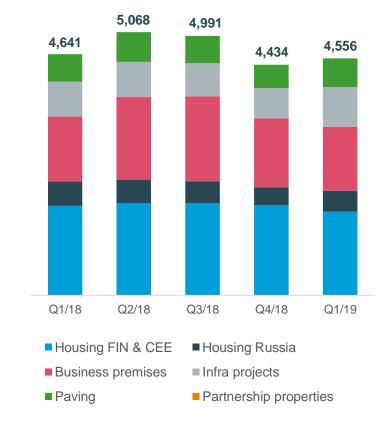
ADJUSTED OPERATING PROFIT, EUR million, %

#### **REVENUE PER SEGMENT, EUR million**

ORDER BACKLOG PER SEGMENT, EUR million

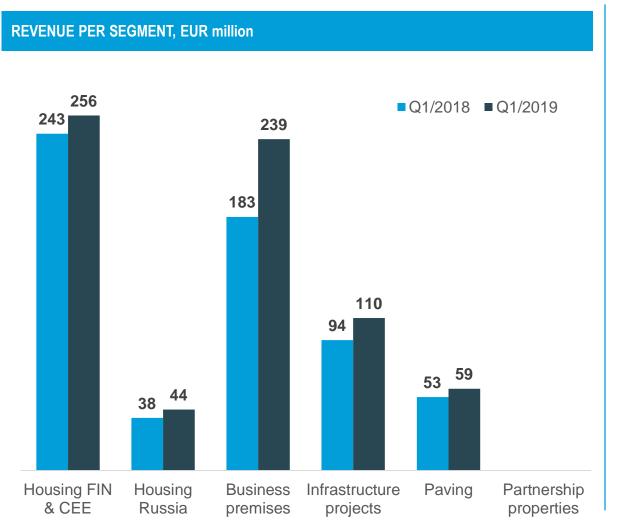


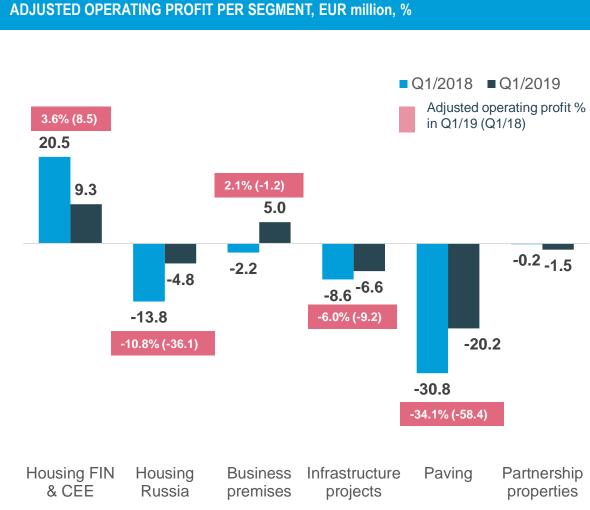




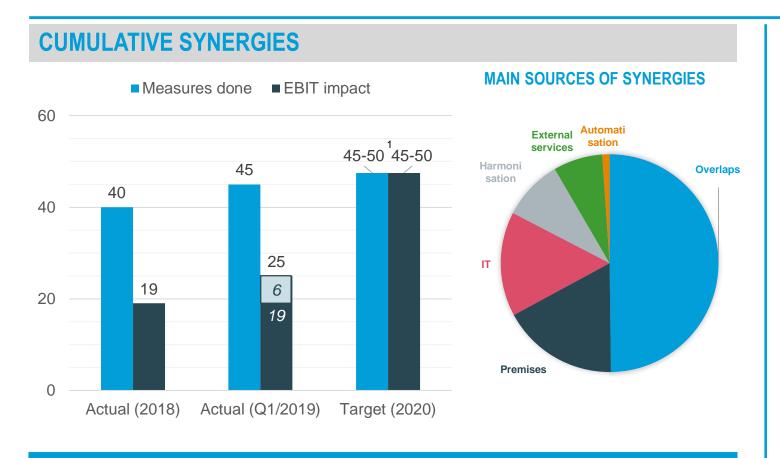


## Performance by segment in Q1

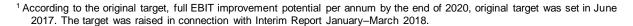




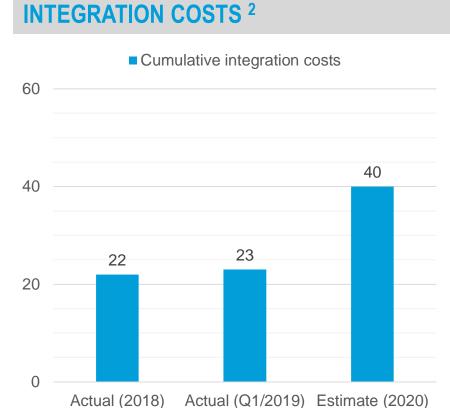
## Synergies and integration costs







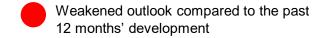


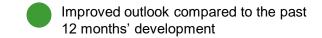




## Market outlook for the next 12 months

	Housing Finland and CEE	Housing Russia	Business premises	Infrastructure projects	Paving	Partnership properties
Finland						
Russia						
The CEE countries						
The Baltic countries						
The Czech Republic, Slovakia, Poland						
Scandinavia						
Sweden						
Norway						
Denmark						







Unchanged outlook compared to the past 12 months' development

## Segment reviews



#### Housing Finland and CEE

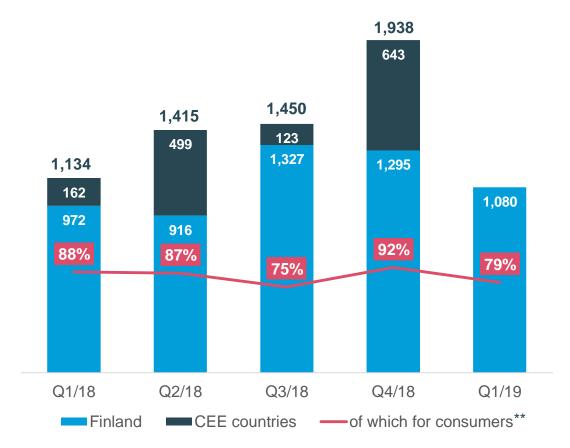
## Risk level adjusted for current demand

- Operating profit declined due to no completions in the CEE countries and a lower year-on-year number of completed apartments in the Helsinki metropolitan area.
- The segment sold almost 600 completed apartments or apartments in the final stage of construction in Finland to a new joint venture partly owned by YIT.
  - The revenue impact was approximately 40 M€ and it had a weakening impact on profitability.
- Number of unsold completed units at the end of the period was 216 in Finland (12/18: 422) and 73 in CEE countries (12/18: 130).

EUR million	Q1/2019 reported	Q1/2018 pro forma
Revenue	256	243
Adjusted operating profit	9.3 <i>(3.6%)</i>	20.5 (8.5%)
Order backlog	1,607	1,720
Capital employed	679	571 <sup>*)</sup>

<sup>\*</sup> Reported, excl. IFRS 16 impact

#### **COMPLETED APARTMENTS, units**



<sup>\*\*</sup> Includes projects in the CEE sold to YCE housing I fund that is reported in the Partnership properties segment



#### Housing Russia

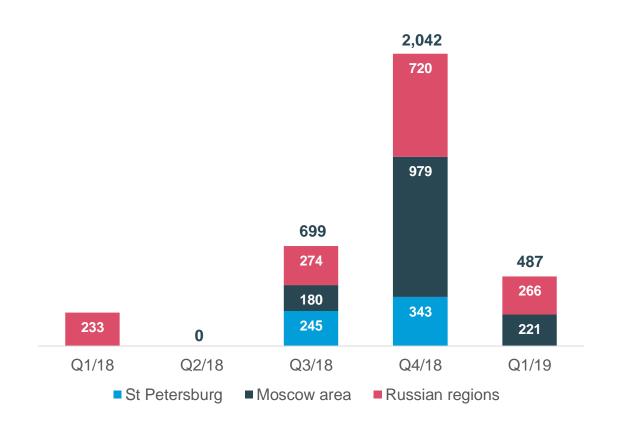
## Low result, but better performance in contracting

- Weak comparison period due to project write-down in contracting.
- Revenue increased due to higher year-on year number of completed apartments.
- Number of unsold completed units at the end of the period was 584 (12/18: 683).
- The majority of completions in 2019 will be in Q4/2019.

EUR million	Q1/2019 reported	Q1/2018 pro forma
Revenue	44	38
Adjusted operating profit	-4.8 (-10.8%)	-13.8 <i>(-36.1%)</i>
Order backlog	405	466
Capital employed	314	393*)

<sup>\*</sup> Reported, excl. IFRS 16 impact

#### **COMPLETED APARTMENTS, units**





#### **Business premises**

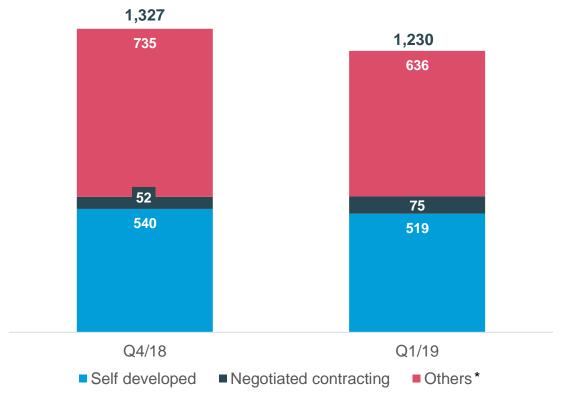
## Major projects boosted revenue and operating profit

- Revenue and operating profit improved mainly due to higher renovation volumes as well as the start of Tripla offices' revenue and profit recognition.
- Operating profit was also supported by overall higher year-on-year margins.
- Large projects such as Tripla progressed as planned.
- Several projects won during Q1, not yet in order backlog.

EUR million	Q1/2019 reported	Q1/2018 pro forma
Revenue	239	183
Adjusted operating profit	5.0 (2.1%)	-2.2 (-1.2%)
Order backlog	1,230	1,250
Capital employed	65	122 <sup>*)</sup>

<sup>\*</sup> Reported, excl. IFRS 16 impact

#### ORDER BACKLOG BY PROJECT TYPE, EUR million



<sup>\*</sup> Includes tender-based projects as well as lifecycle projects and their service agreements.



