

## YIT – solid foundation for future growth

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Timo Lehtinen, CFO



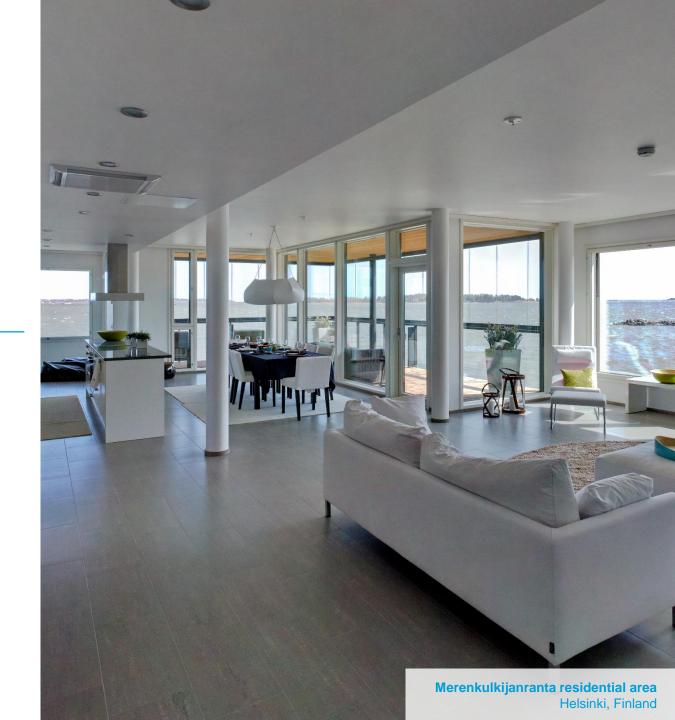
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### YIT in brief



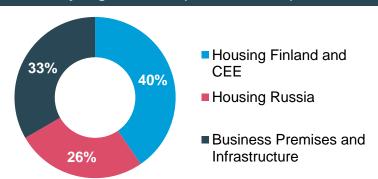
## YIT – An innovative project developer and high-quality construction company

#### **Key investment propositions**

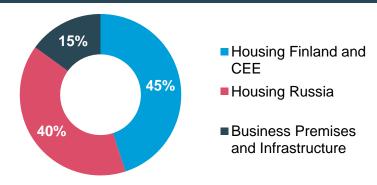
- Strong market position and extensive experience in the main markets
  - Market leader in Finland, the largest foreign residential developer in Russia
- One of the most profitable construction companies in Europe through economic cycles
- Good corporate governance and high ethical standards

#### Operations in 8 countries, 5,800 employees Russia Share of Share of revenue 65% revenue 26% Tyumen St. Petersburg Yekaterinburg • CEE Kazan Share of revenue 9% Moscow & Moscow region Rostovon-Don

#### Revenue by segment 2014 (EUR 1.8 billion)



#### Operating profit\* by segment 2014 (EUR 126 million)

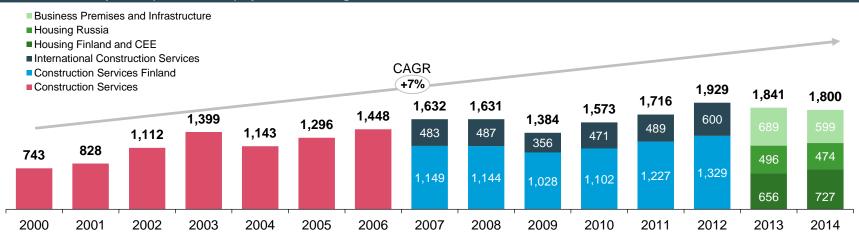


\*Excluding non-recurring items. %-shares excluding other items.

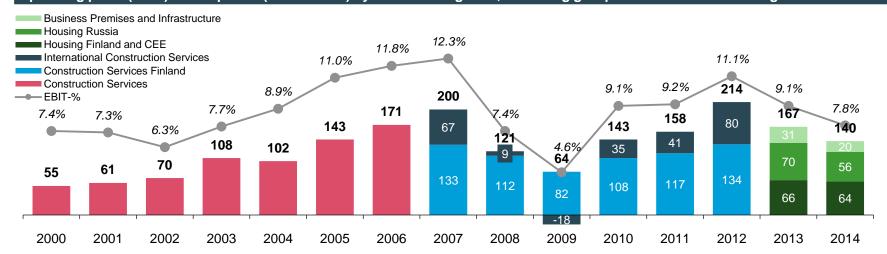


## Revenue growth and healthy profitability through economic cycles

#### Revenue development (EUR million) by business segment



#### Operating profit (EBIT) development (EUR million) by business segment, excluding group costs and non-recurring items



Note: Segment level figures (POC), i.e. sum of Construction Services related segment figures in YIT financial reporting and thus excluding effect of other items.