#### Infrastructure projects

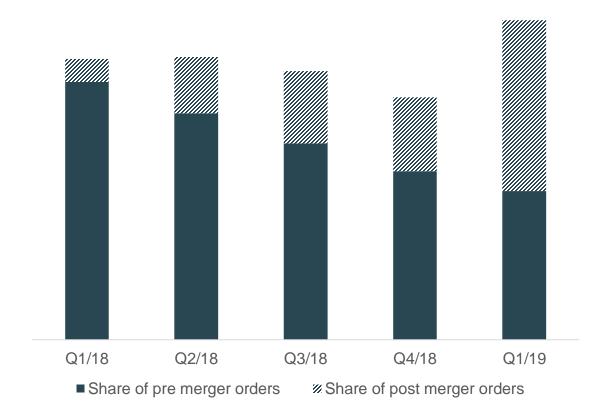
## Positive development in order backlog and margins of new projects

- Revenue increased due to higher year-on-year volumes.
- Operating profit improved, but the result was still burdened by low margin level of old projects.
- Positive development in order backlog and margins of new projects during the quarter. New orders won during Q1 will be started in Q2.

EUR million	Q1/2019 reported	Q1/2018 pro forma
Revenue	110	94
Adjusted operating profit	-6.6 (-6.0%)	-8.6 (-9.2%)
Order backlog	765	672
Capital employed	83	98*)

<sup>\*</sup> Reported, excl. IFRS 16 impact

ORDER BACKLOG AND ILLUSTRATIVE SHARE OF POST MERGER ORDERS, EUR million





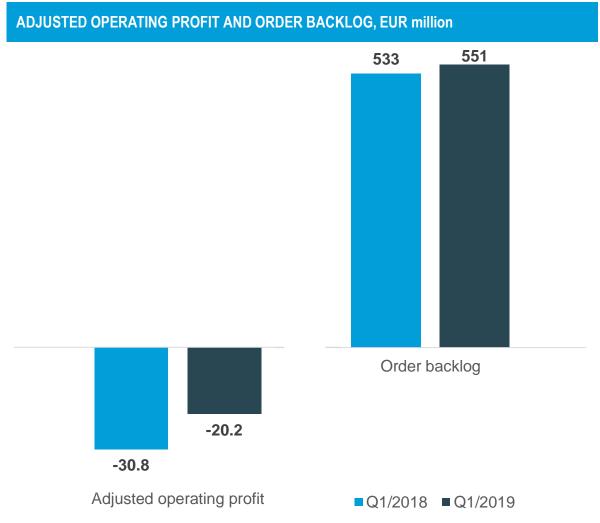
#### Paving

## Efficiency measures improved result

- Operating profit improved due to better results in Sweden and Norway where sizeable measures were taken in 2018 to improve operational efficiency and decrease winter planning costs.
- Revenue grew slightly due to increased volumes in road maintenance.
- Strong order inflow during the quarter in all Nordic countries.

EUR million	Q1/2019 reported	Q1/2018 pro forma
Revenue	59	53
Adjusted operating profit	-20.2 (-34.1%)	-30.8 (-58.4%)
Order backlog	551	533
Capital employed	167	143*)

<sup>\*</sup> Reported, excl. IFRS 16 impact





#### Partnership properties

## A new joint venture established

- During Q1, YIT established a new joint venture investing in rental apartments YIT has constructed in Finland. The investors in the joint venture are YIT (49%) and a group of Finnish private investment companies.
- The transaction strengthened the investments of the segment in rental housing generating stable cash flow. It enables YIT to speed up capital turnover, while keeping a value upside on the portfolio.
- The occupancy rate of the Mall of Tripla was 90% at the end of period.

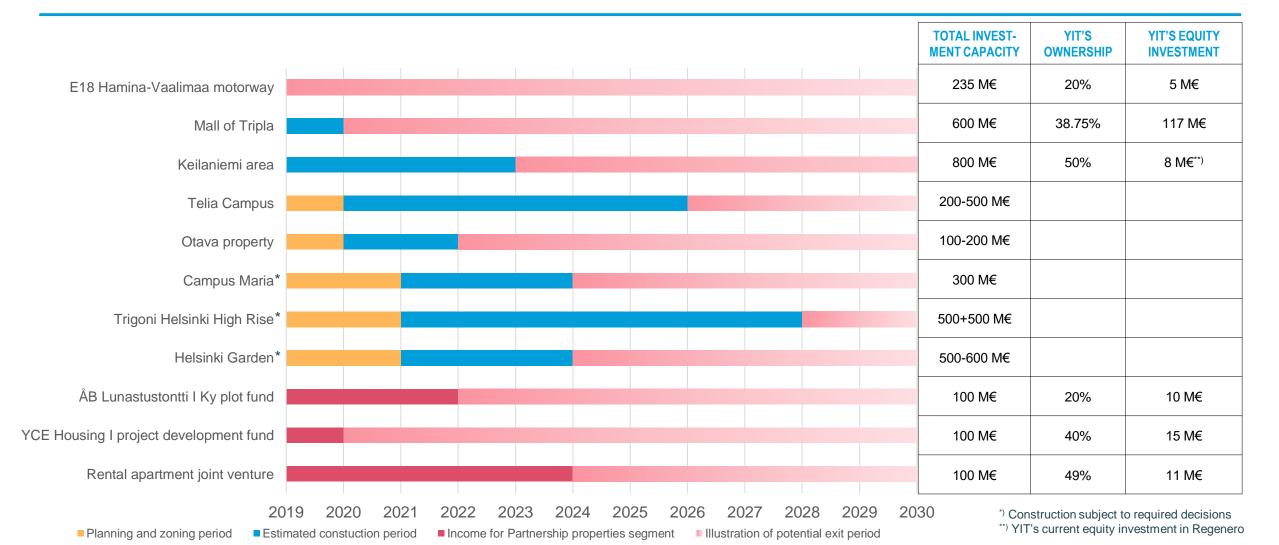
EUR million	Q1/2019 reported	Q1/2018 pro forma
Adjusted operating profit	-1.5	-0.2
Capital employed	150	137 <sup>*)</sup>

<sup>\*</sup> Reported, excl. IFRS 16 impact

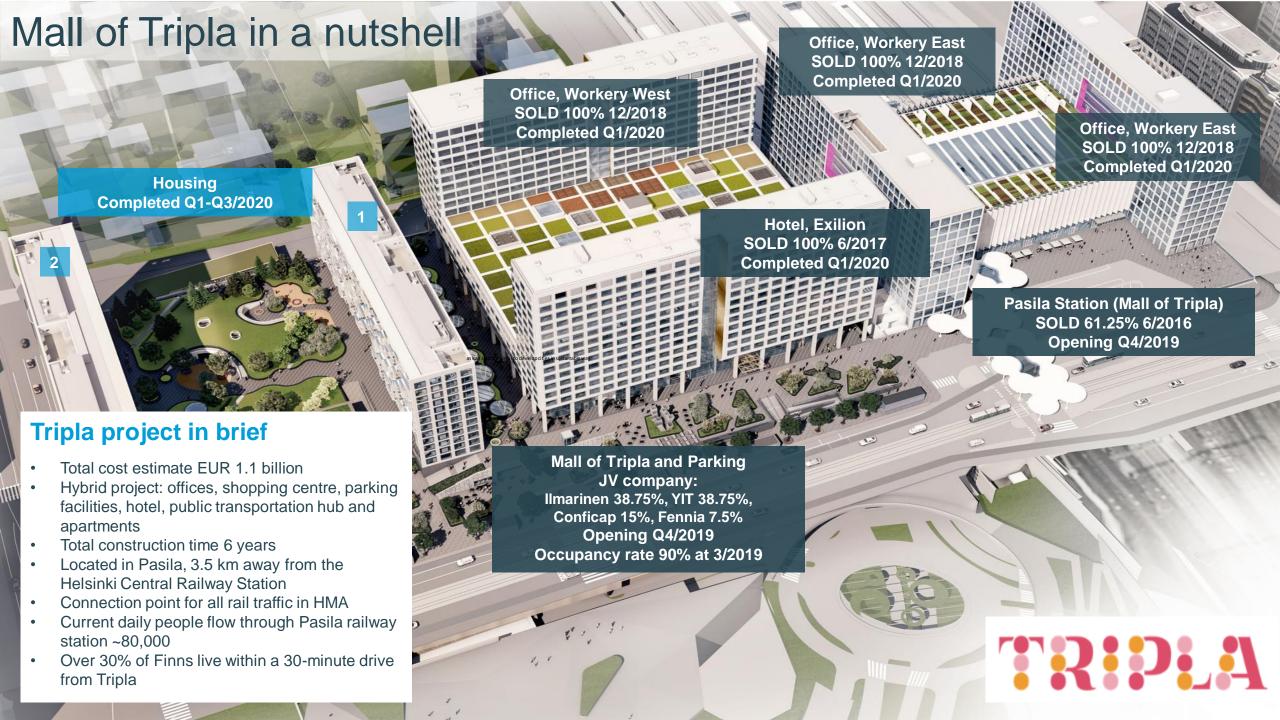




## Partnership properties project portfolio and estimated timelines







## Revenue recognition structure and timeline in Mall of Tripla

#### YIT ROLE FROM DEVELOPER-CONTRACTOR TO INVESTOR

**DEVELOPER** 

CONTRACTOR

Mall of Tripla opens in Q4/2019

**INVESTOR** 

#### **CURRENT RECOGNITION**

61.25% according to construction

Of contract revenue and profit (in Business premises)

YIT has option to decrease YIT's ownership to **20%** (in Partnership properties)

2020

#### **RECOGNITION IN Q4/2019**

Remaining 38.75% in one recognition

Of contract revenue and profit (in Business premises)

Fair valuation starts (in Partnership properties)

## RECOGNITION AFTER Q4/2019

Profit generated from three sources (in Partnership properties)

- Rental income through JV ownership
- Fair value changes
- Capital gains, option to lower ownership down to 20%

Q4/2022

## FULL PROFIT CAN BE REALISED FROM Q4/2022

YIT is free to divest fully ownership from Q4/2022 onwards (in Partnership properties)

- Mall of Tripla JV has funding in place till Q2/2028
- Long-term funding allows YIT to divest its ownership fully at optimal time between 2023-2028



# 5

## Financial position and key ratios



## Impact of the IFRS 16 adoption in 2019 for YIT

#### **ESTIMATED ANNUAL IMPACT ON INCOME STATEMENT**

	IFRS 16 impact
Revenue	No material impact
EBITDA	+45 M€
Operating profit	+10 M€
Profit before tax	-7 M€
Profit for the period	-6 M€
EPS	EUR -0.03

The figures above describe the estimated annual impact and are based on current estimates that are subject to possible changes.

#### **IMPACT ON BALANCE SHEET ON 1 JAN 2019**

	IFRS 16 impact
Assets	+306 <b>M</b> €
Property plant and equipment	-19 M€
Leased property, plant and equipment	+138 <b>M</b> €
Leased inventories	+187 <b>M</b> €
Liabilities	+306 M€
Borrowings, non-current	-10 M€
Lease liabilities, non-current	+245 M€
Borrowings, current	-8 M€
Lease liabilities, current	+73 M€
Advances received	+14 M€
Provisions	-8 M€

The figures above describe the impact to the opening balance sheet on 1 Jan 2019.



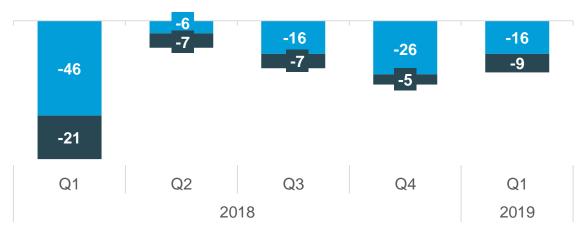
## Good operating cash flow considering seasonality

 Operating cash flow in Q1 after investments was EUR -3 million (-153) supported by Housing Finland and CEE



-33
-153
Q1 Q2 Q3 Q4 Q1
2019

CASH FLOW OF PLOT INVESTMENTS AND INVESTMENTS TO ASSOCIATED COMPANIES AND JOINT VENTURES, EUR million



- Cash flow from investments to associated companies and joint ventures
- Cash flow from plot investments



Figures are actual reported figures.

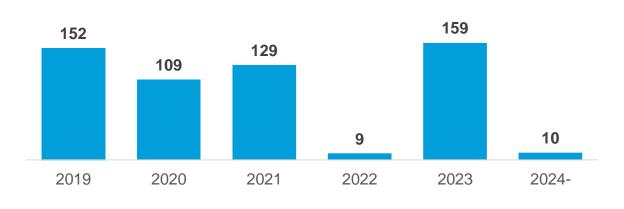
## Adjusted net debt stable compared to 12/2018

- In order to improve comparability between quarters, the company has excluded the IFRS 16 impact from the graphs below
- Adjusted net debt amounted to EUR 556 million

#### ADJUSTED NET INTEREST-BEARING DEBT<sup>1</sup>, EUR million

#### 54 286 205 65 65 264 153 814 768 734 563 556 Q1 Q2 Q3 Q4 Q1 2018 2019 ■ Net debt ■ Cash and cash equivalents ■ Interest-bearing receivables

#### MATURITY STRUCTURE, NOMINAL AMOUNTS<sup>1</sup>, EUR million



<sup>&</sup>lt;sup>1</sup> Excluding housing corporation loans, EUR 210.5 million (these loans will be transferred to the buyers of the apartments when the units are handed over), and IFRS 16 lease liabilities, 312.7 EUR million.



<sup>&</sup>lt;sup>1</sup> Excluding IFRS 16 lease liabilities, 312.7 EUR million. Finance lease liabilities are included in lease liabilities as of 1.1.2019.

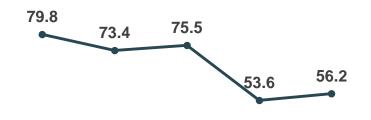
## Adjusted financial key ratios

- In order to improve comparability between quarters, the company has excluded the IFRS 16 impact from the graphs below.
- The adoption of the IFRS standard 16 will not have an impact on the company's gearing target of 30-50% by the end of the strategy period.

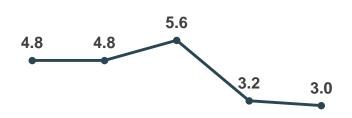
ADJUSTED GEARING<sup>1</sup>, %

ADJUSTED EQUITY RATIO1, %

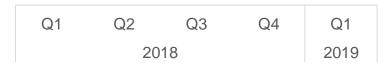
ADJUSTED NET DEBT<sup>1</sup> / ADJUSTED PRO FORMA EBITDA (multiple, x)







Q1	Q2	Q3	Q4	Q1
	20	18		2019







<sup>&</sup>lt;sup>1</sup> Excluding IFRS 16 impact in 2019 figures. 2018 figures are reported figures.

# Capital employed by segment



### The impact of the IFRS 16 standard implementation on capital employed on 1 Jan 2019

Capital employed, M€	Housing FIN & CEE	Housing Russia	Business presmises	Infra projects	Paving	Partnership properties	Other and eliminat-ions	Group, IFRS
31/12/2018	584.9	294.3	38.2	83.0	123.7	145.0	332.1	1,601.2
IFRS 16 impact of adoption	170.8	13.0	6.4	7.2	31.7	0.0	71.5	300.6
1/1/2019	755.7	307.3	44.6	90.2	155.4	145.0	403.6	1,901.8

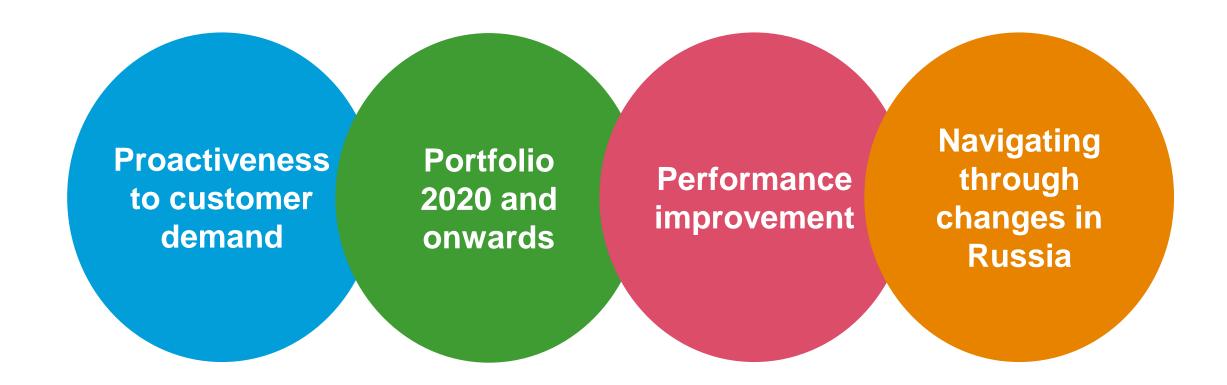


# 6

# Outlook and guidance



# Strategic focus areas in 2019





# Estimated completions of consumer apartment projects under construction

Apartments under construction in total on March 31, 2019: 13,350. The table below shows the company's current estimate of completed consumer apartment projects under construction. In addition, the company has 2,364 apartments (12/18: 1,429) that are recognised in accordance with percentage of completion. The timing of the commissioning permit may deviate from the technical completion of a building, and the company cannot fully influence the reported completion date. Also other factors may influence the completion date.

	FY 2018 Actual	Q1/2019 Actual	Q2/2019 Estimate	Q3/2019 Estimate	Q4/2019 Estimate	Q1/2020 Estimate	Later
Finland <sup>1</sup>	3,657	858	1,000	300	600	400	1,305
CEE <sup>2</sup>	1,427	0	500	700	400	200	905
Russia <sup>3</sup>	2,974	437	400	600	2,400	400	1,760
In total	8,058	1,295	1,900	1,600	3,400	1,000	3,970

<sup>&</sup>lt;sup>1</sup> In Finland, the estimate of completions may deviate with tens apartments depending on the construction schedule.

<sup>&</sup>lt;sup>3</sup> In Russia, the estimate of completions may vary with hundreds apartments, a deviation of over 500 apartments is possible depending on authorities' decisions.





<sup>&</sup>lt;sup>2</sup> In CEE countries, the estimate of completions may vary with tens apartments, a deviation of over 100 apartments is possible depending on authorities' decisions. The figure includes projects sold to YCE housing fund I.

# Guidance for 2019

The Group revenue 2019 is estimated to be in the range of +5% - -5% compared to revenue 2018 (pro forma 2018: EUR 3,759.3 million).

In 2019, the adjusted operating profit<sup>1</sup> is estimated to be EUR 170–230 million (pro forma 2018: EUR 134.5 million).

### **GUIDANCE RATIONALE**

- The guidance for 2019 is based, among others, on the completion of Mall of Tripla in the last quarter, the estimated timing of completion of the residential projects under construction and the company's solid order backlog. At the end of March, 73% of the order backlog was sold.
- Significant fluctuation is expected between the quarters due to normal seasonal variation, sales of business premises projects and the timing of completions of residential projects as well as Mall of Tripla. As in 2018, the last quarter of the year is expected to be clearly the strongest.
- The company estimates that the adjusted operating profit for the second quarter of 2019 will improve slightly from the comparison period (pro forma).

<sup>&</sup>lt;sup>1</sup> The adjusted operating profit reflects the result of ordinary course of business and does not include material reorganisation costs, impairment charges or other items affecting comparability. Adjusted operating profit is disclosed to improve comparability between reporting periods. Adjusting items are defined more precisely in bulletin's the tables section.



# Appendices



# Presentation of financial information in Q1

- In this presentation, all figures for 2018 are pro forma figures, unless otherwise stated, to facilitate the comparability of the combined company's financial information
  - YIT reports pro forma figures for 2018 to include Lemminkäinen's financial statements for January 1

    –January 31, 2018
  - Balance sheet based figures are actual reported figures
- All figures and comparisons are according to IFRS reporting unless otherwise stated
- Unless otherwise noted, the figures in brackets refer to the corresponding period in the previous year and are of the same unit

Merger related fair value cost effects and goodwill have not been allocated to the segments' capital employed but are reported in segment level in "other items and eliminations". Therefore, adjustments due to merger related items have no impact on the segments' results.