#### YIT's competitive edges

- High-quality brand and reputation as a reliable company
- Innovative concepts and effective design management
- Strong plot reserve
- Own sales network in all operating countries
- Broad special expertise and strong references
- Ability to construct demanding projects that combine housing, business premises and infrastructure

"Best developer in Finland", Euromoney Real Estate Survey 2015

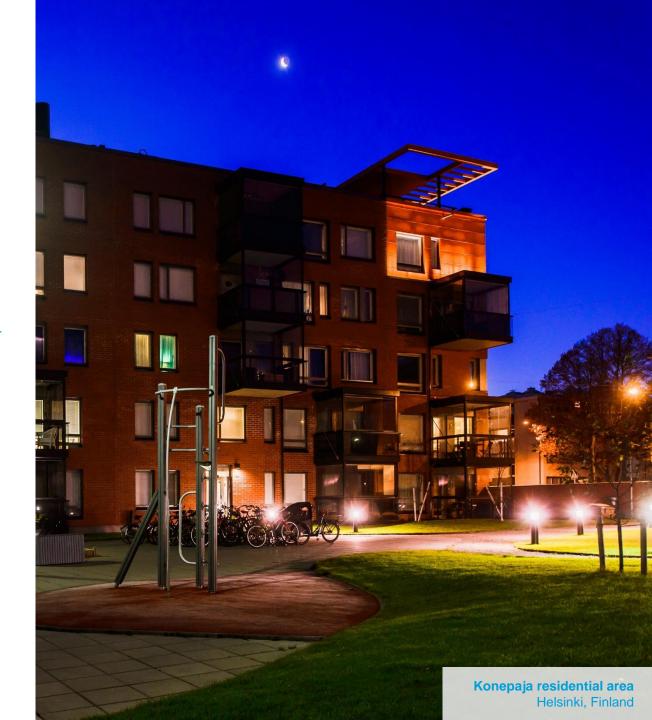
"Developer of the year 2014" in the Czech Republic

"Developer and Construction Company of 2014" in Slovakia

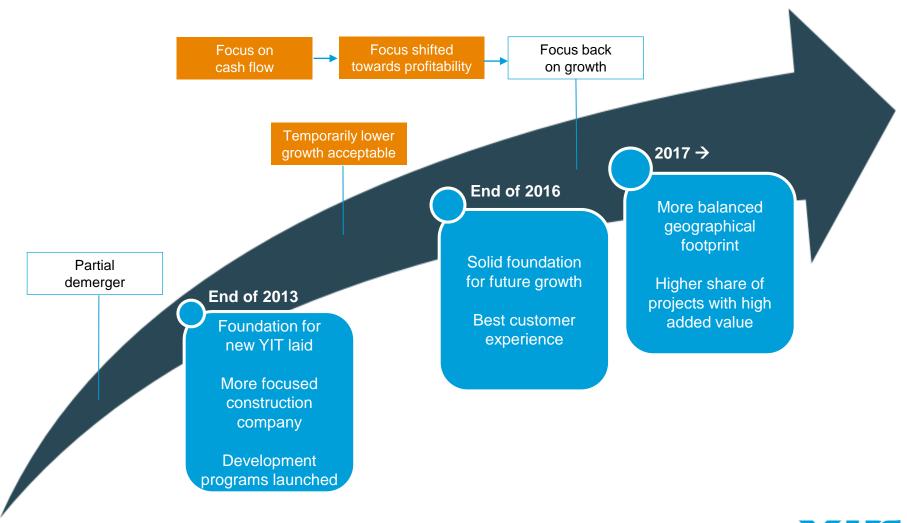
"Best Housing Project 2014" in Latvia, Lithuania and Slovakia



## Strategy and business model



#### Strategic roadmap





#### Strategic focus areas

#### Improving profitability



- Optimising the business mix
- Cost adjustments in Russia

#### **Growth initiatives**



- Secured major projects and high value added projects
- Accelerating growth in CEE, entry to Poland

#### Raising capital efficiency



- Completing the capital release program
- Further increasing the role of partnerships



#### Financial targets as of September 16, 2015

- Long-term ROI target revised to 15% from the earlier 20% due to lower weight of Russia in invested capital and future capital allocation
- Other long-term financial targets unchanged
- Separate short-term targets abandoned now that the net debt target has been reached

	Long-term targets	Status 6/2015	
Revenue growth	5 - 10% annually on average	LTM: -5.1% (+0.8% at comp. fx)	
Return on investment	15% (previously 20%)	6.4%	•
Cash flow	Operating cash flow after investments sufficient for dividend payout and reduction of debt	LTM: EUR 309 million	•
Equity ratio	40%	36.0%	
Dividend	Dividend payout 40 to 60% of net profit for the period	40% (2014)	

Segment figures (POC)



#### Clearly higher EBIT needed to reach the targeted ROI



#### Dependence on market development



# 3

### Housing Finland and CEE

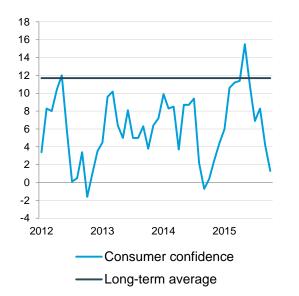


#### Housing Finland and CEE: Operating environment in Finland

- Consumer confidence weakened
- Good investor demand continued
- Good demand for small, affordable apartments in the growth centres
- Price pressure in large apartments

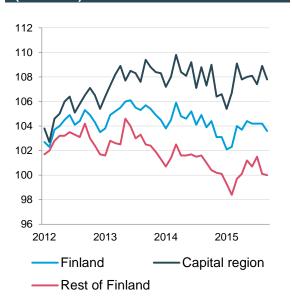
- Mortgage interest rates stayed on a low level and margins continued to decrease
- The volume of new housing loans increased slightly