# Appendices

- I. Key figures and additional information about financial position and IFRS 16
- II. Housing sales and start-ups
- III. Share ownership
- IV. General economic and construction indicators
- V. Housing indicators
- VI. Business premises, infrastructure and paving indicators
- VII. Additional strategy material









# Key figures

EUR million	Reported 1-3/19	Pro forma 1–3/18	Change	Reported 1-12/18	Pro forma 1-12/18
Revenue	701.6	602.2	16%	3,689.4	3,759.3
Operating profit	-34.6	-51.1	32%	94.6	91.3
Operating profit margin, %	-4.9%	-8.5%		2.6%	2.4%
Adjusted operating profit	-30.7	-43.2	29%	152.5	134.5
Adjusted operating profit margin, %	-4.4%	-7.2%		4.1%	3.6%
Adjustments	3.9	7.8	-50%	57.9	43.2
Order backlog	4,556.2	4,640.8	-2%	4,433.8	4,433.8
Result before taxes	-45.3	-57.8	22%	59.1	57.2
Result for the period <sup>1</sup>	-38.0	-52.2	27%	39.2	33.3
Earnings per share, EUR	-0.18	-0.25	28%	0.19	0.16
Operating cash flow after investments, excluding discontinued operations	-3.2	n/a		148.6	n/a
Equity ratio, %	33.1%	n/a		38.1%	n/a
Adjusted equity ratio, %	37.0%	n/a		n/a	n/a
Net interest-bearing debt	868.7	813.8		562.9	562.9
Adjusted net interest-bearing debt	556.0	n/a		n/a	n/a
Gearing, %	87.7%	n/a		53.6%	n/a
Adjusted gearing, %	56.2%	n/a		n/a	n/a
Number of personnel at end of period	8,715	9,296		9,070	9,070

n/a <sup>1</sup> Attributable to equity holders of the parent company



# Foreign exchange rates in Q1

### PRINCIPLES OF MANAGING CURRENCY RISKS

- Sales and project costs typically in same currency, all foreign currency items hedged
   → no transaction impact
- Currency positions affecting the income statement, such as loans to subsidiaries, are hedged
- Equity and equity-like investments in foreign currency not hedged
  - Considered to be of permanent nature
  - FX changes recognised as translation difference in equity

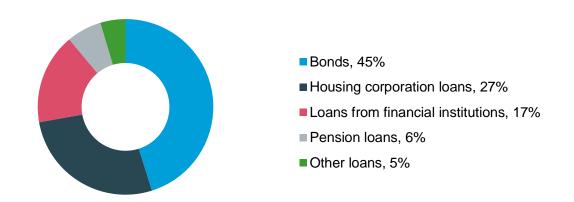
EUR/RUB exchange rates	1–3/2019	1–3/2018
Average rate	74.8898	69.9378
End of period	72.8564	70.8897



# Balanced debt portfolio

BONDS			
Maturity	Initial amount	Issue date	Coupon
July 6, 2019	EUR 100 million	June 26, 2014	7.375%
June 11, 2021	EUR 100 million	June 11, 2018	3.150%
June 11, 2023	EUR 150 million	June 11, 2018	4.250%
RCF			
Maturity	Initial amount	Issue date	Status
August 2021	EUR 300 million	February 2018	Undrawn

### DEBT PORTFOLIO<sup>1</sup> AT THE END OF THE PERIOD 3/2019, EUR 778 MILLION



### **COVENANTS**

 YIT's generally used covenants: gearing, equity ratio and interest cover ratio

### INTEREST RATE DISTRIBUTION OF THE DEBT PORTFOLIO<sup>1</sup> AT THE END OF 3/2019





# New IFRS 16 standard principles

## **INCOME STATEMENT**

	IAS	IFRS 16	
	Finance leases	Operating leases	All leases
Revenue	X	X	X
Operating costs		Expense	
EBITDA			•
Depreciation and amortisation	Depreciation		-→ Depreciation
Operating profit			<b>1</b>
Finance costs	Interest	Ĺ	> Interest
Profit before tax			<b>*</b>

## **BALANCE SHEET**

	IAS	IFRS 16	
	Finance leases	Operating leases	All leases
Assets			
Liabilities	€€€		€€€€€€
Off balance sheet rights / obligations		€€€€	

Source: IASB



# Recognition of housing plots according to the IFRS 16 standard

CONSTRUCTION NOT YET STARTED		UNDER CONSTRUCTION		COMPLETED PROJECTS	
IAS 17	IFRS 16	IAS 17	IFRS 16	IAS 17	IFRS 16
EBIT					
Lease expenses impact in EBIT	No impact to EBIT	Lease expenses capitalised to cost of inventory	No impact to EBIT	Lease expenses related to unsold completed apartments impact in EBIT  Capitalised lease expenses related to sold apartments impact to EBIT	No impact to EBIT from unsold completed apartments  Lease liability of sold apartments recognised in
				·	revenue and related assets recognised as cost
ASSETS					
Off balance sheet	Leased inventory	Capitalised lease expenses	Leased inventory	Capitalised lease expenses related to unsold completed apartments	Leased inventory related to unsold apartments
LIABILITIES					
Off balance sheet	Lease liability	Off balance sheet	Lease liability related to unsold apartments in lease liabilities  Lease liability related to	Off balance sheet	Lease liability related to unsold apartments
			sold apartments in advances received		



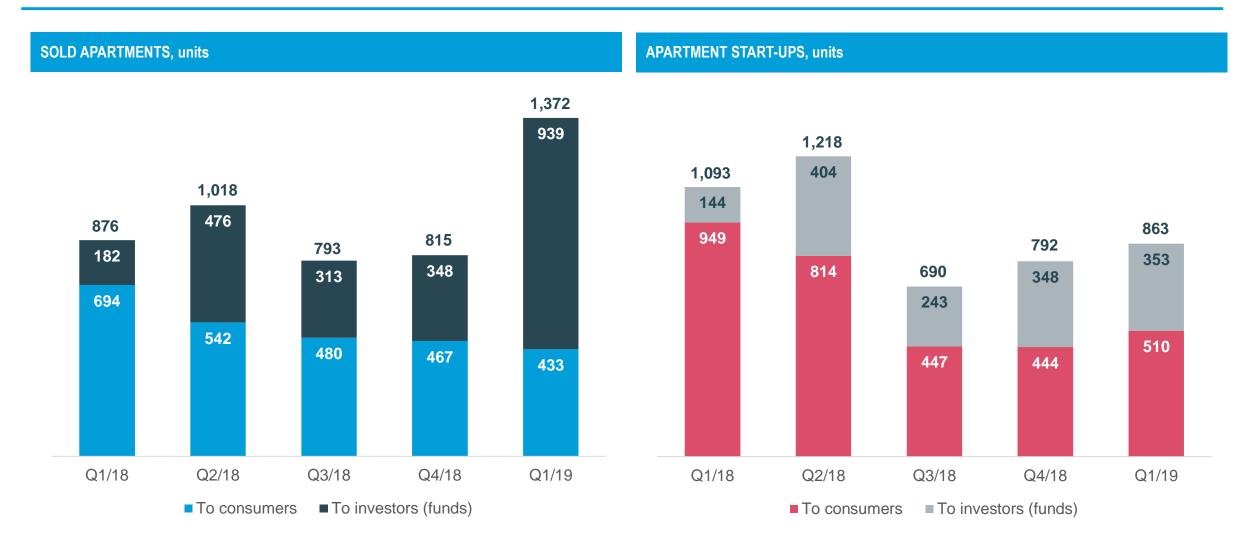


Housing sales and start-ups



# Housing Finland

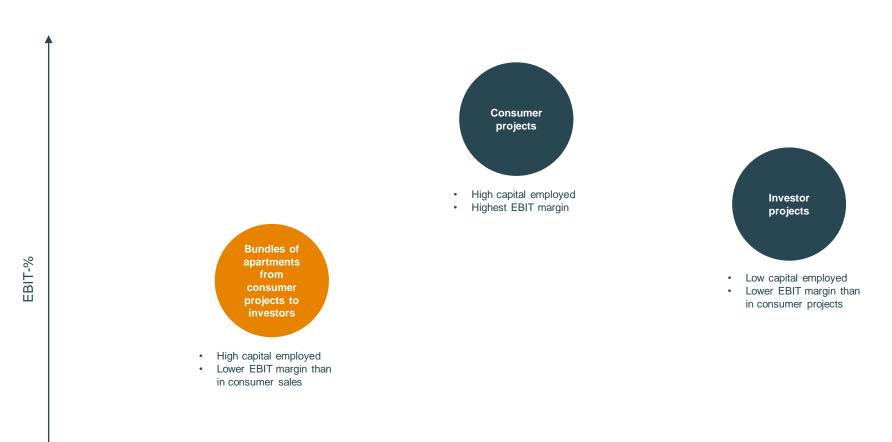
# Sales and start-ups in Q1





# Impact of the mix in Finnish housing

Different types of customer profiles have different EBIT-% and ROCE-% impacts

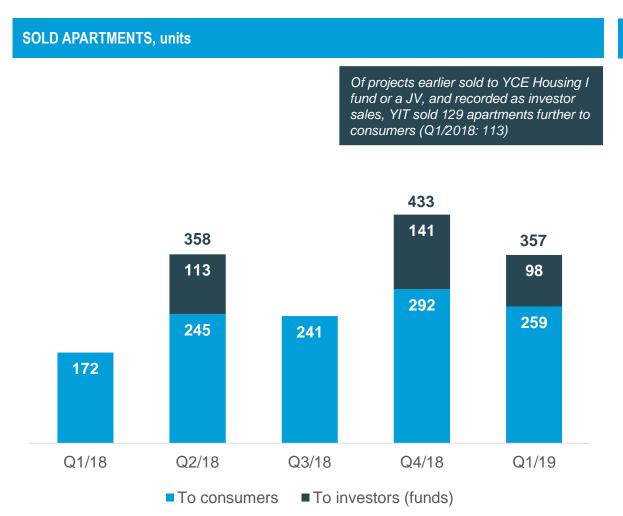


ROCE-%

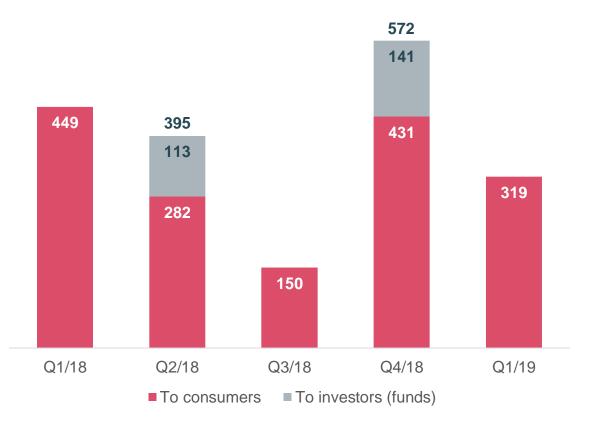


## Housing CEE

# Sales and start-ups in Q1



### **APARTMENT START-UPS, units**



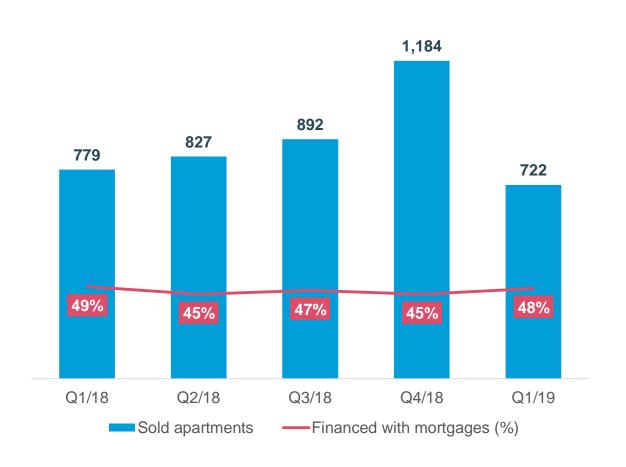


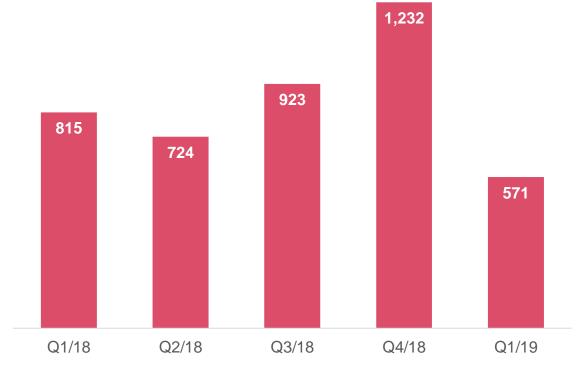
### Housing Russia

# Sales and start-ups in Q1



### **APARTMENT START-UPS, units**









Share ownership

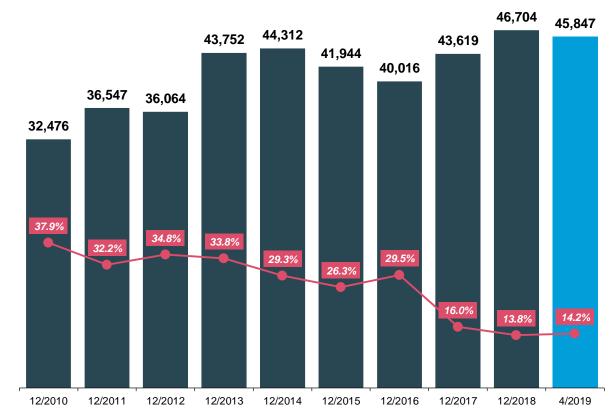


# YIT's shareholders

### **MAJOR SHAREHOLDERS ON APRIL 30, 2019**

	Shareholder	Shares	% of share capital
1.	Tercero Invest AB	24,125,000	11.43
2.	Varma Mutual Pension Insurance Company	15,945,975	7.55
3.	PNT Group Oy	15,296,799	7.25
4.	Conficap Invest Oy	8,886,302	4.21
5.	Pentti Heikki Oskari Estate	8,146,215	3.86
6.	Ilmarinen Mutual Pension Insurance Company	5,610,818	2.66
7.	Forstén Noora Eva Johanna	5,115,529	2.42
8.	Herlin Antti	4,710,180	2.23
9.	Elo Mutual Pension Insurance Company	3,786,587	1.79
10.	Pentti Lauri Olli Samuel	3,398,845	1.61
	Ten largest total	95,152,250	45.07
	Nominee registered shares	24,125,857	11.43
	Other shareholders	91,821,746	43,50
	Total	211,099,853	100.00

# NUMBER OF SHAREHOLDERS AND SHARE OF NOMINEE-REGISTERED AND NON-FINNISH OWNERSHIP, APRIL 30, 2019



Number of shareholders

→ Nominee-registered and non-Finnish ownership, % of share capital



# Board of Directors as of March 12, 2019



Harri-Pekka Kaukonen Chairman of the Board



**Eero Heliövaara** Vice Chairman of the Board



Alexander Ehrnrooth Member of the Board



Frank Hyldmar Member of the Board



Olli-Petteri Lehtinen Member of the Board



Kristina Pentti-von Walzel Member of the Board



Barbara Topolska Member of the Board



Tiina Tuomela Member of the Board



# Group Management Team as of November 1, 2018



Kari Kauniskangas President and CEO



Ilkka Salonen CFO Deputy to CEO



**Teemu Helppolainen** EVP, Housing Russia



Antti Inkilä EVP, Housing Finland and CEE



**Harri Kailasalo** EVP, Infrastructure projects



**Juha Kostiainen** EVP, Urban development



Esa Neuvonen EVP, Business premises and Partnership properties



Juhani Nummi EVP, Strategy and development, integration



**Pii Raulo** EVP, Human resources



**Heikki Vuorenmaa** EVP, Paving



# The merger of YIT and Lemminkäinen, February 1st 2018



Revenue: EUR 1,909 million Adjusted EBIT: EUR 122.3 million

Personnel: 5,427

YIT creates more attractive and sustainable urban environments by building housing, business premises, infrastructure and entire areas.

### Lemminkäinen



Revenue: EUR 1,847 million Adjusted EBIT: EUR 46.6 million Personnel: 4.632

An expert in complex infrastructure construction and building construction in northern Europe and one of the largest paving companies in our market area.

### **2018 - MERGER**

YIT is the largest Finnish and significant North European construction company. We develop and build apartments, business premises and entire areas.

We are also specialised in demanding infrastructure construction and paving. Together with our customers our 10,000 professionals are creating more functional, more attractive and more sustainable cities and environments.

We work in 11 countries: Finland, Russia, Scandinavia, the Baltic Countries, the Czech Republic, Slovakia and Poland.

Target to become together the leading urban developer in Northern Europe

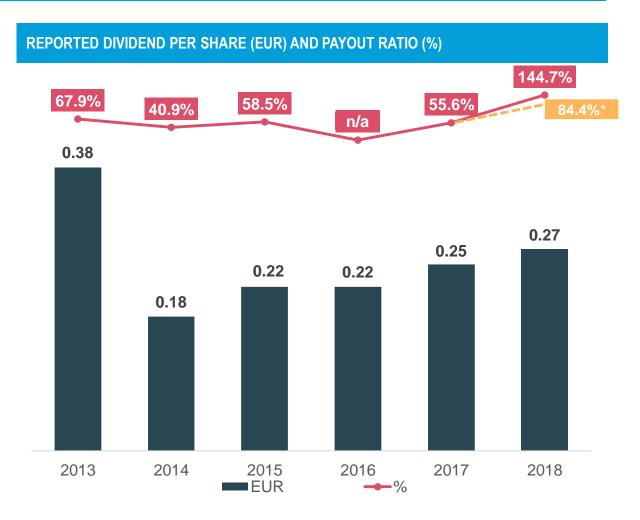


<sup>\*</sup> Revenue, adjusted EBIT and personnel at the end of period in 2017. YIT's figures according to POC (percentage-of-completion) and Lemminkäinen figures according to IFRS.

# Dividend payout

- A dividend of EUR 0.27 per share (0.25) was paid for 2018
- The dividend was 84% of the adjusted proforma EPS of the year
- Adjusted pro forma earnings per share were EUR 0.32 (0.35) and reported earnings per share EUR 0.19 (pro forma 0.13).

 According to YIT's new strategy, the company's target is an annually growing dividend per share; the dividend payout for 2018 is in line with this

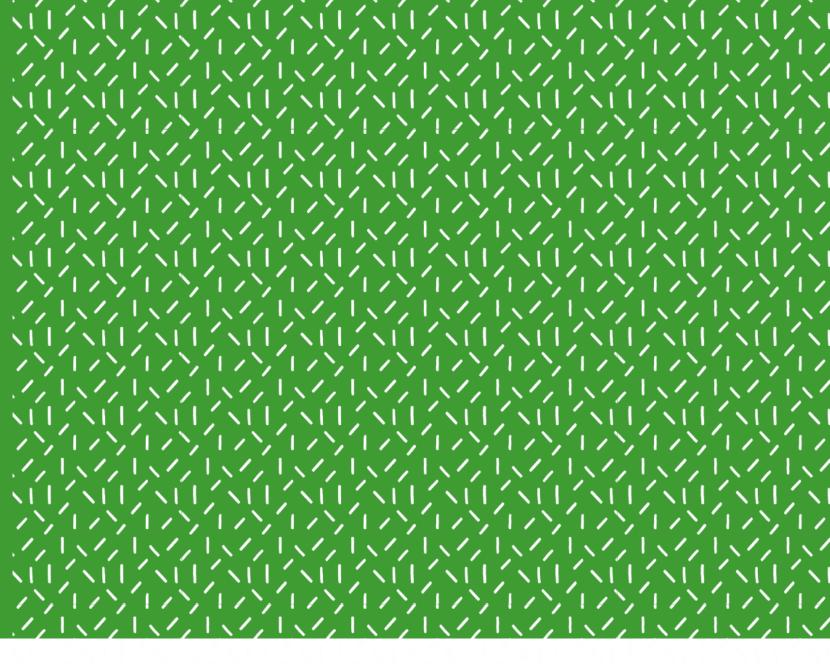


<sup>\*</sup> Calculated with the adjusted pro forma EPS



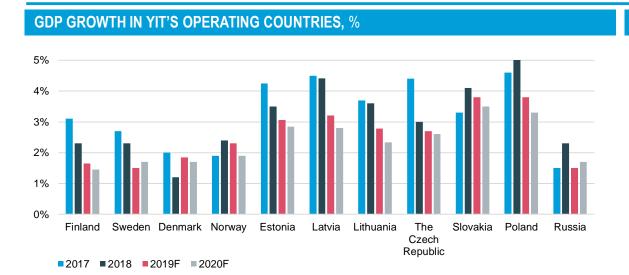


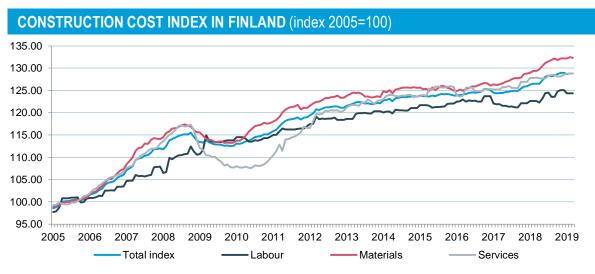
General economic and construction indicators