#### Consumer confidence 01/2012-10/2015

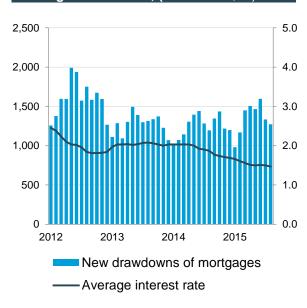


Sources: Statistics Finland and Bank of Finland

#### Prices of old apartments, index (2010=100)



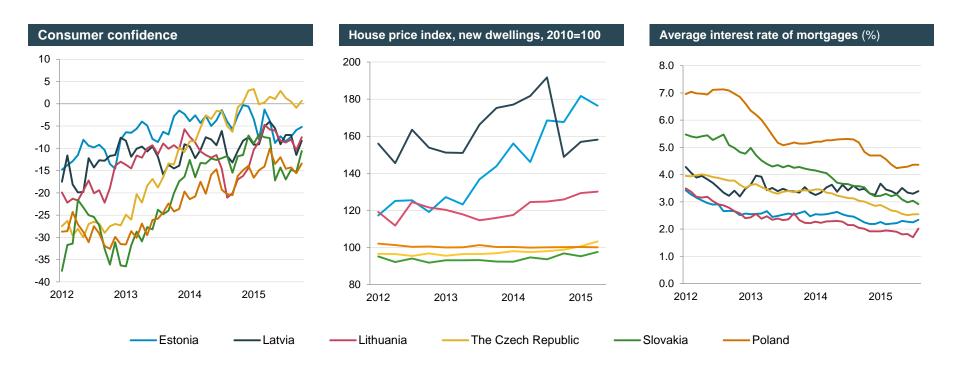
#### New drawdowns of mortgages and average interest rate, (EUR million, %)





#### Housing Finland and CEE: Operating environment in the CEE countries

- Positive macro development supported the residential market
- The market in the Czech Republic has been especially strong
- Prices of new apartments remained relatively stable in the **CEE** countries
- Interest rates of mortgages have remained on a low level
- Consumers' access to financing has remained good



Sources: European Commission, Eurostat, Statistics Poland and National Central Banks Note: Polish house price index is for all dwellings

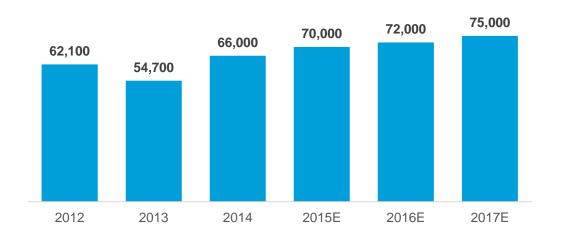


#### Exploiting opportunities in Poland – local unit established

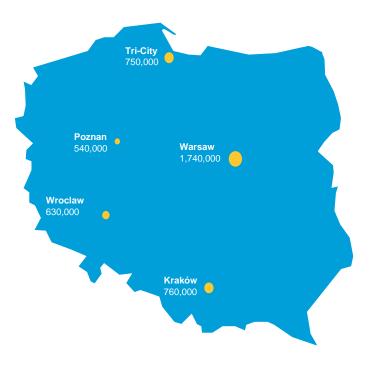
#### Why Poland?

- A population of around 40 million and growing economy
- Need to improve living conditions
- Opportunity to leverage YIT's housing process
- Utilising experience from successfully establishing greenfield operations
- Finnish brand valued in Poland

#### Start-ups of blocks of flats in Poland Units



**Large population**Population in Poland's largest cities







#### Housing Finland and CEE: long-term development

#### 1-9/2015 2008 2009 2010 2011 2012 2013 2014 Weakening Focus on Focus turned Focus on Favourable Soft consumer Good Strong investor deals residential demand in development residential market to consumer consumer in Finland sales in sales in sales Finland in the Baltics sales in the and CEE Finland Finland continued in CEE countries Prices Finland declined Low business Active sales to volumes in the Volumes Cash flow Profitability sharply in the Low volumes investors increased in **Baltics** Baltics in the Baltics The Baltics focus impacted burdened by and CEE the Baltics and and CEE profitability clearly higher Gradual CEE continued to share of Fixed cost cuts growth in the dilute investor sales Baltics and profitability in Finland CEE EBIT\*: EUR 20.0 million 26.0 million 68.0 million 83.0 million 66.2 million 63.7 million 42.6 million 68.0 million **CAGR** +6% 726 656 643 629 600 12.9% 500 11.3% 472 10.8% 10.1% 8.8% 5.4% 8.6% 4.1% 7.7%

2008

Note: The historical figures for 2008-2012 are calculated for illustrative purposes and are not completely comparable with YIT's segment structure. The main difference is in the division of fixed costs, which in the historical figures are weighted according to revenue and in the official figures are more accurately allocated according to each segments estimated true share of the fixed costs.

2012

Operating profit margin\*

2013

2011

Revenue, EUR million

537

2014

557

1-9/2015

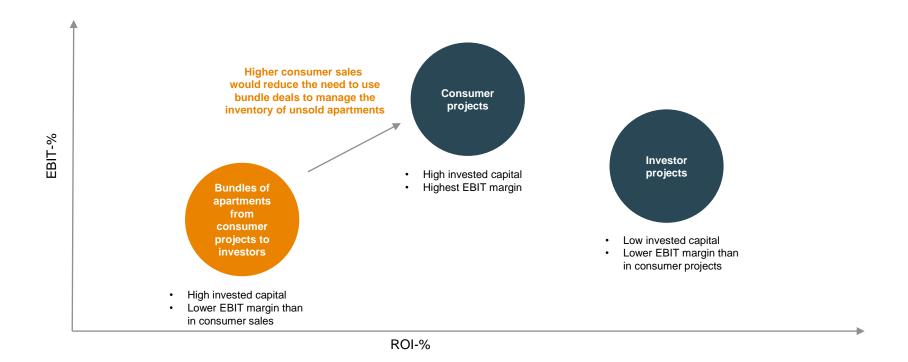
2009

2010

<sup>\*</sup> Excluding non-recurring items.