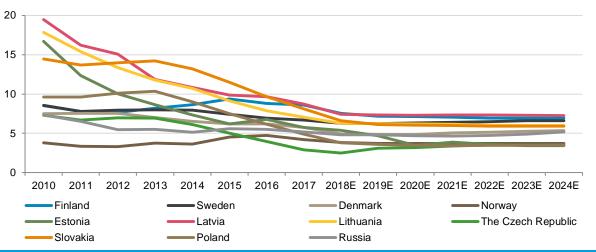


# General economic and construction indicators

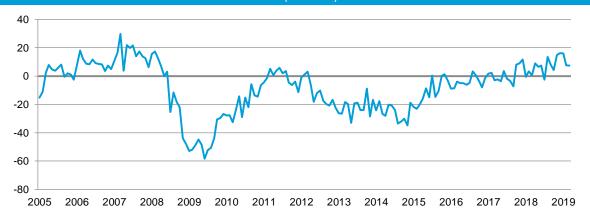




### **UNEMPLOYMENT RATE IN YIT'S OPERATING COUNTRIES, %**



### **CONSTRUCTION CONFIDENCE IN FINLAND** (balance)

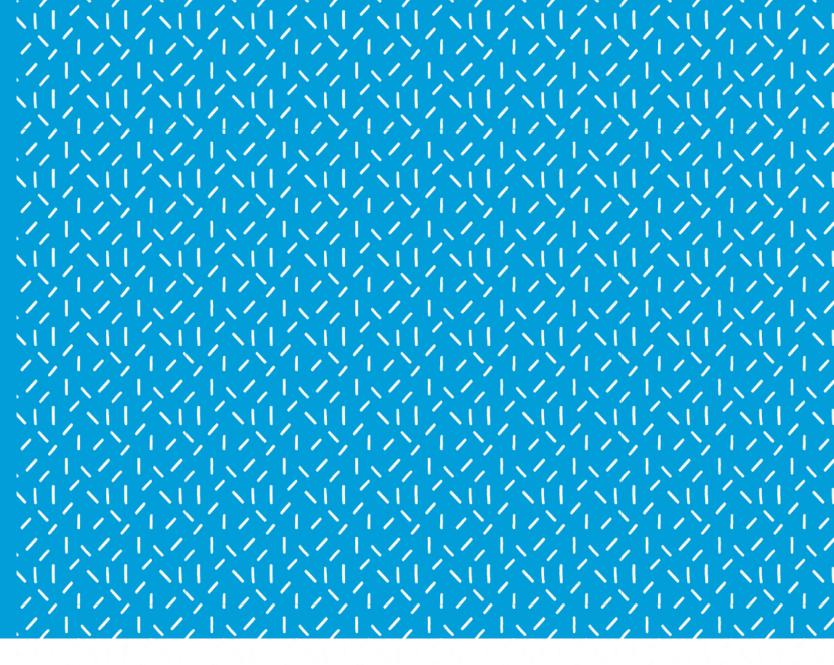


Sources: GDP growth: Bloomberg consensus 1 April 2019; Unemployment: IMF Construction cost index: Statistics Finland: Construction confidence: Confederation of Finnish Industries EK





Housing indicators





### Group

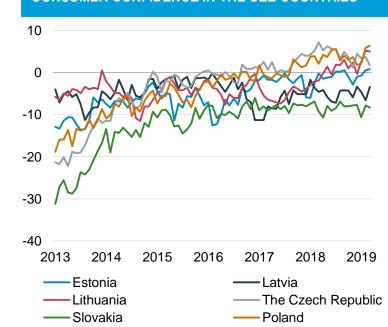
# Operating environment for housing in Q1

- In Finland, consumer demand was on a good level, supply on a high level
- Residential demand of private investors remained at a low level

**CONFIDENCE INDICATORS IN FINLAND** 

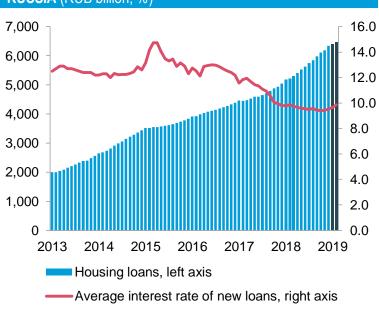
- Consumer demand was brisk in all CEE countries
- Due to increased construction volume, shortage of resources caused cost pressure

### **CONSUMER CONFIDENCE IN THE CEE COUNTRIES**



- In Russia, consumers were cautious with their apartment buying decisions
- Demand and prices remained stable
- Changes of the housing sales legislation coming into force in summer caused uncertainty

# HOUSING LOANS AND AVERAGE INTEREST RATE IN RUSSIA (RUB billion, %)



Sources: Statistics Finland and Confederation of Finnish Industries, EK; European Commission; Central Bank of Russia

Manufacturing

Services



Consumer

Retail trade

Construction

2015

2016

-40.0

40.0

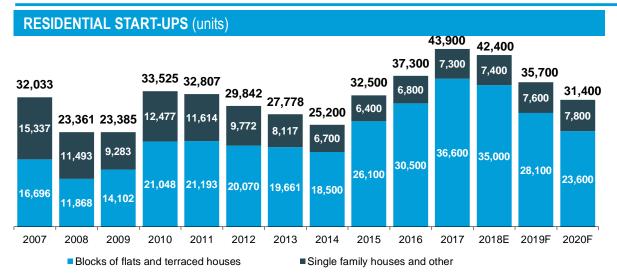
30.0

20.0

10.0

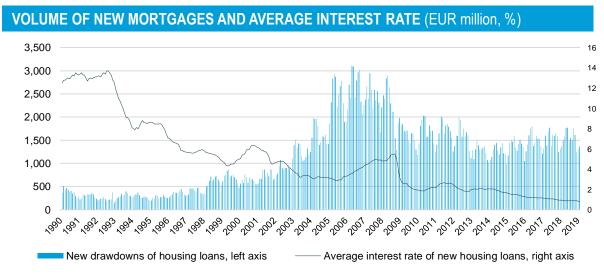
### **Finland**

# Start-ups expected to decrease in 2019 and 2020





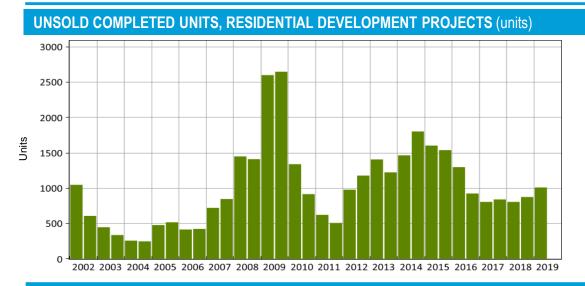
### PRICES OF NEW DWELLINGS (index 2010=100) Finland Capital region Rest of Finland



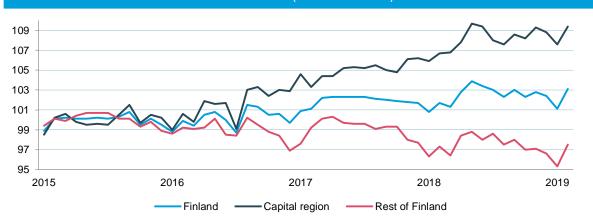


### Finland

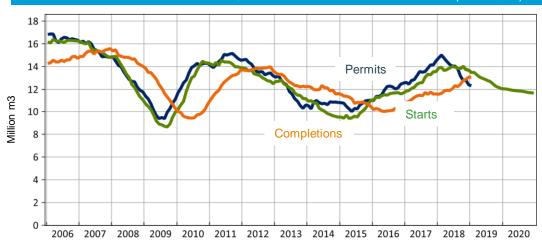
# Construction indicators



### PRICES OF OLD APARTMENTS IN FINLAND (index 2015=100)



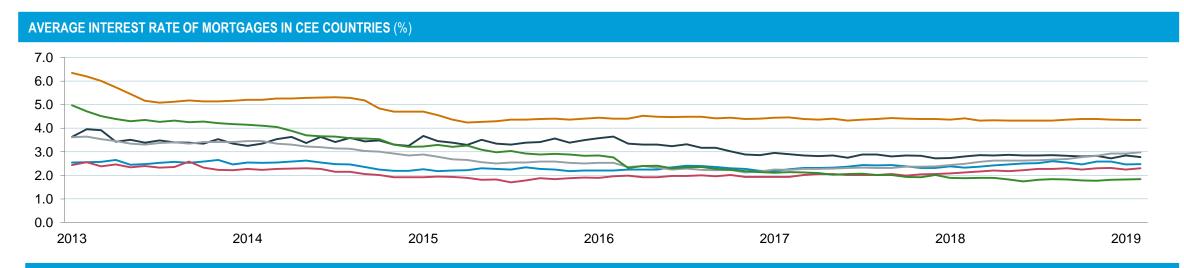
### RESIDENTIAL BUILDING PERMITS, START-UPS AND COMPLETIONS (million ,m3)

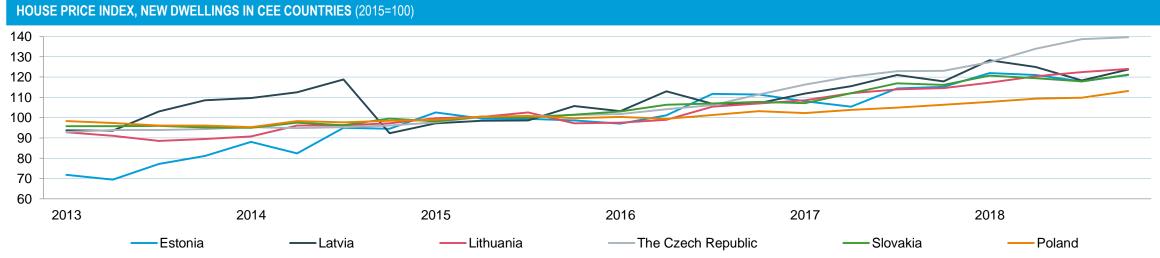




### CEE

# Operating environment in CEE

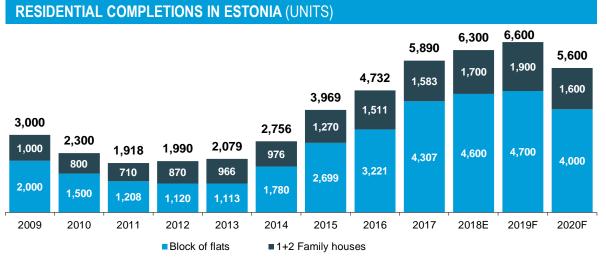






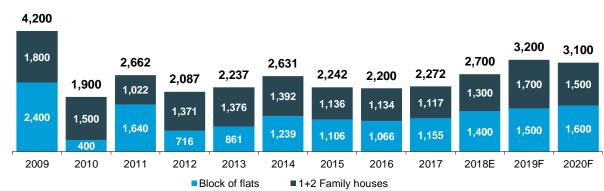
### The Baltic Countries

# Residential construction is expected to level off

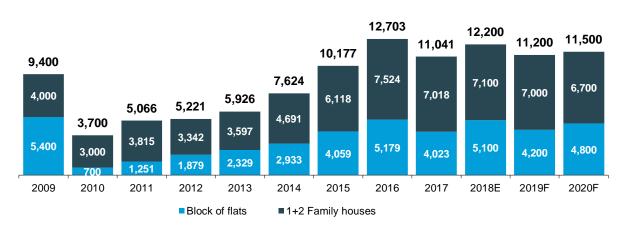


### **RESIDENTIAL COMPLETIONS IN LATVIA (UNITS)**

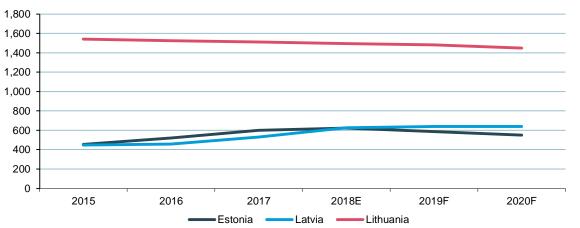
Source: Forecon, December 2018



### **RESIDENTIAL COMPLETIONS IN LITHUANIA (UNITS)**



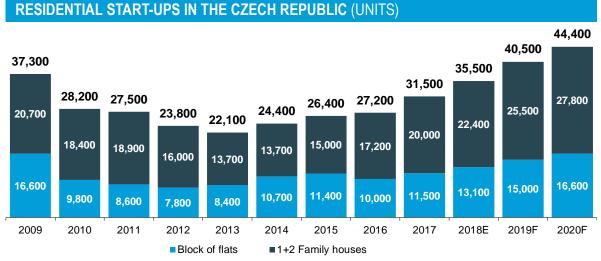
### NEW RESIDENTIAL CONSTRUCTION VOLUME (EUR MILLION at 2017 prices, excl. taxes)