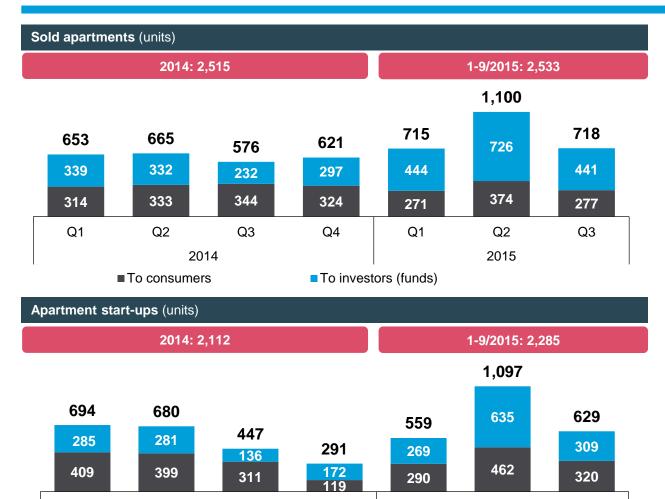
#### Impact of the mix in Finnish housing

Target to increase the share of consumer sales by improving affordability of the apartments





## Housing Finland and CEE: Sales and start-ups in Finland



Q4

Q1

■To investors (funds)

 $\Omega_2$ 

2015

Q3

- In Q3, units sold to consumers -19% y-o-y in line with the decrease in apartments for sale
- In 1-9/2015, 398
   apartments from projects initially started for consumers sold to residential property funds
- In October, sales to consumers at over 100 units (10/2014: around 150 units)



Q2

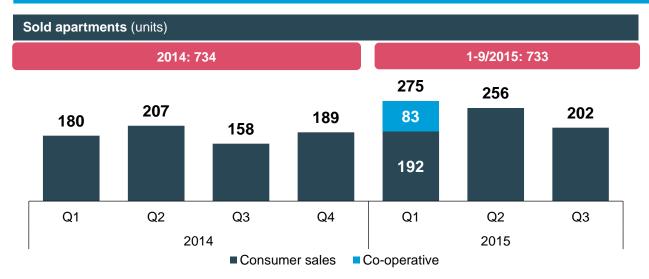
■ To consumers

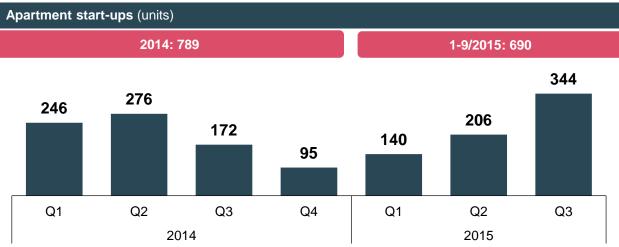
Q3

2014

Ω1

#### Housing Finland and CEE: Sales and start-ups in the CEE countries



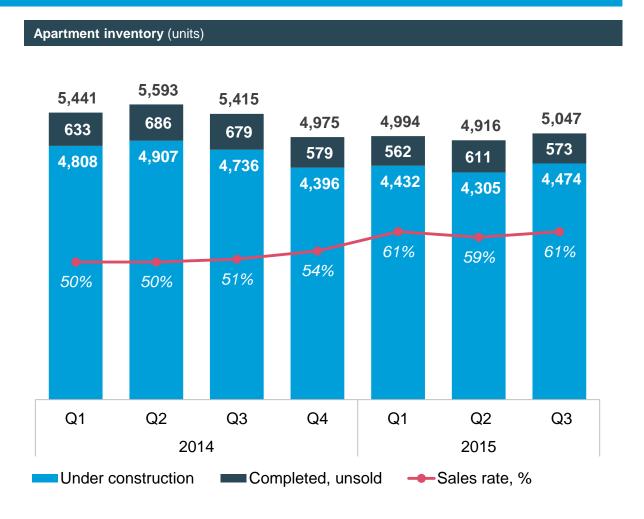


- Major area projects started in 2015:
  - Rokytka, Prague, the Czech Republic nearly 900 apartments in total
  - STEIN2, Bratislava,
     Slovakia more than
     400 apartments in total
- A plot for nearly 1,000 apartments acquired in Bratislava, Slovakia in October
- In October, sales to consumers at around 80 units (10/2014: around 70 units)



#### Housing Finland and CEE: Number of unsold completed apartments declined in Finland

- Number of unsold completed apartments in Finland down to 373 (9/2014: 533)
- 61% of units under construction already sold moderating the sales risk
- The share of CEE of the sales portfolio (units) 42% (9/2014: 37%)





## Housing Russia



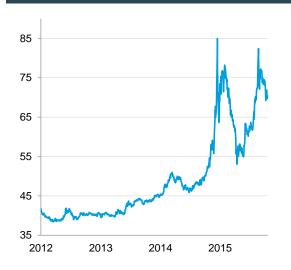
#### Housing Russia: Operating environment

The ruble was volatile during the quarter

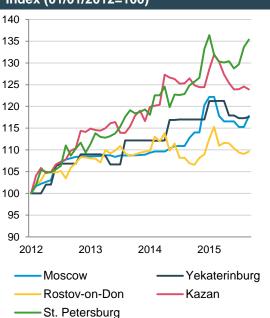
- Demand focused especially on small apartments and apartments close to completion
- Residential prices remained stable, but decreased in real terms

Mortgage interest rates for new apartments at around 11-12% due to government's mortgage subsidy program launched in late March 2015

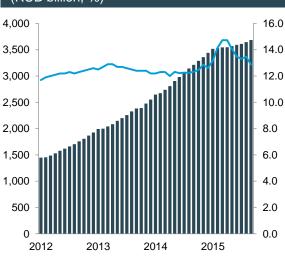
#### **EUR/RUB** exchange rate



#### Prices of new apartments, Index (01/01/2012=100)



Mortgage stock and average interest rate, (RUB billion, %)



■ Mortgage stock (Ruble-denominated) Average interest rate of new loans

Sources: Bloomberg, YIT and Bank of Russia



#### Housing Russia: long-term development

#### 2008

- Prices declined
- Profitability hit as volumes declined

#### 2009

- Housing prices stabilising in H2
- Fixed cost cuts

#### 2010

 Slight increases in residential prices

#### 2011

 Prices increased (regional differences)

#### good residential sales

2012

increasing and

 Margins improving

Prices

#### 2013

- Stable residential prices
- Sales volume continued to develop positively

#### 2014

- Increased uncertainty and weakening ruble
- Revenue grew 15% y-o-y at comp. exchange rates

#### 1-9/2015

Profitability burdened by lower revenue and weakened project margins, among other things

EBIT\*: EUR 26.0 million

EBIT\*: EUR 1.0 million

EBIT\*: EUR 41.0 million

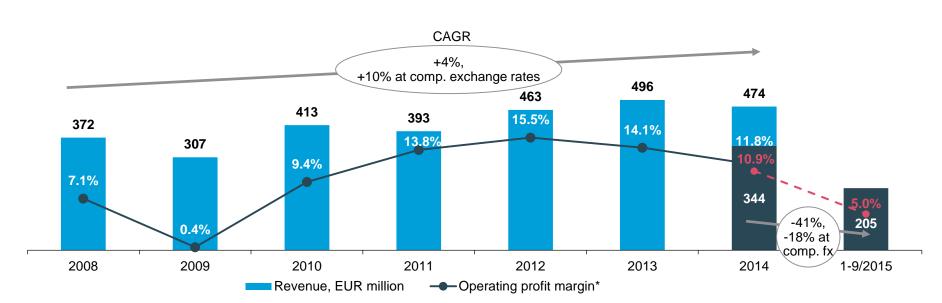
EBIT\*: EUR 54.0 million

EBIT\*: EUR 72.0 million

EBIT\*: EUR 70.2 million

EBIT\*: EUR 55.8 million

EBIT\*: EUR 10.2 million



<sup>\*</sup>Excluding non-recurring items

Note: The historical figures for 2008-2012 are calculated for illustrative purposes and are not completely comparable with YIT's segment structure. The main difference is in the division of fixed costs, which in the historical figures are weighted according to revenue and in the official figures are more accurately allocated according to each segments estimated true share of the fixed costs.

#### Reorganisation of YIT's Russian operations

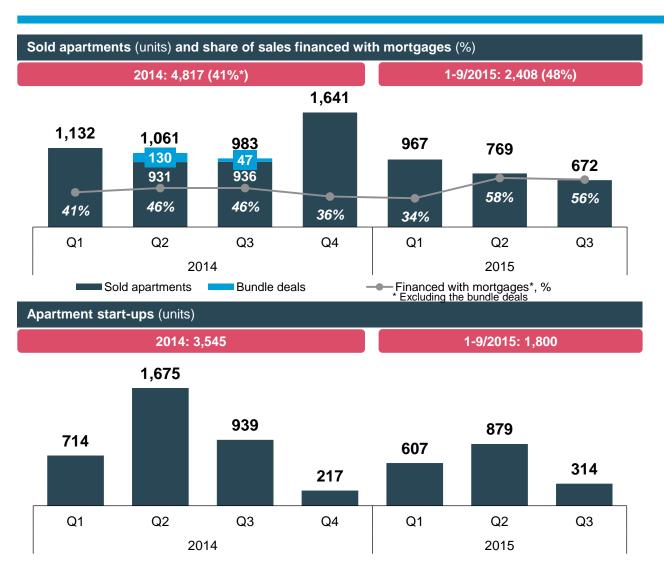
- Operations continue in all current locations
- Reorganisation to increase flexibility and to ensure cost efficiency and competitiveness
- Revision of the division structure and establishment of a separate business unit for Service covering all operating cities
- Centralised support functions
- The targeted annual cost savings from the measures announced now and in January 2015 are estimated to total around EUR 10 million

Structure of YIT's Russian operations as of January 1, 2016





#### Housing Russia: Sales and start-ups

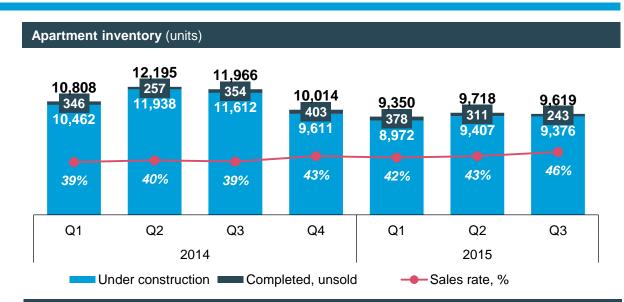


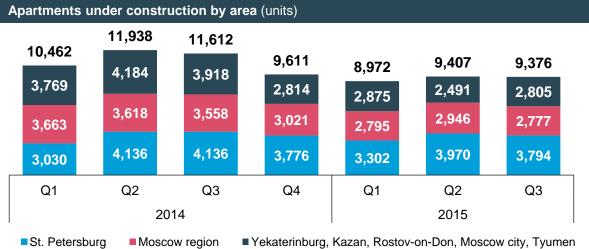
- In Q3, units sold to consumers -28% y-o-y
- Share of sales financed with mortgages increased in Q2/2015 due to the government's mortgage subsidy program launched in late March
- Start-ups lowered
- In October, registered sales to consumers at around 200 units (10/2014: around 400 units)
  - Number of preliminary agreements is around 100 units higher, but due to tightened requirements on insurances protecting consumers, YIT has not been able to register all of the deals