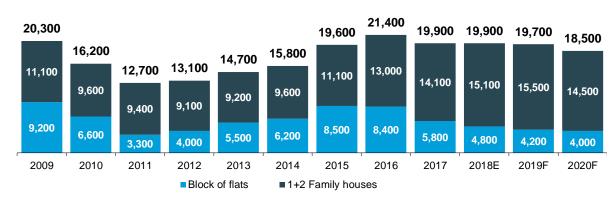


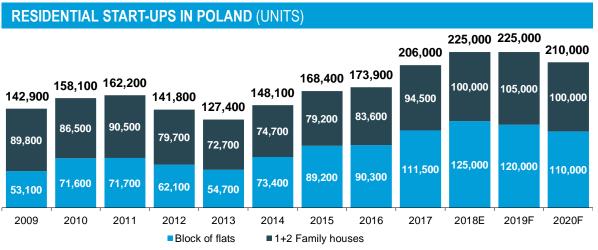
### The Czech Republic, Slovakia and Poland

# Start-ups forecasted to grow in the Czech Republic

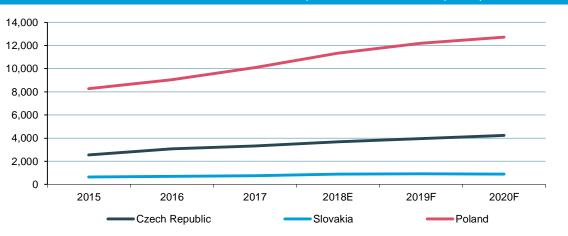


### **RESIDENTIAL START-UPS IN SLOVAKIA (UNITS)**





### **NEW RESIDENTIAL CONSTRUCTION VOLUME** (EUR MILLION at 2017 prices)

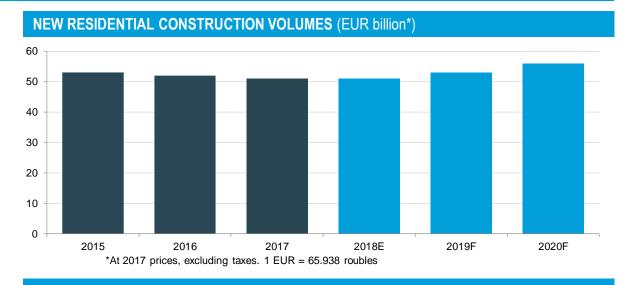


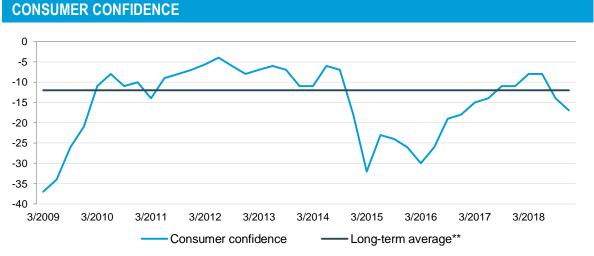


### Russia

# EUR/RUB exchange rate and housing indicators











Business premises, infrastructure and paving indicators



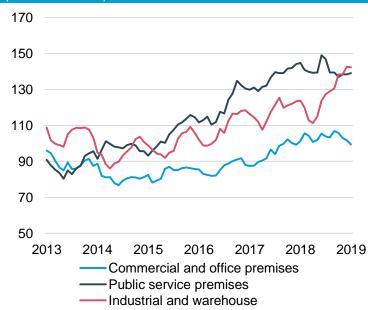
## Group

# Operating environment for business premises, infrastructure projects and paving in Q1

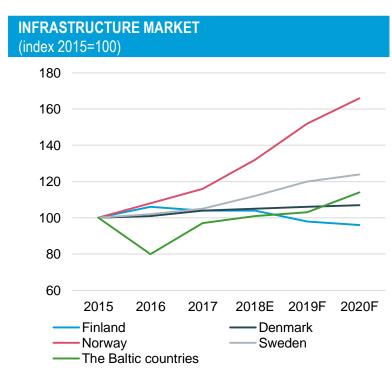
- The good market in Finland continued to support public and private investments. The volume of construction on a high level. Tenant demand on a good level in the Helsinki metropolitan area.
- The rental levels remained on a good level in Finland and in the Baltic countries.
- In Sweden and Norway, the infrastructure market remained strong, and there are several major infra projects and industrial investments ongoing or planned in both countries.
- In Finland, volume in infrastructure construction has declined following the decrease in construction project start-ups.

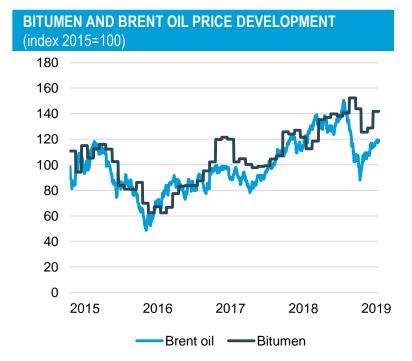
- In Finland, State investments have declined clearly in the beginning of the year 2019.
- In Sweden, the market was solid, and in Norway the state investments continued to be strong. In Denmark, the competition remained intense.





Sources: Statistics Finland, Euroconstruct, November 2018, Bloomberg

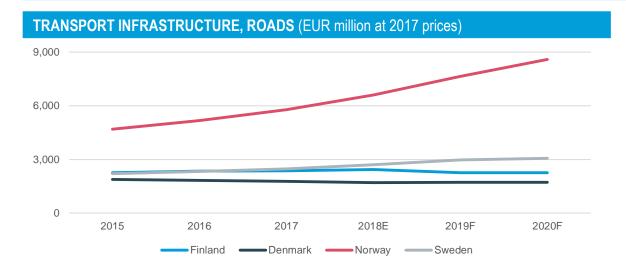




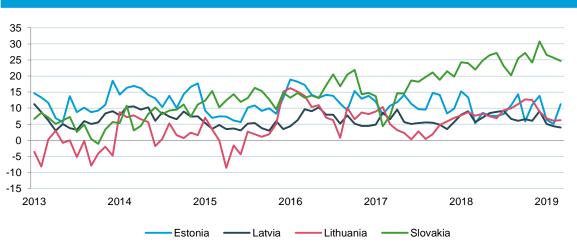


## Infrastructure, paving and business premises

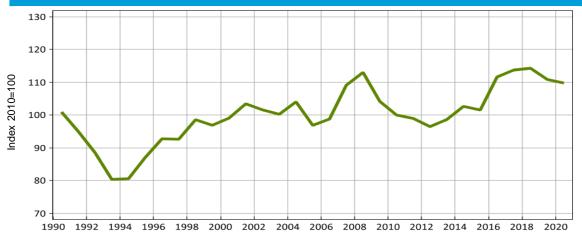
# Operating environment



#### RETAIL TRADE CONFIDENCE IN THE BALTIC COUNTRIES AND SLOVAKIA



#### CIVIL ENGINEERING INVESTMENT VOLUME IN FINLAND



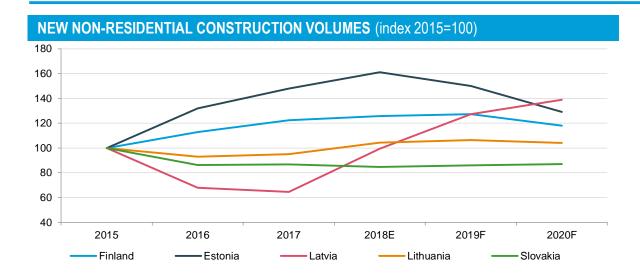
#### RENOVATION AND MODERNISATION OF BUILDING CONSTRUCTION IN FINLAND

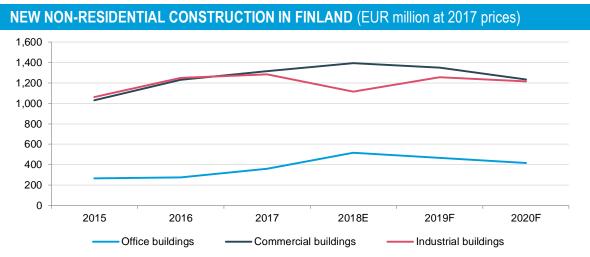


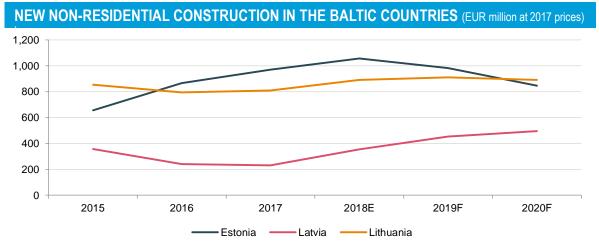


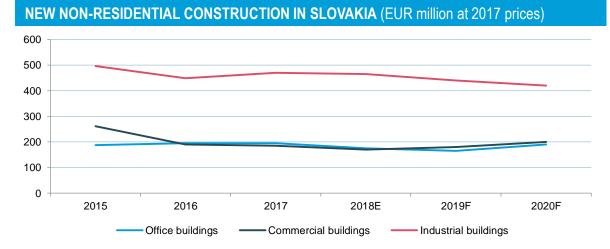
#### Finland, the Baltic countries and Slovakia

# Non-residential construction volumes











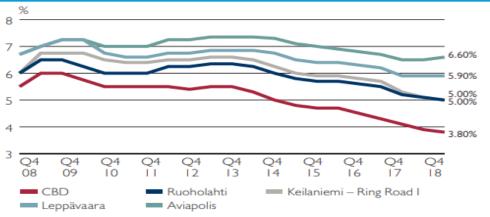
### Finland

# Yields and transaction volumes in Finland



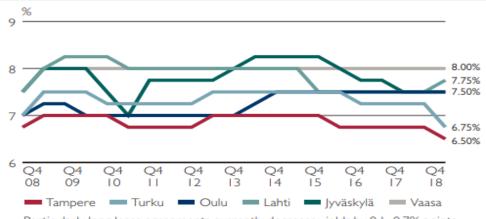
Particularly long lease agreements currently decrease yields by approximately 0.1–0.5% points in the Helsinki CBD and 0.1–0.7% points in other submarkets.