#### Housing Russia: Sales risk under control

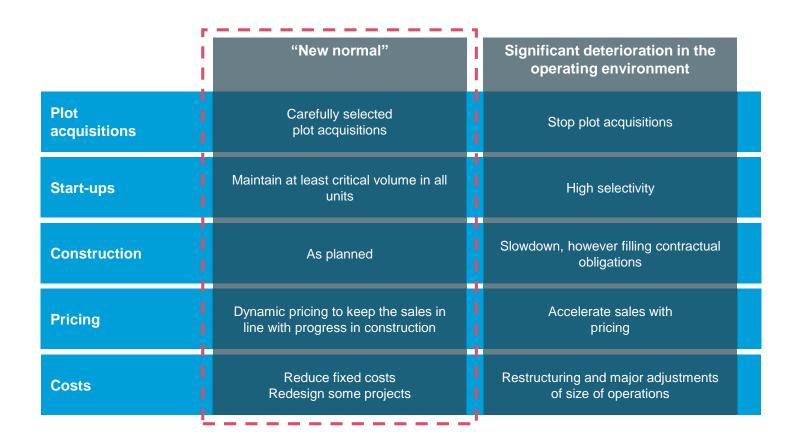
- Number of completed unsold apartments exceptionally low
- Sales rate exceptionally high







#### Defensive mode, maintaining ability to ramp up





Business Premises and Infrastructure



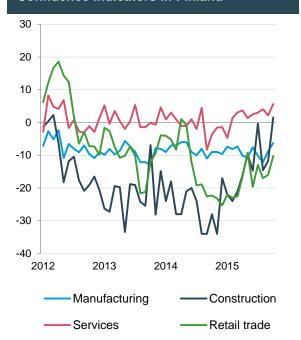
## Business Premises and Infrastructure: Operating environment

- Office and commercial premises markets remained soft
- · Opportunities in contracting

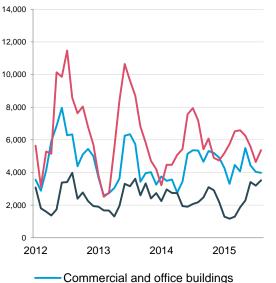
- Slight increase in end-user demand, but competition for tenants is intense
- Investor demand stable

 Positive macro outlook supported the business premises market in the CEE countries

#### Confidence indicators in Finland

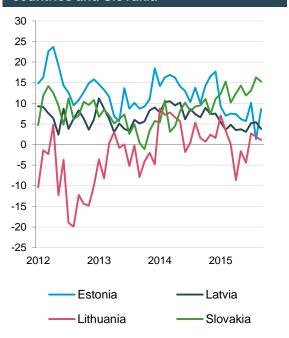


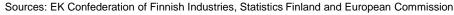
#### Start-ups in Finland, thousand m<sup>3</sup>, average last 3 months



### Public service buildings Industrial buildings and warehouses

#### Retail trade confidence in the Baltic countries and Slovakia







## Business Premises and Infrastructure, long-term development

#### 1-9/2015 2008 2009 2010 2011 2012 2013 2014 Good Weakening Signs of Infra Services Stable Weak Weak Revenue business development business improvement weak in H1, development business decreased in Business premises in the business improvement in Business premises premises v/v, however Premises due market premises in H2 Premises market market outlook to "old" order market positive due backlog to major Good Result Stable Good Profitability projects performance in Stable improved in development performance in was weakened started in Q2 **İnfra Services** Infra Services by low volume Good development **Business** in Infra development in Infra **Premises** Services in Infra Services Fixed cost cuts Services EBIT\*: EUR 72.0 million 45.0 million 37.0 million 43.0 million 53.0 million 31.0 million 20.4 million 14.5 million **CAGR** -4% 823 777 694 689 599 599 9.3% 561 7.5% 6.6% 6.5% 6.2% 4.5% 3.4% 3.8% 457 2009 2010 2011 2012 2008 2013 2014 1-9/2015 Operating profit margin\* Revenue, EUR million

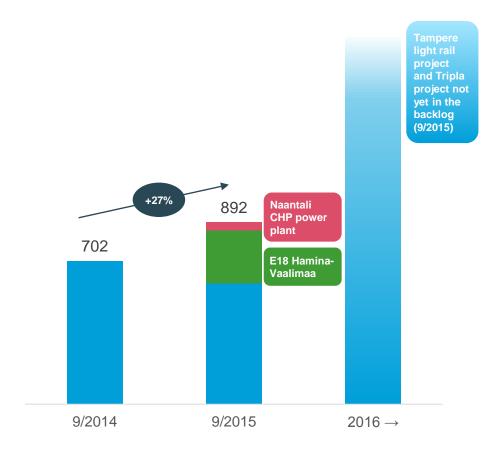
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<sup>\*</sup> Excluding non-recurring items

#### Strong order backlog – solid foundation for future growth

- Last years spent on investing into the future, relative share of fixed costs temporarily high
- Major high value added projects secured: E18 Hamina-Vaalimaa, Naantali CHP, Tampere light rail
- Strong growth in the order backlog in all divisions, incl. CEE countries
- Margin content of the backlog on a good level

Order backlog of Business Premises and Infrastructure, EUR million





#### Solid execution of major projects



E18 Hamina-Vaalimaa motorway PPP project

- EUR 260 million\*
- Construction started 6/2015 and to be opened for traffic in 2018
- Proceeding according to the plans (planning, preparations, sourcing, construction)
- Strong experience from previous projects - E18 Koskenkylä-Kotka (PPP), Hamina bypass, Ring Road I-III



#### The Tripla project

- EUR ~1 billion
- Zoning confirmed and permit process progressing
- First infra works already completed successfully
- Good interest from investors and tenants
- Exceptional in-house competence - infrastructure, business premises and residential



Tampere light rail alliance project

- EUR ~100 million\*
- Development phase started in 6/2015
- Construction phase expected to start in 2016
- Strong references of the alliance members key in winning the project



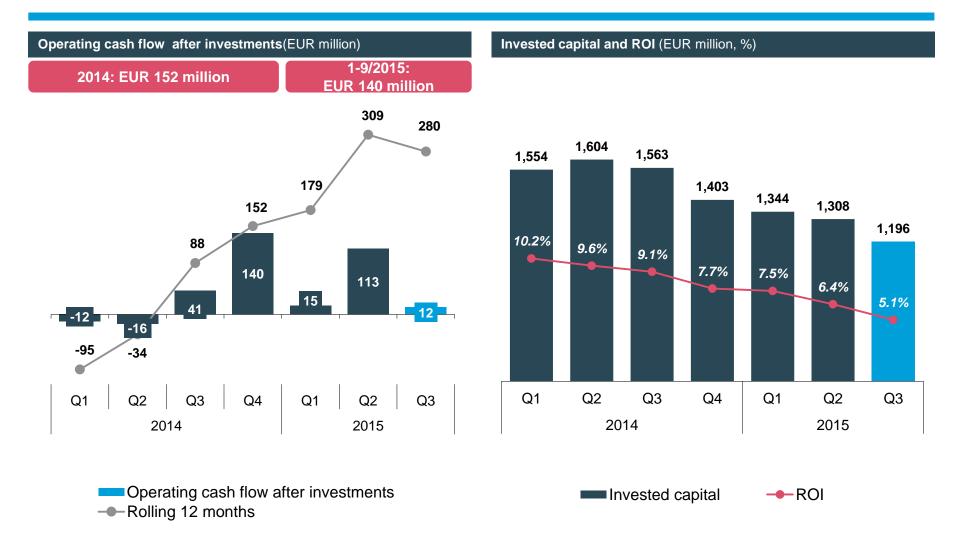
<sup>\*</sup> YIT's share

## 6

Key financials



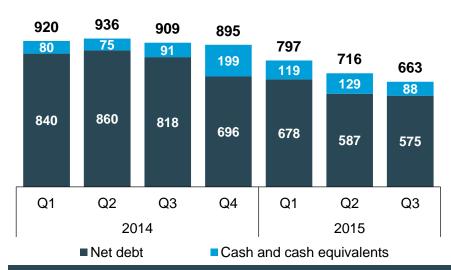
#### Strong cash flow during recent quarters



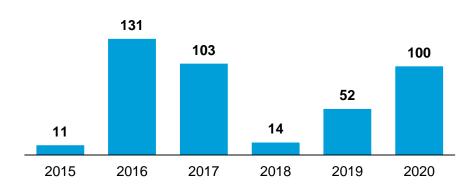


#### Net debt decreased further

#### Interest-bearing debt (EUR million), IFRS



Maturity structure of long-term debt 9/2015 (EUR million)\*



<sup>\*</sup> Excluding construction stage financing

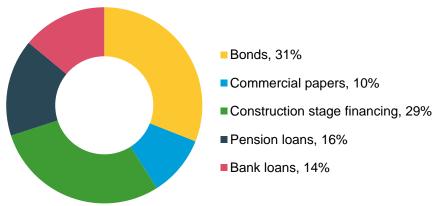
#### Strong liquidity buffer

- Cash and cash equivalents of EUR 88.1 million
- Overdraft facilities of EUR 67.1 million of which EUR 64.8 million unused
- Undrawn committed revolving credit facility of EUR 300 million

#### Bond issue conducted during Q1/2015:

- Unsecured EUR 100 million bond as a private placement to two domestic institutional investors
- Maturity on March 25, 2020, a coupon of 6.25%
- The bond has a call-option and a covenant; the equity ratio (IFRS) has to be at least 25.0%

#### Debt portfolio at the end of the period 9/2015, EUR 663 million





#### Minor deterioration in financial key ratios

91.5

Positive development from the decrease in net debt was offset by weakening of the ruble

#### Gearing (%)

#### 132.1 130.4 127.2 129.9 117.3 98.7 106.1 108.4 103.2 101.5 105.0 96.2

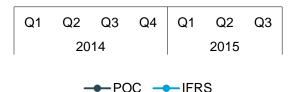
#### Q1 Q2 Q3 Q4 Q1 Q2 Q3 2014 2015

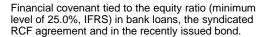


Financial covenant tied to gearing (maximum level of 150.0%, IFRS) in the syndicated RCF agreement and in two bank loans.