#### OFFICE YIELS IN THE HELSINKI METROPOLITAN AREA, (%)



Particularly long lease agreements currently decrease yields by approximately 0.1–0.5% points in the Helsinki CBD and 0.1–0.7% points in other submarkets.

#### PRIME YIELDS IN GROWTH CENTRES, (%)



Particularly long lease agreements currently decrease yields by 0.1-0.7% points.

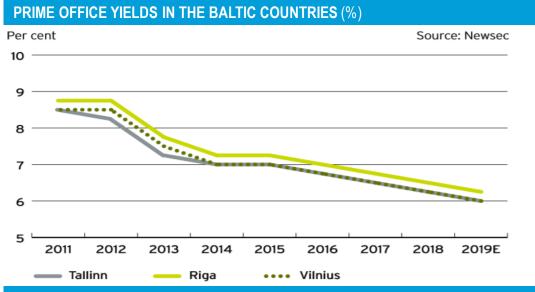
#### TRANSACTION VOLUME IN FINLAND, DENMARK AND SWEDEN, (EUR bn)

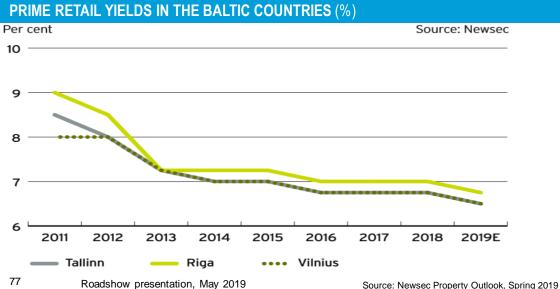




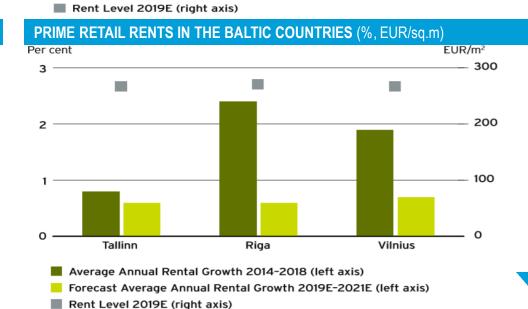
#### The Baltic countries

# Yields are expected to decrease slightly





# PRIME OFFICE RENTS IN THE BALTIC COUNTRIES (%, EUR/sq.m) Per cent 210 6 180 5 150 4 20 30 O Tallinn Riga Vilnius Average Annual Rental Growth 2014–2018 (left axis)



Forecast Average Annual Rental Growth 2019E-2021E (left axis)



Additional material



# Strategic priorities

## **URBAN DEVELOPMENT**

# More out of the urban development capability Average ROCE >15% through the pipeline Sustainable urban development **Project Rental incomes Project Capital gain** management and Fair valuation development construction Service fees

## **NON-CYCLICAL BUSINESSES**

Portfolio of businesses with stable nature and performance > EUR 100 million of annual operating profit 2019 on **STABLE OR GROWING** DEMAND **THROUGHOUT CYCLES** LONG-TERM **GROWING SERVICE AND DEMAND FOR** RENTAL **TIMELY AND** SUSTAINABILITY **AGREEMENTS RECURRING CAPITAL GAINS** 



# Cornerstones for success

## **TOP PERFORMANCE**

- Capture synergies of the integration
- Common management system (GRIP) as a foundation for continuous improvement
- Scaling up practices of successful productivity pilots group wide
- Systematic collection and utilisation of data and analytics

SYNERGIES EUR 40–50 MILLION

CLEARLY SHORTER LEAD TIMES



## **CAPITAL EFFICIENCY**

- Lower working capital and continued divestment of slow-moving asets
- Co-investments and external funds utilised
- Improved operating profit through higher productivity and captured synergies
- Decreased financing costs
- Reducing ownership in Mall of Tripla step by step





# Cornerstones for success

SUCCESS WITH CUSTOMERS AND PARTNERS

 Increased customer activity and deeper customer insight

Better product and service concepts

- Better customer experience
- Ensuring higher speed, innovativeness and financing capacity through deeper co-operation with partners

IMPROVING NPS

IMPROVED SALES MIX



## **HAPPY PEOPLE**

- Create common values and culture
- Ensure best resources
- Continue people development
- Confirm commitment
- Improve Occupational safety, health & well-being

BEST EMPLOYER
AMONG
CONSTRUCTION
PROFESSIONALS
AND STUDENTS





## Key implications and targets

# Housing Finland and CEE and Housing Russia



## **HOUSING FINLAND AND CEE**



- Customer experience improvement
- · Industrialisation: Design management, BIM, modular construction
- Agile reactions to market changes
- Harmonised ways of working
- Focus in area development in plot investments



## **HOUSING RUSSIA**



- · Less capital intensive business model
  - Capital employed further down in Russia<sup>1</sup> by EUR ~100 million (RUB 8 billion)
- Implementation of common processes and new operating model to improve profitability
- Better sales mix in contracting
- Growth in Living services



<sup>&</sup>lt;sup>1</sup> Including all operations in Russia

## Key implications and targets

# Infrastructure projects and Paving



#### **INFRASTRUCTURE PROJECTS**



- Focus in profitability improvement
  - Project and customer mix, operating model, risk management practices
- · Harmonised ways of working
- · Continuous hunting of competitive edges
  - Wider co-operation across units, segments and countries
- · Growth in self-developed and collaboration projects



#### **PAVING**



- Business minded culture, good employer image and systematic training
- Customer-focused and proactive sales
- Harmonised ways of working, supported by digital and automated processes
- Developing sustainable products with strong laboratory network
- · Optimised machinery and plant network



## Key implications and targets

# Business premises and Partnership properties

## BUSINESS PREMISES



- Increasing revenue from self-developed and negotiation based projects
- Growth in renovation services
- Higher activity among potential clients and better concepts for sales
- Harmonising processes for improved productivity and control



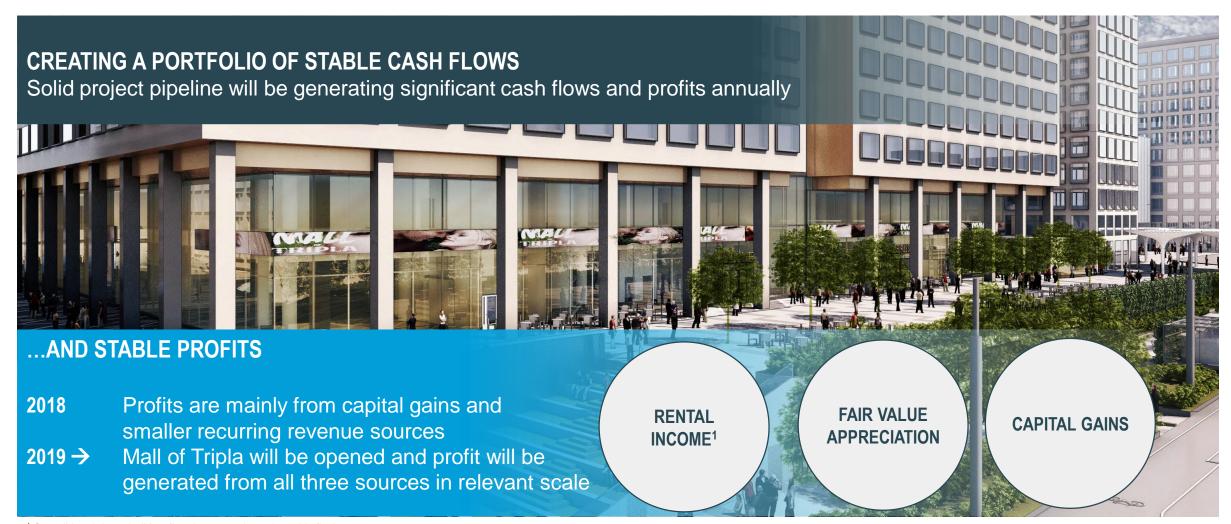
#### PARTNERSHIP PROPERTIES



- Ensuring continuously stronger project pipeline for upcoming years
- Stable operating profit recognition every year; mix of rental incomes, fair valuation and capital gain of assets
- Invested capital from EUR 150 million up to EUR 300 million by the end of 2021



# Establishing a portfolio enabling stable profits annually



<sup>&</sup>lt;sup>1</sup> Consolidated through JV profits when asset is ready and in final use



# Additional information

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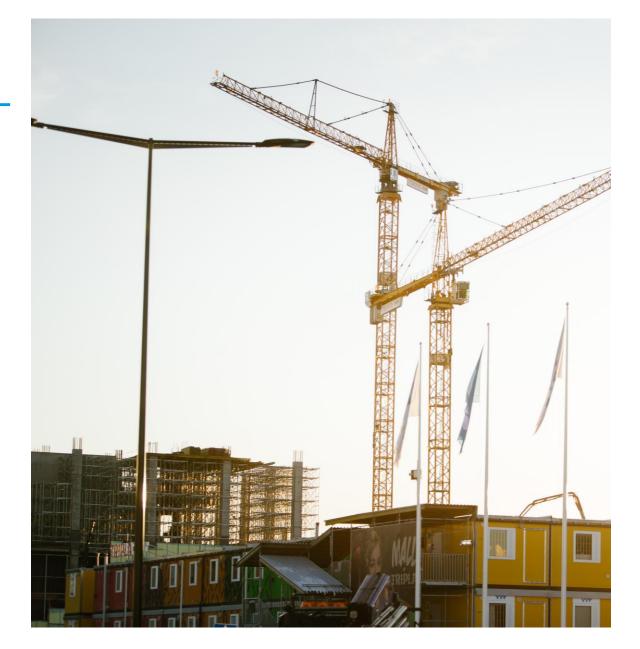
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