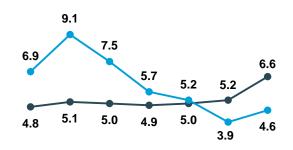
#### Equity ratio (%)

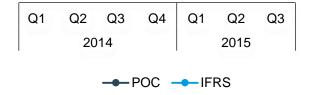






#### Net debt/EBITDA (Multiple, x)



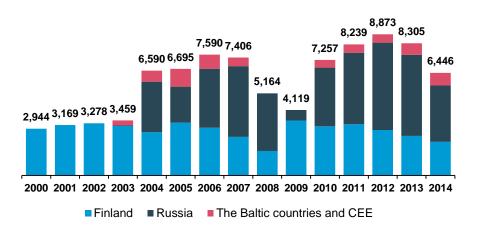




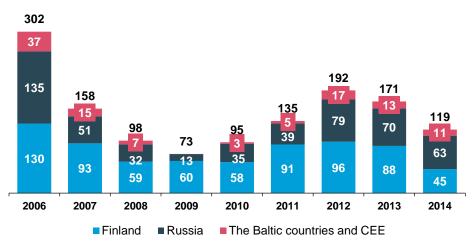
#### Good financial flexibility

- Good ability to manage cash flow
  - · Start-ups adjusted according to demand
  - Opportunity to adjust plot investments; existing plot reserve provides a good base for the coming years
- Flexibility in production costs
  - Both own personnel and subcontractors at construction sites
  - Use of rental equipment to manage the volatility in production volumes
  - Temporary layoffs possible in Finland
- Focus on payment terms in plot acquisitions
  - In Russia, payment schedule for plots tied increasingly to permitting process and start-ups
  - In Finland, a common practice to have preagreements that are subject to zoning

#### Housing start-ups 2000-2014 (units)



#### Cash flow of plot investments 2006-2014 (EUR million)

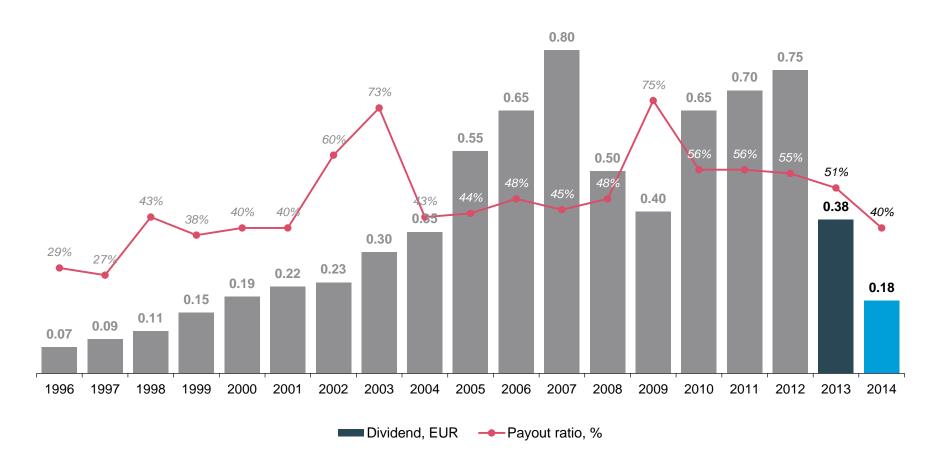




#### Dividend payout target 40-60% of net profit for the period

**Dividend / share (EUR)** 

Note: Historical figures prior to 2013 are YIT Group pre demerger





Looking ahead and conclusions



#### Market outlook, expectations for 2015

#### **Finland**

- Consumers cautious and investors active in the residential market, demand to focus on small apartments in growth centres
- · Price polarisation, especially between small and large apartments
- · Availability of mortgages good
- Modest demand for business premises, investor activity on a moderate level. Focus on prime locations in the Capital region
- Opportunities in contracting, but fewer large projects in the tendering phase than in the beginning of 2015



- · Weak visibility
- Construction costs to increase
- · Residential prices stable
- Residential demand to focus on small apartments that are completed or close to completion
- Mortgage rates for new apartments to remain stable due to government subsidies
- The issue related to tightened requirements on insurances that impacts the registration of sales contracts is expected to be solved during the remainder of the year

#### CEE

- The improved economic situation to support residential and business premises demand
- · Access to financing to remain good
- · Residential prices to increase moderately





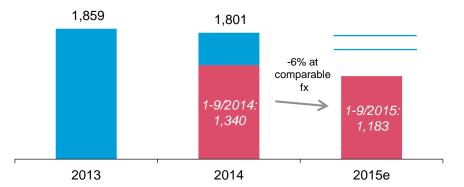


#### Guidance for 2015 specified (segment reporting, POC)

The Group revenue growth is estimated to be in the range of **-5–0%** at comparable exchange rates

The operating profit margin excluding non-recurring items is estimated to be in the range of 4-5%

#### Revenue, EUR million

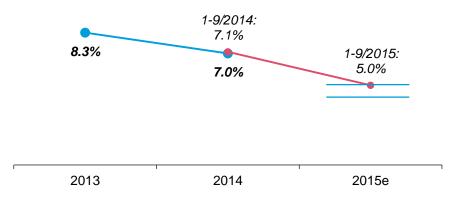


Figures based on segment reporting

#### The 2015 guidance is based on the following:

- Demanding market outlook, especially in Russia
- The issue related to tightened requirements on insurances in Russia that impacts the registration of sales contracts is expected to be solved during the remainder of the year
- Close to 60% of Q4/2015 revenue from sold projects and signed pre-agreements, the rest from new sales and capital release
- Share of investor projects and contracting to increase in Finland
- Capital release dilutes the operating profit margin

#### Operating profit margin\*, %





<sup>\*</sup>Operating profit margin excluding non-recurring items

#### Concluding remarks

- Strong market position and long track record in healthy profitability and solid execution through economic cycles
- Good progress in improving capital efficiency and increasing financial operating space
- Improving profitability, growth initiatives and raising the capital efficiency further in focus going forward
- Growth opportunities especially in **Business Premises and Infrastructure** and in CEE, local unit established in Poland







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